

Ukrainian vote brings reform no closer

Elections have failed to resolve the crisis, write John Lloyd and Jill Barshay

Ukrainian elections have produced a parliament torn between left-wing pro-Russian forces, a smaller group of nationalist parties and a "swing" of independent candidates - a result forecast to further delay reform of the country's plunging economy and of its fractured politics.

Communists, socialists and their Peasant party allies seem likely to be the strongest party bloc, last night claiming some 110 of the 337 seats where candidates have been announced after a second round of voting. Of the remaining seats in the 450-seat parliament, some have still to be announced while others failed to produce the qualifying number of votes and will require a third round of voting.

The centrist-reformist parties did very poorly, a bad sign for an economy in which reforms have been constantly delayed by lack of agreement in parliament. The Interregional Reform Bloc of Mr Leonid Kravchuk, the former prime minister who tried to make the case for economic transformation, has only four seats so far.

To further deepen the crisis, voters in the Crimean peninsula - where the dominant ethnic Russians are calling for semi-independence from Ukraine - returned a local assembly dominated by pro-Russian and Communist deputies. The "Russia Bloc" took 54

of the 94 declared seats, with Communists taking another 15, both groups advocating much closer ties with Russia.

Mr Leonid Hrach, the Crimean Communist leader, said that "the Ukrainian people have called for the idea of communism", adding that the solution to Ukraine's problems was only possible by integrating its economy with other members of the Commonwealth of Independent States.

Mr Yuri Yekhanourov, the reformist-minded deputy economic minister, said yesterday "the new parliament will be unable to take any real decisions, and there will also be a battle between it and the local authorities. The results mean we will lose a further two years, and the economy will continue its decline".

The result, however, belied the predictions - some would say hopes - of President Leonid Kravchuk that the turnout would generally fail to reach the 50 per cent figure required to make each deputy's election legal. The overall average turnout was around 66 per cent, though the figure was lower in the capital, Kiev, with a number of constituencies reporting turnout in the 40 per cent band.

The only other bright spot was the return to parliament of several reform-minded figures. Besides Mr Kravchuk, prominent deputies in the new par-



Nationalists who laid siege to parliament last autumn were claiming about 80 members and supporters last night

liament include Mr Victor Penzenik and Mr Volodymyr Lanoval, both former deputy prime ministers and Mr Roman Shepek, the outgoing economics minister.

At the same time, those elected to parliament cannot, under present law, also serve in the government, reducing the field of ministerial talent in a country where able reformers are few.

The new parliament inherits

a constitutional tangle which appears certain to set it at odds. Mr Kravchuk has said he will refuse to stand in presidential elections scheduled for June 26 unless a law cancelling the appointment of presidential representatives to the regions and giving full authority to the regional authorities, is itself cancelled. At the same time, the basic question of division of powers between the presidency and the parliament

is unclear, while a new constitution is not even in preparation.

The nationalists, whose main force remains the Rukh grouping which draws its principal support from western Ukraine, yesterday claimed around 80 members and supporters in the parliament, though Rukh itself had only 21 members in the preliminary figures released by Interfax news agency last night. Mr Vyacheslav Chor-

novil, Rukh's leader, said yesterday that "economic collapse is giving an opening to extremists".

The numerical "victors" were, on last night's figures, the 167 deputies who claimed no party label - though some are close to the formal parties. The struggle for their allegiance will dominate the politics of the new parliament. Many are enterprise directors and officials likely to tend towards the pro-integration Communists in the hope that closer links with Russia and the other CIS economies boost trade and give them access to lower-priced energy.

The extreme nationalists, who in their furthest right manifestations openly espouse fascist and militaristic postures, gained a foothold in the new parliament. The Ukrainian Nationalist Congress won four seats and the UNA/UNSO bloc three. Mr Chornovil, who lacks an unsteady strategy of moderating the nationalist message of his party, dissociated himself from them yesterday, saying they constituted one of the extremes which would neuter the parliament.

The first test will come on Thursday, at a meeting in Moscow of the CIS heads of state at which a new economic union will be discussed and Ukraine will be pressed to define its hitherto ambiguous stand on closer ties.

Two states exchange broadsides in navy row

By Jill Barshay in Kiev and Leyla Bouton in Moscow

Russia and Ukraine yesterday traded accusations over the storming of a Russian-controlled naval base in Odessa. Moscow alleged Ukraine had used armed force and wounded servicemen in response to Ukraine's earlier accusations that Russia had stolen naval equipment at the weekend. Ukrainian military authorities denied using force in the incident, which took place on Sunday night. They said that the troops had acted to detain three officers who had ordered Russian sailors to defy Ukrainian orders and sail a research ship out of Odessa.

According to the Russian reports, 120 Ukrainian soldiers stormed a Russian naval base in Odessa on Sunday night, opened fire and injured several servicemen and their families. Reports from Moscow also said that a second Russian-controlled base near Odessa was blockaded by 40 Ukrainian soldiers yesterday.

Ukraine's Defence Ministry called the Russian allegations over the use of force "a lie" designed to provoke "an armed conflict between Black Sea fleet servicemen, Odessa port officials, border guards and Ukraine's navy". Ukraine said it had only detained Russian officers who defied Ukrainian orders on Friday night, when the two navies narrowly

avoided an armed clash near Odessa. Ukraine also strenuously denied surrounding the second Russian base. The Russian government protested to Ukraine demanding the officers' immediate release. Prime Minister Viktor Chernomyrdin spoke to Ukraine's President Leonid Kravchuk by telephone, but details of their discussion were not released.

The heated confrontation was the latest and most serious in two years of disputes when the fleet was put under Russian-Ukrainian joint command following the break-up of the Soviet Union. The tensions have arisen over property rights and allegiance between the Ukrainian military and the largely Russian-controlled and financed fleet.

The conflict began on Friday night when a Russian ship, the Chelchek, loaded \$10m worth of naval equipment at Odessa and sailed away toward its headquarters in Sevastopol, Crimea, despite objections by Ukrainian naval officials.

The Russian ship, part of the 300-vessel Black Sea fleet awkwardly shared between Russia and Ukraine, defied Ukrainian orders to remain in the port of Odessa. After Ukrainian border guards tried to block the ship, Russian sailors took a senior Ukrainian military officer hostage and cut tow ropes in the middle of the night to take to sea, a Ukrainian Defence Ministry spokesman said.

Ukraine is calling the seizure of equipment "an act of piracy" and is demanding the Russian officers for creating "a precedent of a sharp escalation of tensions which might have led to grave consequences". Russia says Ukraine's failure to pay its debts for the equipment, which needed maintenance, justified the move.

On Sunday night, Ukrainian special forces reportedly attacked an Odessa reserve naval yard of the Black Sea fleet and took control of its armoury. During the attack, bystanders were injured by flying glass and some Russian soldiers may have been beaten. Tensions had eased by yesterday afternoon although the rhetoric was stepped up.



Swedes enshrine right to know in their EU deal

By Hugh Carnegie in Stockholm

Amid all the wrangles over voting rights, fishing rights and farm subsidies in the European Union's enlargement negotiations last month, a declaration by Sweden attached to its accession accord with Brussels passed almost unnoticed.

It asserted Sweden's right to continue to exercise a deeply entrenched policy of open government and freedom of information.

Such is the importance attached in Sweden to the principle of open government that Stockholm felt it necessary to include the declaration in its EU accession documents to reassure voters worried that joining the EU might erode citizens' right of access to state-held information.

The most celebrated example is the right all Swedes have to read the official correspondence of the prime minister - without delay.

"Actually, the way it works it is possible sometimes for a reporter to see some non-urgent letters before the minister," says Mr Göran Schäder, a senior official at the justice ministry.

Public officials are explicitly given the right to leak information as part of their rights to the freedom of expression. Early this year, most of the details of the 1994-95 budget were published in the national newspapers several days before Mrs Anne Wibble, the finance minister, presented them to parliament.

The country's first freedom of the press legislation was enacted in 1786. The current freedom of the press law which enshrines the principle of open government was passed in 1949 and is part of the written constitution.

All ministries and local authorities are obliged to keep a register of completed documents which citizens can freely peruse and have access to, like a public library.

There are, however, seven areas where the state may withhold information, ranging from state security, through currency policy and individual privacy to the protection of animals and plants, with restrictions up to 20 years.

Swedish officials and politicians of all parties boast that the policy of open government has ensured a virtual lack of public corruption. "It makes everyone aware that they are operating in the public eye," says Mr Schäder. "It encourages efficiency and the fair treatment of every case."

Some Swedes feel access is too open, especially information about private individuals that can be obtained by fellow citizens. Details of individual income taxes are publicly available, for example. There is also a campaign to make the possession of child pornography a crime.

In case European leaders may fret that their confidential musings in EU council meetings might suddenly pop up in publicly-available Swedish briefing papers, Mr Schäder points out that any threat of damage to foreign relations is a case for restricting information under the secrecy law.

"We have conducted foreign relations for centuries without this being a problem. I don't think anyone should feel that you can't tell Sweden something for fear of it suddenly appearing on the front page of the newspapers."

EUROPEAN NEWS DIGEST

US urges Bonn to halt reactor

The US has asked Germany to reconsider plans to build a nuclear research reactor using bomb-grade highly enriched uranium, a step which it says would set back 10 years of efforts to prevent nuclear proliferation. The State Department has voiced its concern to the German government about the FRM-II neutron source reactor, to be built near Munich in Bavaria, for which licensing hearings are expected to begin next month. The US has also warned Germany that it will not supply HEU fuel for the reactor.

For the past 20 years the US has tried to persuade other countries to convert their research reactors, some of which, unlike normal power generation reactors, can only be run effectively on HEU, to switch to lower enrichment uranium. A similar advanced neutron source reactor planned in the US is now expected to use LEU after feasibility studies were carried out by the US government, but German officials said LEU would add considerably to the cost of the FRM-II plant.

Some German reactor operators have suggested Russia could be an alternative supplier of HEU, but German officials said such a radical step was not yet under consideration. But the willingness of European research reactors to co-operate with US non-proliferation goals has been stretched by the US Department of Energy's failure so far to fulfil the undertaking to take their spent fuel for disposal. An emergency solution to the spent fuel issue was expected to be completed by the end of March, but has been put off again until Friday. George Graham, Washington

Brussels optimism on trade

European Commission officials are hopeful that informal discussions can smooth over some of the disputes which have come to the fore during negotiations on the Uruguay Round of global trade reform and EU plans to develop European information highways. The optimism follows talks between European and US business leaders and officials in New York last week. A Brussels spokesman said the largest obstacles concerned standardisation, intellectual property rights and data protection, where the lack of harmonisation has led companies on both sides to complain of discrimination. EU officials are due to hold another round of discussions with US officials and possibly Japanese representatives again in the autumn. Gillian Tett, Brussels

Balladur's following fades

The French centre-right government of Mr Edouard Balladur suffered a 10 per cent decline in its popularity and support last month, according to a poll by the Louis Harris market research consultancy. At the end of March the government commanded the approval of just 41 per cent of the French public against 51 per cent a month earlier, according to the poll commissioned by Profession Politique magazine. The proportion of the electorate claiming to be dissatisfied with the government rose by 10 points to 54 per cent over the same period. The fall in support for Mr Balladur's policies follows his abandonment of plans to cut the minimum wage for young workers after violent protests from students and youths. It also reflects concern about the continuing pressures on the French economy. Alice Rawsthorn, Paris

Munich bans Kurdish rally

Munich's mayor yesterday banned a pro-Kurdish demonstration planned for today. The ban follows a rally last month in Germany which ended in battles between police and Kurds and protesters' self-immolation. Mayor Christian Ude said city authorities had "reliable information" that Kurdish militants seeking an independent homeland in Turkey planned to use the rally to stage acts of violence. The charges of violence were denied by Kurdish and German organisers. Reuter, Munich

Polish president's plea to west

Poland yesterday urged the US to play a more active role in central Europe. Speaking during a visit to Warsaw by Mr Strobe Talbott, US deputy Secretary of State, President Lech Walesa complained that the European Union and Nato were not expanding eastwards. "No great structural changes have been made and life cannot stand a vacuum," he said, implying that only Russia stood to gain from the west's cautious stance. Mr Talbott met Polish leaders to discuss the country's membership in the Partnership for Peace security programme. Christopher Bobinski, Warsaw

Gibraltar financial services

Gibraltar's financial services will adhere to UK standards following an agreement between the two governments. Gibraltar's Financial Services Commission, the industry regulator, will be appointed by and accountable to the British government, thereby enabling the UK to meet its EU responsibilities. It will operate independently of both governments.

In an oblique reference to Spain, Mr Kenneth Clarke, the UK chancellor, promised Mr Joe Bossano, Gibraltar's chief minister, to "seek vigorously to ensure that other member states are equally clear" that the Gibraltar commission is a competent authority for EU purposes. Spain has expressed doubts about allowing a separate licensing authority in Gibraltar, which is part of the EU as a European territory for whose external relations the UK is responsible. Joe Garcia, Gibraltar

Ark Royal 'under fire'

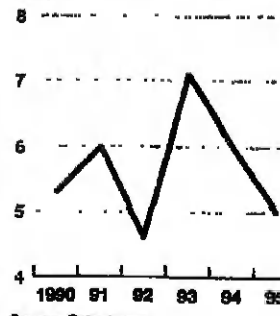
A left-wing Greek terrorist organisation yesterday claimed it had fired a rocket at the British aircraft carrier Ark Royal while it was docked in Piraeus harbour for maintenance work. In a call to a radio station, the group also claimed responsibility for attacks on Sunday night on two foreign insurance companies in Athens. A search of the vessel revealed no evidence to back the terrorist group's claim. However, Greek police later found two 3.5in rockets and two plastic pipes, apparently intended as launchers, in a timber warehouse near where the ship was docked. Kerin Hope, Athens

ECONOMIC WATCH

Portugal's budget deficit plans

Portugal

Budget deficit as a % of GDP



Source: Datatrend

Portugal's 1995 budget is being drawn up with a planned primary deficit of about 5 per cent of gross domestic product, according to Mr Eduardo Catroga, the finance minister. This would represent a fall from a planned primary deficit of 6 per cent this year and a revised deficit of 7.1 per cent in 1993, he said. "The fundamental guideline of the 1995 budget is a continuation of the objective of budget consolidation," he said. He reiterated the centre-right government's determination to reach the budget deficit target set in its programme of economic convergence with the European Union.

Norway's consumer prices rose 0.5 per cent in March after a 0.4 per cent gain in February. The annual rate was 1 per cent. Wholesale prices rose 0.2 per cent in March after an 0.4 per cent rise in February. The annual rate was 0.7 per cent.

Russian weekly inflation rose to 2.2 per cent in the week from March 29 to April 5 from 1.8 per cent in the previous week, the government said. In the latest week, prices for consumer services rose 11.9 per cent while food prices rose 1.4 per cent.

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Bosnian Serbs choose the hard option

By Edward Mortimer and Laura Silber

By stepping up their attacks on Gorazde in defiance of Nato air strikes, the Bosnian Serbs have chosen a course of confrontation with the most powerful states in the world.

Bosnian Serb forces yesterday sealed off Sarajevo from the outside world in an effort to show that they still controlled the destiny of the Bosnian capital.

Meanwhile, Serb leaders hailed the Nato intervention as yet another example of western betrayal and conspiracies against the Serbs.

If he allows them to stick to this collision course, their protector, President Slobodan Milosevic of Serbia, is in danger of finding himself backed into a corner.

On past performance, it is in just such a situation that he is liable to take the most unpredictable and destructive decisions.



Protesters wave banners in front of the American embassy in Belgrade yesterday after US aircraft bombed Bosnian Serb artillery positions near the Moslem-controlled town of Gorazde.

His calculation may be based on the belief that he can back his own putative sponsor President Boris Yeltsin of Russia into a corner, obliging him to take Serbia's side against the western coalition, which since the end of the cold war has dominated the UN.

In previous crises in former Yugoslavia, such calculations have proved false, leaving Serb leaders disappointed and Mr Yeltsin a target of vitriolic

abuse from Serbian political leaders and media.

This time Mr Milosevic appears convinced that he can get Russia on his side. In a bid to drive a wedge between Russia and the west, Serb leaders yesterday severed all relations with the UN, naming Mr Vitaly Churkin, Russia's special peace envoy, as the only channel of communication.

Even if his gamble fails, Mr Milosevic has the upper hand over his Bosnian Serb proteges, in that he has no particular stake in Gorazde.

Serbs appear to believe that he has fulfilled his pledge to stop the war at Serbia's frontiers.

At the same time, he has succeeded in carving out a Greater Serbia, in fact if not in name, through the creation of two sister republics on Bosnian and Croatian territory.

Whether one of these republics includes the pocket of Gorazde is of little or no consequence to most Serbs in Serbia proper.

They are tired of sanctions, imposed because of Belgrade's role in the violent partition of Bosnia, and indifferent to the map of the new post-war Bosnia. Mr Milosevic knows this and he wants to push for a deal in order to get sanctions lifted.

By contrast, the self-styled "Serb Republic" covering some 70 per cent of Bosnian territory, has been carved out over two years of war.

General Ratko Mladic, Bosnian Serb commander, has repeatedly rejected any proposal to hand back land, for which Serb fighters have fallen. The issue for the Serbs in Gorazde is obviously not whether they would be willing to hand it back, since despite unremitting attacks, it is still under Bosnian government control.

But its continued existence as a Moslem enclave prevents the Serbs from consolidating their control over the whole of eastern Bosnia. Further, Bosnian government attacks from Gorazde have disrupted communications between Serb-held zones in the west and south, where a relatively narrow corridor separates the enclave from Sarajevo.

Bosnian Serb leaders cannot be divided into hawks and doves. They all agree that the war was an inevitable "defence against the Moslem threat". But the air strike has given fresh impetus to those leaders who have always argued that the UN was anti-Serb and may thus make it more difficult for Mr Radovan Karadzic, Bosnian Serb leader, to compromise with western demands for territorial concessions regardless of instructions from Mr Milosevic.

Mrs Biljan Plavcic, a Bosnian Serb leader, yesterday went so far as to proclaim the UN as the new aggressor against the Serb people.

Russia says it should have been consulted over attack on Bosnian Serbs

Rift grows over UN action

By Bruce Clark

At the heart of one of the biggest diplomatic rifts between Russia and the west since the end of the cold war lies the question of how much power Mr Boutros Boutros Ghali, the UN secretary-general, has to act on his own.

Can he order military action without formally consulting the permanent members of the UN Security Council?

Western governments insist that legal and diplomatic procedures have been followed to the letter during the run-up to Nato's air strikes against the Bosnian Serbs.

The decision to recommend air attacks was taken by the UN commander in Bosnia, General Sir Michael Rose, who says he issued repeated warnings to the Serbs before making a move.

He passed on his proposal to Mr Yasushi Akashi, the Japanese diplomat who has been given wide-ranging authority as the secretary-general's representative in Bosnia.

Mr Akashi, after a telephone conversation with his boss in New York, then made a formal request for support to Nato, which has been mandated by Mr Boutros Ghali to provide air support for the international peacekeeping effort in Bosnia.

President Yeltsin maintains that Russia, as a permanent member of the Security Council,

ought to have been consulted. If Moscow had been asked, it is very hard to imagine that it would have said Yes, even privately, because of the explosive political consequences at home.

Western governments have cited Security Council Resolution 836, which states: "Member states, acting nationally or through regional organisations, may take under the authority of the Security Council and subject to close co-ordination with the Secretary-General and Unprofor (the UN protection force in former Yugoslavia) all necessary measures, including the use of air power, in and around the safe areas of Bosnia-Herzegovina, to support Unprofor in the performance of its mandate."

The phrase "authority of the Security Council" is open to interpretation. The resolution does not suggest Mr Boutros Ghali requires a fresh, explicit mandate to order air strikes; but Russia can still argue that the secretary-general has a standing obligation to consult with and take into account the views of the Council's permanent members.

Political pressure to relieve the enclave's 65,000 residents but the UN's right to protect its 11 military observers in and around the town.

That pretext is watertight, diplomats say, because there is little doubt that UN personnel in Gorazde were in physical danger as a result of the bombardment.

No suggestion has been made that the UN officers were targeted by the Serb attackers, but the level of artillery and small arms fire in central Gorazde on Sunday afternoon was so intense that nobody in the area was safe.

Yet there is an awkward discrepancy between the air raids' real political purpose - to end the siege of Gorazde and force the Serbs into a more reasonable stance at the negotiating table - and the legal grounds on which they were made.



Boutros Boutros Ghali: rejected claim that UN was siding with Moslems

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As Russia will now argue, the UN's *de facto* role in Bosnia has been changed - from that of peace-broker and aid distributor to peace-enforcer, if not warring party - without any formal decision to make that momentous change.

Part of Russia's grievance lies in the fact that western governments have two separate inputs into Bosnian policy. The US, Britain and France are *makers* of UN policy as permanent members of the Security Council, and *enforcers* of that policy as participants in Nato - which has been invited by the secretary-general to play the role of "regional organisation", as referred to in Resolution 836.

For the western governments, there was no danger of Mr Boutros Ghali acting "behind their backs" - because it was their firepower on which he was relying.

In practice there is no other organisation besides Nato with the military clout, and above all the co-ordinated structure, to police the skies of Bosnia. But the role of the Atlantic alliance leaves Russia out in the cold, and acts as a red rag to nationalist bulls such as Mr Vladimir Zhirinovskiy.

Zhirinovskiy fans the flames

By Our Foreign Staff

Of the Russian reactions to the Nato attacks, none was more extreme, nor more predictable, than that of the nationalist leader Mr Vladimir Zhirinovskiy, who yesterday called on Russia to bomb Nato bases in Italy in response to the air strikes on Gorazde.

"They bomb one town, we bomb another town," he said, immediately ahead of a debate on the situation in the former Yugoslavia at the 32-nation Council of Europe, which promotes human rights and democracy.

Mr Zhirinovskiy, the leader of the Liberal Democratic Party of Russia, said he favoured solving the issue of Yugoslavia by peaceful means, but insisted that

Nato had initiated the aggression.

"It's against Russia, it's for more interests of Germany in the Balkans, of Nato in the Balkans, it's against the Orthodox, against the Slav people."

Well known for his vitriolic attacks and statements, Mr Zhirinovskiy reinforced his image as an aggressor with an outburst on a group of protesters on his way to a meeting. Spitting and hurling stones at a group of Jewish students protesting against anti-Semitism, Mr Zhirinovskiy said he would "break their heads."

The man who has threatened to bomb the Kurile Islands and dump nuclear waste on the Baltics suggested to the protesters that he would use his "atomic pistol" on them.

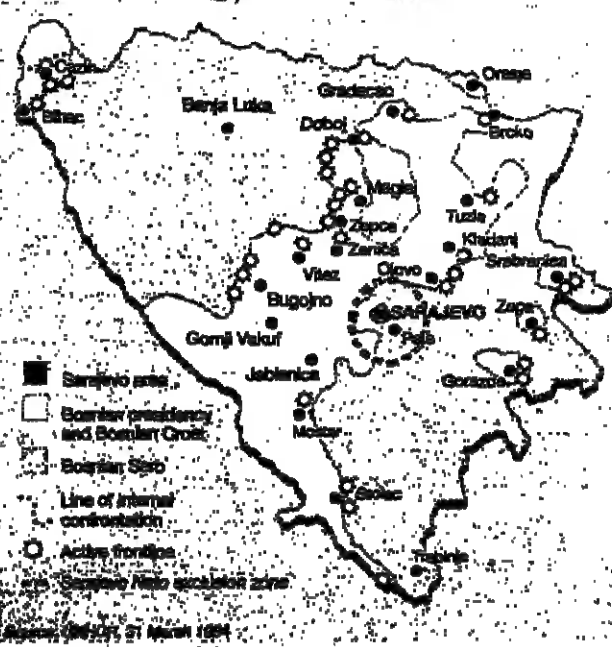
Mr Zhirinovskiy's visit, which has pro-

voked some unease in France, was arranged as part of a wider visit by 18 delegates from different political groups in the Russian parliament.

The Council of Europe was yesterday at pains to point out that Mr Zhirinovskiy was not invited explicitly by them to attend the conference on the former Yugoslavia. "It is not for us to choose who represents Russia - the Russians choose groups from across the political spectrum - that's parliamentary democracy," one official commented.

France has warned Mr Zhirinovskiy he faces expulsion if he makes trouble. To show his displeasure at his presence in the official Russian delegation, Paris has told him he may only stay for the one week of the session and may not leave Strasbourg.

Bosnia-Herzegovina frontlines



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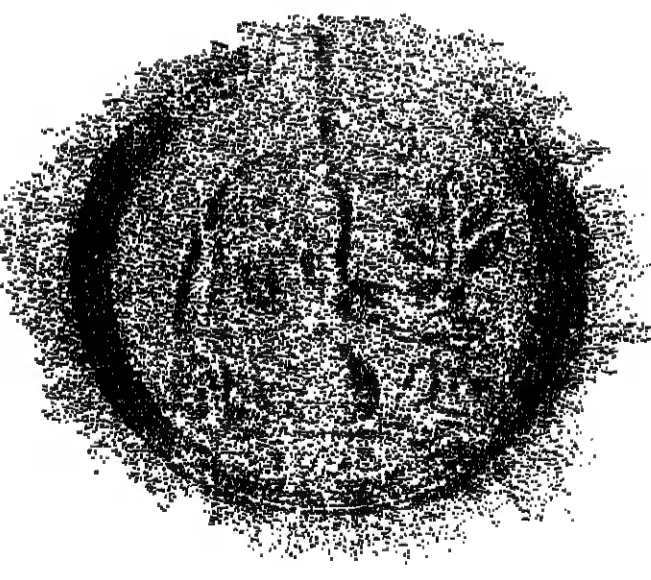
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However, the Chemicals Division again posted a substantial loss, higher than the one reported in the previous financial year.

Earnings in the Oil Division declined again, but remained positive.

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Crime laws head hectic US Congress schedule

By George Graham
in Washington

The US Congress faces a hectic legislative schedule after returning from a two-week recess, with healthcare, crime, welfare reform and campaign finances likely to dominate debate in the coming weeks.

Crime legislation, of which one version has already passed the Senate, will be the immediate priority, with debate scheduled in the House of Representatives later this week.

But House leaders have not yet reached agreement on the exact contents of their version of the bill, which will roll together measures including proposals for mandatory life

sentences for a third violent offence. Gun control and death penalty components of the bill are likely to be controversial.

Congressional leaders say the healthcare reform bill will be more difficult to craft, but claim legislation can be passed by both the House and the Senate before July, opening the way for a climactic conference between the two chambers to reconcile their two versions, at which the real shape of the reform will finally be determined.

Senator George Mitchell, the Democratic leader, yesterday met Senator Robert Dole, his Republican opposite number, to try to agree on how to arrange a busy programme for the Senate, with a possible

clash looming over Mr Dole's insistence on congressional hearings into President Bill Clinton's financial involvement in the Whitewater affair.

Mr Dole has threatened to delay action on other legislation if he does not get his way on Whitewater hearings, but Mr Mitchell, who had to handle another threatened Republican filibuster yesterday over legislation to designate 3.75m acres of Californian desert as wilderness, warned the Republicans against such delaying tactics.

Senator Dole is a good friend and a very smart man, but I would not want to be him going to the American people and saying: 'We think Whitewater is more important than passing a crime bill. We think

Whitewater is more important than passing a healthcare bill.' Mr Mitchell said in a television interview on Sunday.

Mr Mitchell's own future could influence the Senate's work this summer. The Democratic leader has already said he will not run for re-election in November, but if Mr Clinton were to select him to fill the vacant seat on the Supreme Court he might leave the leadership even sooner.

So far only Senator Thomas Daschle of South Dakota has declared himself a candidate for the leadership, while Senator John Breaux of Louisiana, who had been considered a leading contender, yesterday said he would not seek the job.

Mexican murder inquiry set back

By Damian Fraser
in Guadalajara

The investigation into last month's assassination of Mr Luis Donaldo Colosio, presidential candidate of Mexico's ruling Institutional Revolutionary party, has received a setback after a judge freed an official accused of helping plot the murder.

The judge on Sunday released Mr Rodolfo Rivasplacio, a PRI official who hired the security guards accused of aiding the assassin, on the grounds of insufficient evidence. Mr Rivasplacio had been charged with indirect involvement in the murder.

His arrest had led to speculation that an organised faction in the PRI was behind the murder of Mr Colosio, and his release seems to put back hopes that the government prosecutor will discover who, if anyone, ordered the assassination.

The judge ruled that there was sufficient evidence to bring to trial Mr Mario Aburto, the confessed assassin, along with three security guards at the campaign rally in Tijuana where Mr Colosio was killed - Mr Vicente Mayoral and his son Rodolfo, and Mr Tranquilino Sanchez.

The three security guards were held on the basis of a video and photographs that appear to show them helping Mr Aburto gain access to Mr Colosio. However, Mr Aburto has said he acted alone.

Mr Rivasplacio, an official in a Tijuana branch of the PRI and a former policeman, was not implicated by the video evidence, making it hard for the government to sustain its case against him.

The government prosecutor has not released any evidence beyond the video and photographs. While suggestive, the photographic evidence appears to be insufficient to prove the guilt of the accused guards.

New leader for Haiti promised

A group of pro-military senators vowed yesterday to install a new president of Haiti to replace Mr Jean-Bertrand Aristide later this week. Reuter reports from Port-au-Prince.

The eight senators, who were elected after the military ousted Mr Aristide in a coup in September 1991, passed a resolution in the Haitian Senate on Sunday declaring that the presidency was vacant.

IADB capital to be boosted by two-thirds

By Stephen Fidler, Latin America Editor, in Guadalajara

An agreement to expand the capital of the Inter-American Development Bank by two-thirds was forged early yesterday by shareholder governments. The change enlarges the stakes of Japan and Europe in the institution.

The accord will take the capital of the bank from \$61bn to \$101bn (\$89bn), making it the largest of the regional development banks. The stake of Japan will rise from 1.1 to 5 per cent and that of four of the five main European shareholders will double. Germany, Spain, France and Italy will increase their share of the bank to just under 2 per cent, but Britain's will remain unchanged at under 1 per cent.

The agreement, which accomplishes a long-held Japanese ambition to increase its influence in a region where it has financially supported US initiatives, will be achieved by reducing the share held by the US, Canada and Latin American members in the bank. The US stake drops to a fraction above 30 per cent from 34.87 per cent, while that held by

Latin American and Caribbean countries falls to 50 per cent from 53.88 per cent. Two extra board seats were created, for Japan and Chile, bringing the board size to 14.

The move was broadly welcomed. Mr Lloyd Bentsen, US Treasury secretary, said in Washington: "The agreement represents tremendous progress, reflecting the vitality of both the bank and the region."

Mr Hans-Peter Reppik, Germany's vice-minister for economic co-operation and development, who chaired the talks, said he was "very satisfied by the result, particularly because it gives the non-regional countries finally their proper role in the most important development institution for Latin America and the Caribbean".

The accord, which allows the bank to lend indefinitely at the current rate of \$30n a year or somewhat more, will also set in train big changes for the bank's operations.

In a move designed to meet concerns that newly privatised companies will be unable to raise finance, the bank will be expected to make up to 5 per cent of its loans to the private sector. Convention previously

dictated the bank make all its loans under government guarantee.

Loans to the private sector will be expected to encourage further lending by private financial institutions. In no case will the bank's lending exceed 75m or 25 per cent of a project's costs. Interest rates will be decided on a case-by-case basis depending on the perceived risk of the project, and could theoretically be higher or lower than the lending rate to governments, currently 7.26 per cent.

Asked about concerns that lending without government guarantee could hurt the bank's top credit rating, Mr Reppik said the bank's management had shown itself capable of handling the risks. "I don't see any particular risk, but rather new possibilities," he said.

The bank will also expand lending to fight poverty. Some 40 per cent of the value of loans and 50 per cent of the number of loan operations will be directed towards social sectors.

Some 35 per cent of total lending will be directed to the region's smaller countries.

US plays down Latin American Nafta hopes

Washington cautious, says Stephen Fidler

US officials are beginning a campaign to play down Latin American countries' expectations of quick accession to the North American Free Trade Agreement, while trying to maintain progress towards more liberal trade in the western hemisphere.

The officials, conscious that the summit of Latin American leaders set for Miami in December risks raising expectations of rapid Nafta expansion, say they are still formulating policy. But discussions at conferences in Guadalajara around the annual meeting of the Inter-American Development Bank have provided some indication of the possible direction of US policy.

In the next few months, two reports by the administration will go to Congress. The first in May will provide a general overview of countries in Latin America and elsewhere and of how they measure up to standards seen as vital to either Nafta association or a bilateral free trade accord with the US, such as the extent to which the economy has been liberal-

ised and opened to free trade.

In July, the administration must notify Congress of the countries with which it believes it will be able to enter talks. In doing so it will ask for fast-track authority, under which Congress gives the administration a free negotiating hand. It will not be able to do this again until July 1997.

According to US officials, the net is likely to be cast as widely as possible, but being nominated will not imply a rapid movement toward negotiations. With mid-term congressional elections due in November, the administration will have other priorities for the second half of this year.

Nafta came into force between the US, Canada and Mexico at the start of the year, and the Nafta vote in Congress in November was described by one official as "one of the most divisive and dramatic in recent US history". The administration will not be rushing to repeat the experience. Negotiations with Chile - the one country with which President Bill Clinton is so far committed to negotiate - appear unlikely to start in earnest before 1995, officials confirmed.

But in the interim the administration wants to keep the process on track, first by ensuring other trade arrangements in the hemisphere do not push potential partners further away from Nafta, and second by encouraging other countries to adopt measures that will bring them closer to Nafta qualification.

Ms Carmen Suro-Bredie, assistant US trade representative responsible for the region, said this interim strategy would seek to establish bilateral investment treaties and more satisfactory arrangements to protect intellectual property in the region.

She said the US would "look at integration schemes across the border and links between Asia and Latin America". Latin America's evolving trade arrangements should be transparent and should not create barriers to trade by outside countries. This should help to ensure that new arrangements do not impede future efforts to accede to Nafta.

Ruling party's vote share slips as centre-left alliance sweeps capital

Poll boosts Menem's ambition



President Carlos Menem: his ambition to win a second term next year dominated the campaign

By John Barham
in Buenos Aires

Argentina's governing Peronist party won its fifth consecutive electoral victory on Sunday, but saw its share of the vote slip from the 40 per cent it won in 1991 and 1993 mid-term congressional elections.

The Peronists took 38 per cent of the votes in a poll to elect an assembly that will rewrite the country's constitution.

President Carlos Menem's ambition to be re-elected to a second term in 1995 dominated the campaign. The current constitution bans presidents from succeeding themselves and can only be amended by the specially-elected assembly.

Former president Raúl Alfonsín's Radical party was the great loser, taking only 20 per cent of the votes in its worst result since the return of democracy in 1983. In last year's elections it polled 30 per cent.

The great winner was the upstart Frente Grande centre-left alliance that swept the federal district of Buenos Aires with 38 per cent of the votes,

against 25 per cent for the Peronists, by campaigning on an anti-corruption and anti-government platform.

Mr Manuel Mora y Araujo, a leading pollster, said: "The government did pretty well considering it has been in power almost five years. The result shows that economic stability is not affected. But [the government] is showing signs of fatigue."

Nonetheless, Mr Menem is assured of enough votes in the 305-seat assembly to lift the re-election ban, because the Radicals pledged support for a constitutional reform package negotiated by Mr Menem and Mr Alfonsín last year.

Voters punished both mainstream parties, which have dominated the scene for 50 years. The Radicals lost by failing to appear as a credible opposition force. A reputation for corruption, infighting and local political disputes damaged the Peronists.

A record one-third of voters stayed away from the polls or spoiled their ballots, showing only modest support for constitutional reform and Mr Menem's re-election.

Private Sector Partnership

~ Outstanding business opportunity ~

Portsmouth City Council is looking to forge a bold new partnership with the private sector.

It is inviting private companies to invest in its business group which boasts a near £20 million turnover and more than 650 permanent staff.

This is a major opportunity for the private sector to pursue business interests in the public sector from a prime strategic location on the south coast.

Portsmouth City Business Group (PCBG), developed by the council over the past five years, has a unique blend of private and public sector experience.

Given the council's current management expertise and the skills of its workforce in the delivery of public services, the council is not restricting expressions of interest to companies currently operating in the public sector.

Interested parties should not be inhibited from bringing forward any proposals for investment in all or parts of the group.

Private sector companies are invited to consider possible mechanisms for achieving the successful transfer of PCBG management and staff to the private sector, including the possible establishment of a separate contracting business company in order to build on its investment and success to date.

The group currently comprises various services, such as:

- Maintenance of highways, buildings, parks and vehicles.
- Refuse collection and other cleansing activities.
- Leisure entertainments management, including the prestigious Guildhall, Pyramids and Mountbatten centres.
- Other services such as training provision and central services including printing and reprographics.

The City Council wishes to safeguard:

- The interests of its taxpayers and employees.
- The maintenance of services which at least match the present standards of quality and price.

- A satisfactory financial return for the council's assets.

Companies interested or wanting more details should contact Dr Christopher Emin, Senior Manager, Coopers & Lybrand, 1 Embankment Place, London WC2N 6NN. Telephone: 071 213 2885. Fax: 071 213 2451.

There will be a requirement to complete a questionnaire which must be returned by May 3, 1994.

Portsmouth City Council

Finance minister flies to London to state his case

Canada vows to crush deficit

By Peter Norman,
Economics Editor

Mr Paul Martin, Canada's finance minister, feels badly misunderstood.

In recent weeks, interest rates have soared and the Canadian dollar has been under pressure on the foreign exchange markets. Last Friday Moody's Investors Services announced that it might downgrade Canada's foreign currency debt from its Aaa rating.

Yet Mr Martin, appointed finance minister in November after the Liberal party's landslide election victory, insisted yesterday that Canada's new government had mounted the most determined assault on the country's budget deficit in two decades. He was in London to impress this message on financial markets.

Mr Martin underlined that the Canadian government's policy was "to keep its eye on two balls - deficit reduction and job creation". He told the Financial Times: "Everything should be geared to that."

But he made clear that fiscal rectitude came first in his list of priorities. Canada last week announced its best employment figures for two years with a sharp fall in unemployment to 10.6 per cent in March from 11.1 per cent in February and 11.4 per cent in January. Mr Martin was in no mood to make optimistic predictions or hail the drop in the jobless rate as a sign that Canada's export and investment-led economic recovery was becoming more broadly based.

"We were elected to create jobs, and we recognise that we can't create jobs unless we mount a fundamental assault on the deficit problem," he said.

It was not properly understood abroad that the 3 per cent deficit to GDP target was anchored in legislation that would be passed in this year's



Paul Martin: 'We will take whatever action is required to hit our targets'

of gross domestic product or about C\$25bn (£13.3bn) by 1996-97. The budget, which envisages a reduction in the deficit to C\$39.7bn in 1994-95 from C\$45.7bn last year, "is the most significant budget in the last 20 years in terms of cuts".

The financial markets had failed to recognise that it involved "a deep restructuring of the way government operates", including radical reductions in unemployment insurance and defence expenditure. The markets were wrong to fear that deficit reduction might be put off course by higher interest rates following the rise in US rates since February.

The government had planned for the unexpected, Mr Martin said. "We will take whatever action is required to hit our targets."

It was not properly understood abroad that the 3 per cent deficit to GDP target was anchored in legislation that would be passed in this year's

budget bill and that budgets in later years would seek to cut the deficit even more.

Meanwhile, Canada has an inflation rate that is well below the average of the main industrial countries, productivity increases "are going gangbusters" and growth, at an annual

rate of 3.8 per cent in the final quarter of last year, is high by international standards and above the government's expectations of a 3 per cent annual rise. Higher than expected growth added further credibility to the government's budget targets, he said.

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China 'must move further on rights'

By Nancy Dunne in Washington

A senior US commerce department official yesterday said China would have to improve its human rights record further if President Bill Clinton was to renew its Most Favoured Nation trade status in June.

China had made "slow but discernible progress" in some areas, said Mr Jeffrey Garten, undersecretary for international trade, but the administration was "deeply troubled" by the recent arrests of Chinese citizens.

MFN status for China allows its goods the same tariff treatment as other US trading partners. Loss of MFN would be a big blow to both economies.

Mr Garten was speaking at a US-China trade and investment conference in Los Angeles, attended by Ms Wu Yi, China's minister for trade and economic co-operation.

He welcomed the "positive" statement on the universal declaration of human rights, delivered by the Chinese foreign minister on April 6. Honouring the declaration is one of the seven criteria set out as a basis for MFN renewal by Mr Clinton last year.

However, said Mr Garten, actions like the recent detentions and arrests of Chinese activists "cast a cloud over our efforts to further co-operation between our two countries".

Mr Garten has been gaining a reputation as a thoughtful trade policy theorist. But he has been criticised for his enthusiastic embrace of US-China commercial relations as part of the department's aggressive export promotion policy. Critics say this has sent "mixed messages" to Beijing.

Yesterday, Mr Garten offered assurances that the US did not seek to infringe China's sovereignty and three times stressed its goods the same tariff treatment as other US trading partners.

Loss of MFN would be a big blow to both economies. Mr Garten was speaking at a US-China trade and investment conference in Los Angeles, attended by Ms Wu Yi, China's minister for trade and economic co-operation.

He welcomed the "positive" statement on the universal declaration of human rights, delivered by the Chinese foreign minister on April 6. Honouring the declaration is one of the seven criteria set out as a basis for MFN renewal by Mr Clinton last year.

and attractive climate for trade and investment".

Administration officials have recently indicated that there would be little problem in certifying progress on two of the most pressing criteria: emigration and prison labour.

The US wants more information on political prisoners, and the round-up of dissidents is seen as a setback. There has been no improvement of conditions in Tibet, but China has promised to provide information on 106 Tibetan prisoners.

US officials have also suggested that China's co-operation on MFN this year may bring an end to the annual renewal process. Mr Winston Lord, assistant secretary of state, said the administration hoped for a "normal process" in the years ahead, ending the annual debate which has divided the Congress since the Tiananmen uprising.

At present, China, as a non-market economy, must have its tariff status renewed by the president or it will expire on July 3. Congress has until September 1 to pass a joint resolution overruling the president, but he can veto that and it takes two-thirds of the House and Senate to override him.

China pact entices S Korea's big guys

John Burton on an expected surge in trade and investment by conglomerates

The recent visit of South Korean President Kim Young-sam to Beijing has inaugurated a new and bigger phase of South Korean investment in China.

While small and medium-sized businesses pioneered South Korean investments in China, the next stage will be dominated by the country's big industrial groups, or *chaebol*, accompanied by their subcontractors.

The *chaebol* have been cautious about entering China because of market restrictions on the sale of their products and other worries ranging from uncertain business laws to poor infrastructure.

But the signing at the end of March of a Sino-Korean technological and industrial pact will open up the Chinese market to such South Korean products as cars, telecommunications equipment and electronic goods. The conclusion of a double taxation treaty and an agreement on business contracts will also reassure Korean investors.

The entry of the *chaebol* is expected to increase total cumulative South Korean investments in China from \$1bn in 1993 to \$4bn by 1997, while boosting annual direct trade from \$9bn to \$28bn. China accounted for almost

half of South Korean investment abroad last year, while South Korea enjoyed a \$1.1bn trade surplus with China.

Mr Todd Maurer, analyst at Dongbang Peregrine in Seoul, says China has been "paramount to the survival of financially weaker Korean companies operating within saturated domestic industries", such as textiles, food products and electronic components.

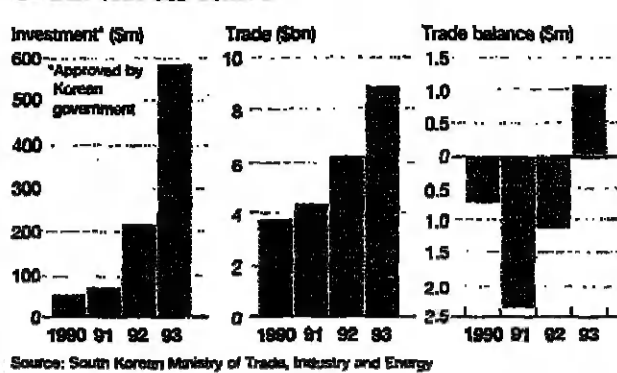
These companies have been using China as a cheap manufacturing base and re-exporting their goods, with their wholly owned factories clustered around the rim of the Yellow Sea because of its proximity to Korea.

Although low wages appeal to the *chaebol*, their primary interest is in developing markets in China in co-operation with local joint venture partners. This reflects a shift in the *chaebol's* strategy toward creating markets in the developing world, in particular in Asia, as competition intensifies in the industrialised countries.

Moreover, the *chaebol* view China as a backdoor entrance to investments in North Korea.

South Korean companies may be able to avoid a ban imposed by Seoul on their direct investments in North Korea by using Chinese joint venture partners to establish factories there.

South Korea/China



Source: South Korean Ministry of Trade, Industry and Energy

Korean companies, such as Samsung, are also planning to invest in Chinese-supported transport links to the Rajin-Sonbong free trade zone in north-eastern North Korea.

The *chaebol* have already made initial investments in China, mainly in the electronics sector. Samsung and Goldstar, for example, operate VCR plants in Tianjin, a prime investment area for Korean companies.

Goldstar recently announced that it is establishing joint venture colour TV and VCR factories in Changsha and Shanghai respectively. Meanwhile, Yukong, Korea's biggest oil company, plans to build a \$1.5bn refinery in Shenzhen

which would be the largest joint venture to date.

Samsung wants to operate plants for petrochemicals, industrial chemicals and electronics, while participating in the construction of port facilities and other infrastructure projects.

Daewoo plans to manufacture heavy machinery, cars and motor vehicle parts, and electronics in China in addition to winning construction orders.

The sectors that will benefit from the new agreement include: ● Motor vehicles. The deal will probably allow at least one of Korea's main car-makers - Hyundai, Kia and

Daewoo - to build a joint venture factory by 1997. Hyundai and Kia already assemble a limited number of trucks and minibuses in China, while Hyundai and Daewoo operate a small network of after-service outlets. Daewoo plans to establish a parts joint venture soon in Jilin Province in the hope that it can eventually assemble cars in China.

● Telecommunications: South Korea will develop a new version of its time division exchange (TDX) system for China's telephone network. Goldstar Telecom and Samsung Electronics are setting up joint venture manufacturing plants for TDXs in Shandong province and want to expand into the production of fibre optics, transmission equipment and handsets.

● Aerospace: Aviation Industries of China will co-operate with Samsung Aerospace, Daewoo Heavy Industries and Korean Air Lines in developing and producing a medium-sized commercial airliner with 50 to 100 seats for regional carriers in Asia.

● Electronics: A Korean consortium, including Samsung and Goldstar, will provide technology for the development of high-definition television in return for access to the Chinese market.

Delays threaten \$870m Czech oil investment plan

By Patrick Blum in Vienna

The future of a proposed \$870m investment by a consortium of Agip, Conoco, Shell and Total will be put at risk unless the Czech government endorses the project at a meeting of its economic council today, sources close to the consortium say.

A decision on the project, involving two Czech refineries and an oil pipeline linking the Czech Republic with Germany, has been awaited for months by consortium members, worried that nationalists in the government who oppose foreign participation will cause further delays and render the project unfeasible. Under the proposal the consortium would take a 49 per cent stake in the refineries, with the government keeping 51 per cent for the foreseeable future.

The two refineries are included in the wave of voucher privatisations now moving into the decisive stage when voucher holders bid for shares in specific companies. The consortium said the government must make clear its intention to bring foreign partners into the refineries which are to be combined within a single company as outlined in its own privatisation programme for the oil and petrochemicals industry. Failing

this, the refineries' ownership structure will become too diversified, with competing shareholders in the two refineries making an effective bid unworkable.

The consortium envisages investing \$250m in the Chemo-petrol Litvinov refinery, in northern Bohemia near the German border, and about \$620m in the smaller Kralupy refinery, some 60km north of Prague.

The consortium also proposes to invest about \$150m, a third of the cost of a new oil pipeline to be built between Ingolstadt in Germany and the two Czech refineries. A further investment of around \$300m in working capital will be needed to help start up the pipeline and other costs.

The Czech Republic imports practically all its crude oil, about 8m tonnes a year, from Russia, making it prone to political pressures from Moscow. The new pipeline, with an annual capacity of 10m tonnes, would "attach" the Czech Republic to west Europe, an analyst said. It would provide greater security and more flexibility, by carrying different products, and could boost Russian oil exports to Germany. It awaits approval from the Bavarian authorities, and is expected to be completed by early 1998.

Irish airline adds to UK destinations

By Tim Coone in Dublin

Ryanair, the Dublin-based independent airline, is to expand its budget "no-frills" UK-Ireland services with two new UK destinations out of Dublin from next month.

Adding Manchester and Glasgow to its destinations of Stansted, Luton, Liverpool and Birmingham, Ryanair aims to capture market share from Aer Lingus, the state-run airline, and Irish Sea ferry operators.

Ryanair says traffic on the Dublin-Birmingham route has

grown by over 80 per cent since it started last October, challenging the Aer Lingus monopoly on the route. The company is confident it can achieve the same level of growth on the Manchester and Glasgow services.

Ryanair will operate eight flights a day between Dublin and Manchester and four between Dublin and Glasgow. Its fares will be half those currently offered by Aer Lingus, the state-run airline, and will almost certainly force Aer Lingus to adjust its fares on the routes.

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FT Surveys

NEWS: INTERNATIONAL

Fertile soil for economic reforms in Morocco

Prospects are brighter for people living from the land, though the political climate remains grey, writes Francis Ghilès

Since last autumn, the heavens have been kind to King Hassan. Never has so much rain poured from the Moroccan skies in a quarter of a century.

This should ensure bumper crops and would be good for the half of Morocco that draws a living from the land.

Two consecutive years of drought have taken their toll. Gross domestic product contracted by 2.9 per cent in 1992, after farming output fell by 29 per cent, and was static last year.

Recession in Europe, Morocco's biggest trading partner, along with a fall in the price of phosphates, one of the country's main exports, have also contributed to lower growth.

But other sectors have recently been growing by about 3 per cent a year and most estimates agree that GDP growth overall could reach 7 per cent in 1994.

As government ministers from all over the world assemble in Morocco this week for the signing of the Uruguay Round global trade liberalisation accords, the country has much to be proud of.

After 10 years of liberalisation moves, the dirham has been made convertible for current account transactions and prices are essentially free of control, the banking sector is slowly being recapitalised and privatisation is under way.

Meanwhile, the strict fiscal austerity Morocco has followed since 1984 has brought the budget deficit down from 12 per cent to 2 per cent of GDP.

Key changes are being enacted this year in the banking sector and the privatisation programme launched last year speeded up.

The political climate, however, in keeping with the heavens, remains grey and may not encourage the broad support the Moroccan government needs to see through the reforms.

Last November the pro-labour Union of Socialist and Popular Forces (USFP) and the nationalist Istiqlal (Independence) opposition parties alleged that the second round of the general elections had been manipulated by the powerful minister of the interior, Mr Driss Baïr.

They declined the king's offer to join in a coalition government with other pro-government parties.

King Hassan professed to be "bitterly disappointed" but said he would continue to seek a dialogue with the opposition.

Ministers in the government of technocrats headed since last November by the veteran conservative prime minister, Mr Mohamed Karim Lamrani, who has long been one of King Hassan's trusted advisers, are finding the new intake of deputies far more combative and questioning of government decisions than before.

Parliament thus provides a truer reflection of society at large, mindful of the advantages of a strong monarchy but keen to speak its mind more freely and win a real say in decision-making.

Mr Mohammed Sagou, finance minister, had an unusually rough ride when he presented the budget earlier this year.

All parties are mindful of the violence rocking neighbouring Algeria but so far the king's religious authority has been enough to avert serious Islamist opposition.

Moroccan leaders know they



Moroccan troops patrolled in Marrakesh yesterday prior to the Uruguay Round ceremony

must speed up the pace of economic reform and industrialisation if their country is to take full advantage of the trade and aid partnership it is negotiating with the European Union and satisfy the needs of most of the hundreds of thousands of new entrants to the labour market every year. The population has risen faster

than average real GDP growth since 1988.

The World Bank notes that Morocco, along with Tunisia, has been caught between competitors who had been more successful in broadening their industrial base and exports, and others who enjoyed cheaper labour costs, notably in textiles.

Reforms are being introduced into the banking sector.

Mr Mohamed Seqgat, governor of the central bank, is phasing in over this year a set of stricter prudential lending rules.

Bankers in Casablanca say these rules are forcing them to limit their exposure to any one group of companies to 7 per

cent of their capital and will force a reorganisation of their loan portfolios.

They will have to make higher provisions for loans they extend to companies whose financial position is not considered sound.

The authorities are also gearing up for the launch of a market in government securities and private bills.

The IMF and the World Bank are pressing the Moroccan authorities to lift the monopoly which the central bank has so far enjoyed in the sale and purchase of foreign currencies.

The development of a free foreign exchange market would give Moroccan companies access to international capital markets.

Mr Jaloul Ayed, general manager of Citibank in Casablanca, points out that "more than 90 per cent of Moroccan companies lack high technology, modern management and marketing but are handicapped by the absence of a modern financial system such as enjoyed by their peers in Europe and Asia."

The privatisation programme launched last year is meanwhile being speeded up.

Receipts from the sale of state holdings in Moroccan companies is expected to increase 40 per cent to reach \$350m this year.

By late spring, the state will have completed its disengagement from oil and gas distribution companies nationalised in the 1970s - most have reverted to their foreign owners.

Power generation is being opened up to the private sector for the first time as international companies submit bids for a new thermal power station.

The government then plans

to start privatising four financial institutions.

They include Banque Marocaine du Commerce Extérieur, in which the state has a 70 per cent stake and which holds a quarter of all domestic deposits.

The others are Banque Nationale du Développement Économique; Crédit Immobilier et Hôtelier, which finances hotels and housing; and Banque Populaire du Maroc, a co-operative bank which holds a third of all deposits and which is expected to be sold to its regional bank shareholders.

The new minister of privatisation, Mr Abderrahmane Saadi, a former partner of Price Waterhouse and chairman of L'Economiste, Casablanca's most lively economic weekly, says the government decided to retain only a 5 per cent "golden share" in each of the four institutions.

Two broad challenges face Moroccan leaders as they enter this crucial stage of reform.

The first is to redress the huge imbalance which exists in the standards of education, health and income between different social groups in the cities and between the towns and the countryside.

The second is to tackle constraints younger Moroccans seeking to set up companies face - the high cost of industrial land, many entrepreneurs describe as the "piranha-like behaviour" of customs and tax officials, and an unreliable judicial system, notably in the field of business.

Such moves are vital if Morocco is to avoid, in the long run, the resentment and revolt which elsewhere in the Arab world have proved fertile ground for supporters of radical Islam.

McDonald's finds some burghers are riskier than others

By Richard Lapper

The Netherlands is one of the most dangerous places in the world, outside the US, to eat a Big Mac, according to a survey.

McDonald's commissioned Tillinghast, the actuaries and consultants, to collect data on their outlets and found that some 50 McDonald's restaurants in Amsterdam and other Dutch towns and cities were nearly twice as likely to suffer property damage and loss of profits through fire, flood, wind damage, vandalism and theft than fast food outlets located in eight other Asian and European countries.

The survey, which Tillinghast has called "The Big Mac Cost of Risk" was carried out in 1992 to help McDonald's set up its own Dublin-based "captivity" insurance company, especially dedicated to insure the company's own risks.

"There does not appear to be any single explanation," said Mr Mark Scully, one of two Tillinghast consultants who worked on the project.

Heavy storm and flooding which affected the Netherlands during 1990 and 1991 may be part of the reason, he suggested, although there are some indications that vandalism is becoming a bigger problem.

The survey found that McDonald's restaurants located in France have a record only marginally better than those in the Netherlands and have lost more money from theft. The rate of theft and accident losses in Germany and the UK also rose sharply during 1990 and 1991. It also discovered that McDonald's liability claims - which mainly result from legal action by disgruntled customers - were three-and-a-half times higher in Ireland than in the UK and almost eight-times higher than in any other location.

Mr Scully said the Irish figures were "startling. It seems that the legal system is more adversarial, much more like the United States."

The survey also found that crime and accident trends are rising sharply in the UK, Germany and Hong Kong and that liability costs are increasing across in the UK, France, the Netherlands and Hong Kong.

Taiwan has the worst record of the east Asian countries included in the survey. The cost of claims for property damage, business interruption, crime, and liability are significantly higher than in either Hong Kong or Singapore.

The safest McDonald's in the countries covered in the survey are in Switzerland and Singapore.

The company excluded some countries from the comparison on the grounds that they have insufficient restaurants to make a comparison credible.

Belgium steps up Kigali rescue

By Gillian Tett in Brussels

Belgian paratroopers were yesterday beginning a high-risk operation to rescue the remaining foreign nationals scattered across the Rwandan capital, Kigali, the scene of bloody inter-tribal massacres.

But with the Rwandan rebels reported to be marching on the capital, prompting fears of further clashes, the Belgian defence ministry said of foreigners trapped in outlying areas: "We do not envisage for the moment pushing our action further than Kigali - it is not possible given the difficulties we are experiencing in Kigali itself."

The first group of Belgians to leave Rwanda yesterday were returned to Brussels, with several hundred more expected to be evacuated from the centre of Kigali later today. Several hundred French and US nationals also left Rwanda yesterday.

There are currently 400 Belgian paratroopers in Kigali.

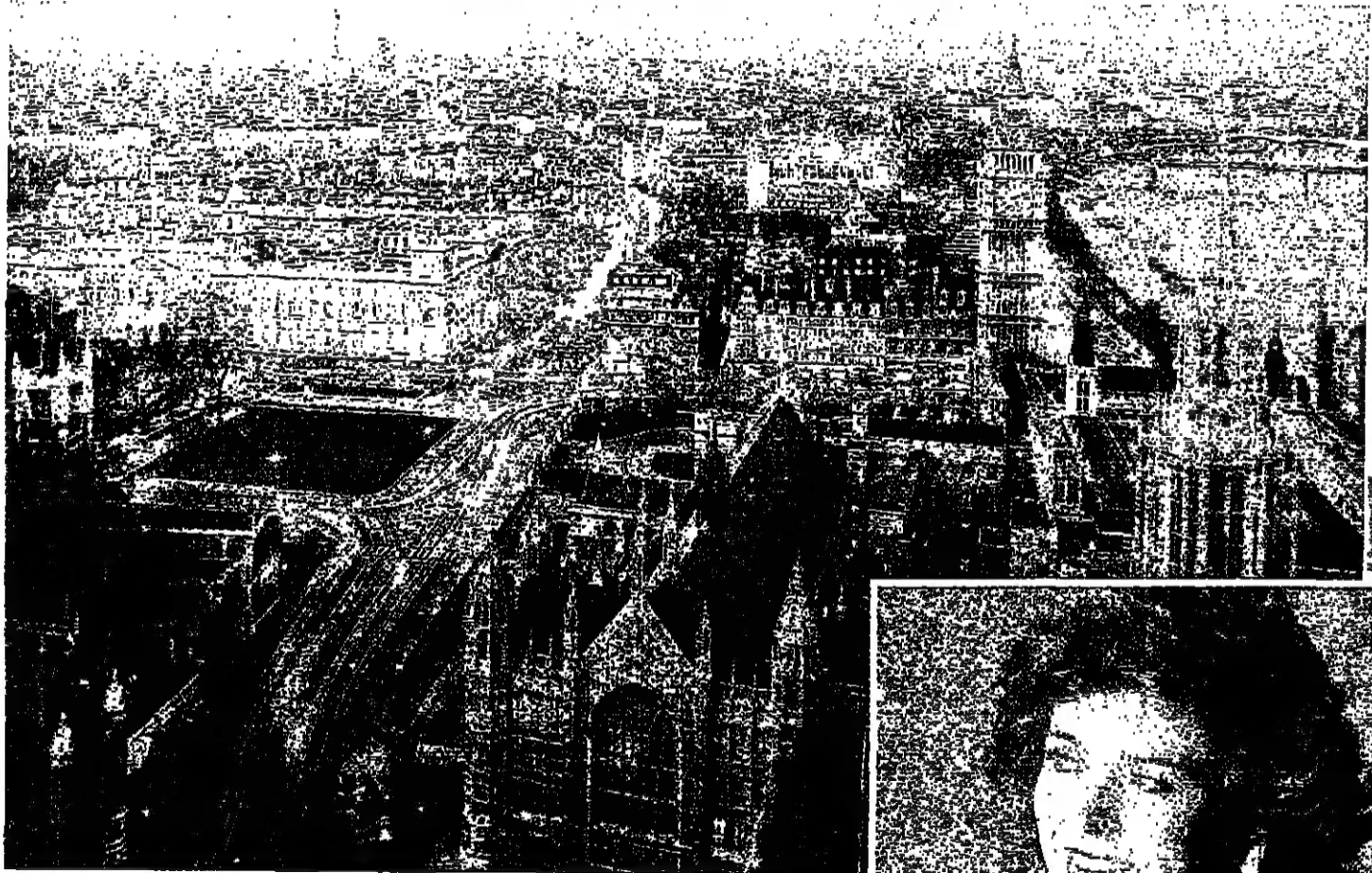
Rwanda, a former colony of Belgium, was previously estimated to have some 1,500 Belgian residents, the largest group of any foreign nationals.

Six Belgian civilians have been killed in the fighting, in addition to the 10 Belgian soldiers serving with the United Nations forces massacred on Thursday, the Belgian government confirmed.

Three of these were killed in the northern town of Gisenyi at the beginning of the fighting, with the remainder killed more recently in Kigali, said Mr Willy Claes, Belgium's foreign minister.

The killings have provoked outrage in Belgium, fuelling fears that the violence may have taken a particularly anti-Belgian twist, particularly among the majority Hutu tribe, which has accused the Belgians of supporting the rebels.

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For further details please contact the Joint Administrative Receivers, Allan Griffiths and Scott Barnes, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP. Telephone: 071-383 5100 Fax: 071-383 4715.

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For further information contact the Joint Administrative Receiver, Mick McLoughlin, KPMG Peat Marwick, St Nicholas House, Park Row, Nottingham NG1 8FD. Tel: 0602 483444. Facsimile: 0602 483401.

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For further information please contact Sandy Brown or Sal Algeri at Touche Ross & Co., Cedric House, 8-9 East Harding Street, London EC4A 3AS. Tel: 071 936 3000. Fax: 071 480 6881.

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- SRE Distribution Limited is a specialist distributor and stockist of low voltage switchgear equipment and other electrical based products
- Lupus Electrical Products Limited manufactures distribution boards and custom built lighting

Other principal features of the businesses include:

- SRE Distribution and Lupus Electrical Products, operate from excellent leasehold factory and offices of 11,000 sq. ft. in Sheffield
- Esteco Products and SRE Controls, operate from modern freehold premises in Alton, close to the M1 and A38 of 10,500 sq. ft., with land for expansion
- highly skilled workforce of 29
- group turnover of approximately £2.6m per annum.

For further information please contact David Stokes, Joint Administrative Receiver at Coopers & Lybrand, 1 East Parade, Sheffield S1 2ET. Telephone: (0742) 729141. Fax: (0742) 598202.

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For further information contact John Powell or Linda Forth at Coopers & Lybrand, Hadrian House, Highgate Place, Newcastle upon Tyne NE1 8BP. Telephone: (081) 261 2121. Fax: (081) 230 5883.

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Kibo Match Corporation Limited **In Receivership**

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- pulp and paperboard manufacturing site serving the match factory, domestic and export markets (estimated US\$1.7m pa)
- specialist steel pulp business (estimated US\$1.3m pa)
- call farm of Tongo
- all sites held on Tanzanian equivalent of freehold.

Offers will be considered for the separate businesses or for the whole.

For further details, please contact Leonard G Munira, Receiver and Manager, Coopers & Lybrand, P O Box 45, Safari House, Ohio Street, Dar es Salaam, Tanzania. Telephone: (255) 51 324014. Fax: (255) 51 29034. Telex: 411160.

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HOTELS & LEISURE

BUSINESS AND THE LAW

Dan Air sale evades merger rule's scope



EUROPEAN COURT

The European Court of First Instance has rejected Air France's appeal against the European Commission's finding that British Airways' acquisition of Dan Air was outside the scope of the European Merger Regulation.

The CFI said a public announcement by the Commission that an unnotified merger did not satisfy the turnover thresholds of the merger regulation was a decision reviewable by the Court. But it approved the Commission's calculation of the turnover of Dan Air for the purposes of deciding whether the merger had a Community dimension.

On October 23 1992, BA and Davis and Newman, owners of Dan Air, agreed BA would purchase Dan Air's scheduled services. Davis and Newman agreed to sell or discontinue Dan Air's charter business as a condition of the deal. Before completion on November 8, the charter service was discontinued.

On October 30 1992, the European competition commissioner's press spokesman made a public announcement, reported by Agency Europe, that the merger was not of Community dimension as one of the quantitative thresholds fixed by the merger regulation was not reached.

In calculating turnover, the Commission had used only the turnover in the last available accounts relating to the scheduled services business bought by BA, excluding the turnover of the charter business.

On November 2, the UK's trade and industry secretary decided not to refer the deal to the Monopolies and Mergers Commission.

Air France wrote to the European Commission disputing the turnover calculation and the conclusion that the merger regulation did not apply. The competition commissioner confirmed the Commission's position.

Shortly afterwards, Belgium asked the Commission to investigate the impact of the merger on the Belgian market in accordance with merger regulation rules permitting a member country to make such a request when a merger does not have a Community dimension.

On February 17 last year the Commission ruled the merger did not create or reinforce a dominant position in Belgium. Air France challenged the Commission's announcement that the merger did not have a Community dimension before the CFI.

The Commission asked the court to dismiss the appeal as inadmissible on four grounds: the announcement was not a decision because it had no legal effects; its form was inconsistent with its being a binding decision; there were other more appropriate proceedings available to Air France at EC and national level; and, even if the announcement was a decision, it was not of direct or individual concern to Air France.

The CFI ruled the appeal admissible, rejecting all the Commission's arguments. Two aspects of the Court's decision are particularly significant.

First, it said it did not matter that the merger had not been notified, nor that the announcement was not a formal decision taken under the regulation.

Second, the court found the decision was of direct and individual concern to Air France because it was a competitor in the relevant market.

The CFI found against Air France on the issues of substance, however. The underlying question was whether the Commission had correctly interpreted the turnover calculation rules. Air France said it should have included the charter business turnover. But the CFI said the Commission had correctly interpreted the rules.

The general rule on turnover calculation required the Commission to take into account the turnover of the undertakings concerned by the merger as reported in the most recent published accounts. However, an exception existed where only part of a business was being sold. In those circumstances the Commission may only take into account the turnover of that part of the business actually sold. It did not matter that the exception did not expressly refer to the cessation of part of a business prior to merger as in the BA-Dan Air case.

T-3/93: Air France v Commission, CFI 2 CH, March 31 1994

BRICK COURT CHAMBERS, BRUSSELS

Business has become accustomed to the expense of commercial litigation in the English High Court. Now a survey of City lawyers, in Legal Business magazine, suggests the overall standard of High Court judges is so poor that businesses are no longer getting value for their money.

This is not only of concern to leading City law firms and their clients - it also threatens to damage London's reputation as a centre for international litigation. The Commercial Court, which deals with international trading and commercial disputes, contributes hundreds of millions of pounds each year to UK invisible earnings.

The current system of drawing High Court judges from the ranks of leading QCs is held to blame. There are not enough senior barristers of the right quality prepared to serve on the bench. Many are unwilling to give up lucrative careers at the commercial Bar for a High Court judge's salary of £95,051 a year and the promise of a pension. According to the survey, eight of the 35 QCs offered High Court judgeships last year said no.

The solution advocated by many lawyers is to widen the pool from which High Court judges are chosen to include solicitors, and in particular to make use of the specialist knowledge and expertise of City solicitors in handling complex commercial litigation.

A report by the City of London Solicitors' Company, the City lawyers' representative body, published this week endorses that view. It calls for fundamental changes to the present judicial appointments system to make it easier for City solicitors to be appointed High Court judges.

What do City solicitors have to offer? Approximately 5,000 practise in the City - the home of the 11 largest law firms in the UK, which are instructed by the biggest companies in the country.

The report says the City has a pool of talent with specialised knowledge of company and commercial law, banking, commercial property and commercial litigation. City solicitors also have more commercial awareness, thanks to their contact with business clients, and greater experience in the management of litigation.

Specialised courts, such as the Commercial Court and the Official Referee's court, have already cut delays and improved efficiency by adopting a specialist emphasis, says the report. The speed of resolving a dispute is quicker with a judge on the bench who is a specialist in the issues being litigated.

As yet, however, there are no City solicitors sitting as High Court judges. At the moment, the route

Too shallow a pool

City solicitors find it hard to qualify as judges. Robert Rice investigates



Judging the judges: City solicitors want the selection system changed

for any solicitor to the High Court bench is long and arduous.

The only realistic path begins with appointment as an assistant recorder for at least three years. This is a part-time position: assistant recorders sit for between 20 and 50 days a year. To qualify for appointment, applicants must have had advocacy rights in the Crown or county courts for at least 10 years. The application process is lengthy and can take three years.

Solicitors then have to sit as recorders for not less than two years, and probably at least three. This is also a part-time appointment, requiring them to sit for between 20 and 50 days a year.

After a minimum of two years, they become eligible for the Circuit Bench. After two years as a Circuit Judge (or 10 years' High Court advocacy rights) they become eligible for the High Court bench.

Even the fastest moving candidates are unlikely to reach the High

Court bench in less than eight or nine years from application. Solicitors aiming for the High Court therefore need to apply in their early 40s if they are to achieve a full-time judicial appointment by the age of 50, and qualify for a full pension under the new pension arrangements for the judiciary.

The report by the City of London Solicitors' Company says it is hard for any solicitor to meet the requirements of this system, but it is almost impossible for City solicitors. Most successful City solicitors expect to become full partners between 34 and 38. Their early 40s, therefore, are the time when their careers and their earning potential are likely to be at their peak.

Most of them have other commitments in the running of their firms at that stage. Many find it hard enough to squeeze in a holiday, without committing between 20 and 50 days a year to sitting as an assistant recorder or recorder.

The current system also ignores partnership pressures. However relaxed a partnership may be, the cost to any firm of one partner embarking on the path to full-time judicial appointment in the early 40s is likely to be prohibitive.

The Solicitors' Company believes several changes are needed:

- The system needs to be more flexible, so that solicitors in their early 50s who are winding down their City practices can offer some of their experience to the bench at the point in their careers when they are best able to do so.

- To achieve this, the system has to allow City solicitors to be appointed directly to full-time judicial posts. In theory, the report says, there is no reason why suitably qualified solicitors should not be appointed directly to the High Court.

- There is a need for more specialist courts. At present, judges are not assigned to the courts to which they are best suited, and cases are not allocated to the judges best suited to hear them. City solicitors with specialist knowledge should be allocated to courts that deal with disputes in areas in which they have expertise.

- The present system for vetting candidates for the High Court bench, which places undue reliance on the views of the serving judiciary and senior members of the Bar, should be abolished and replaced with a Judicial Appointments Commission, made up of lawyers and lay people.

Although the Law Society has agreed to help the Lord Chancellor's Department in assessing solicitor candidates for judicial office, the report says it knows far too little about individual solicitors and their practices for its opinion to be of much value. An independent vetting procedure is therefore needed.

- The solicitors' company wants judges to be able to return to private practice after serving on the bench. Abandoning practice has become a condition of appointment to the bench for no apparent good reason, it says.

Both sides of the profession could benefit if judges returned to practice or took up academic positions or posts in commerce and industry. This happens in other common law jurisdictions, such as Canada and Scotland, and could encourage those reluctant to give up lucrative practices to offer their services, albeit for a limited time.

The report concludes that, if the Lord Chancellor's Department agrees that City solicitors have a potentially valuable role to play in the judiciary, it should make the appropriate changes to the system. It cannot continue to expect City solicitors to fit in with a system designed primarily to accommodate members of the Bar.

LEGAL BRIEFS



Backing for new insolvency procedure

The Law Society has endorsed the introduction into English insolvency law of a "corporate voluntary arrangement" procedure, under which there would be a moratorium on creditors' rights prior to a creditors' meeting to consider the CVA proposals.

The small number of administrations and CVAs since the 1986 Insolvency Act came into force is seen as evidence of the absence of a company rescue culture in the UK. However, the Law Society's company and commercial law committee warns that the number of successful rescues as a consequence of CVAs is likely to be small.

Many companies became victims of the recent UK recession because of changes in fundamental economic factors, for which existing rescue procedures provide no relief, the committee says.

It suggests, therefore, a limit on the extent to which CVAs should take precedence over existing insolvency procedures. The rights of floating-charge holders, for instance, should not be altered radically unless it is clear that any changes will not diminish companies' ability to raise finance. The committee also wants checks imposed on directors during the moratorium to prevent them from using the CVA to retain control of their company for longer than is appropriate.

Heading east

New York-based Shearman & Sterling has opened an office in Hong Kong, the latest in a long list of US and UK firms to seek a foothold in south-east Asia. The new office will be staffed by eight full-time resident attorneys, three of whom have defected from the Hong Kong office of Los Angeles's Gibson Dunn & Crutcher.

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صحن من الاصل

TECHNOLOGY

Speedy business tool

Multimedia has been hyped mostly as a provider of news and entertainment rather than a help for business.

But some companies have turned to this combination of voice, pictures and text - using computers, telephones and video - to speed up operations and save costs. Frost & Sullivan, the US market researcher, forecasts a multimedia market in Europe of \$3.6bn (£2.5bn) by 1995, with the fastest growth in desktop systems.

One of the first UK companies to use multimedia as a business tool is Colorgraphic, which produces direct marketing and sales promotion leaflets. It turned to this technology to improve communications with agents and customers in continental Europe, especially in Germany and the Netherlands, and so lift exports.

Colorgraphic is the first European user of the Visit (visually interactive technology) system from Canada's Northern Telecom. The UK company's products are all of different designs. Agreeing these with clients can take time, especially if changes are needed. Now, by communicating visually and verbally through Visit and putting designs on screen, the process from design to printing agreement can be completed in hours rather than days.

"Everything we do starts as a reel of white paper but ends as an intricate finished product," says Michael Hunter, chief executive. Colorgraphic wants more foreign customers. "Often, we or they had to hop on a plane. Courier costs were £25,000 a year - air fares cost the same and hotel bills were high. This was about £100,000 and we will save a lot of that."

Colorgraphic, whose main competitors are in Germany, spent £250,000 on Visit and communications technology. "It's much easier to make something clear," says Armin Kleis, production manager at ECM, its Dutch agent. "We can show what a product is like while we talk about it."

Andrew Fisher

In the corporate computing world, the mainframe computer is the symbol of a bygone era; a legacy of the days when the data processing department strictly controlled access to computers housed in a big air-conditioned glass room.

Networks of low-cost personal computers brought democracy to information processing in the 1980s, putting computers at the command of individuals. Yet, as many companies are finding out, managing that democracy is more complicated and expensive than they expected.

Open "client/server" computing has not achieved the nirvana of lower costs and greater efficiencies that the computer industry promised. Instead, companies face continuing problems with incompatibility between computers, difficulty keeping track of corporate data and rising costs for training and systems management.

Fully 80 per cent of total client/server computer costs occur after the initial purchases of hardware and software, according to US-based Gartner Group, a computer industry market research company. A single \$3,000 (£2,054) personal computer linked to a client/server network costs about \$40,000 over its five-year life cycle when the costs of training, administration, maintenance and other factors are tallied, the researchers estimate.

Even die-hard networking advocates such as Sun Microsystems, the workstation market leader, now recognise the need for some measure of centralised control over distributed computing systems. "You have to manage the network like a mainframe," says Curt Wozniak, Sun's marketing vice-president. He encourages customers to "pull data back into controlled areas".

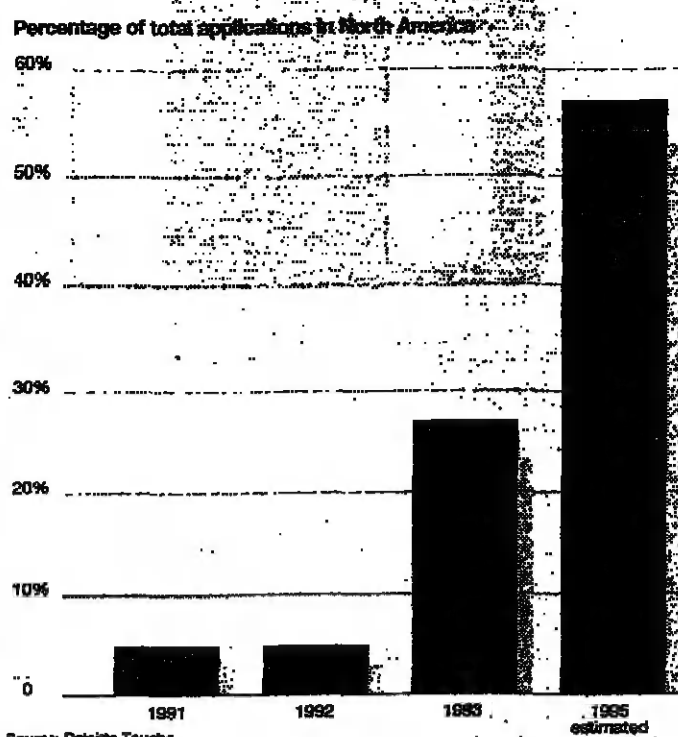
Stepping into this milieu with a new-found determination to establish itself as a leader in the client/server market, International Business Machines has seen opportunities to bring its mainframe-world expertise to bear on the complex problems of enterprise-wide, client/server computing.

"Implementing client/server [computing] in a real live customer environment has turned out to be rife with problems. And those problems open a very wide door of opportunity for IBM," says Lou Gerstner, IBM chairman and chief executive.

Gerstner's remarks signal a significant change of heart at IBM, the mainframe computer market leader. Rather than minimising the significance of client/server computing, as it has in the past, IBM is finally jumping on the bandwagon.

A critical element of IBM's strategy is to create links between the old world of mainframes and the new world of client/server computing. Last week it introduced a new generation of "large-scale comput-

The rise and rise of client/servers



Mainframe reborn

IBM is jumping on the client/server bandwagon by adapting its existing technology, writes Louise Kehoe

ers" (no longer called mainframes) specifically designed to work as "servers" on networks.

In a radical departure from traditional mainframe designs, the new IBM systems are built on microprocessor chips manufactured using the same semiconductor technology as those found in personal computers. These powerful chips are linked to work in parallel on a computing task, like a fleet of tugboats pulling an ocean liner.

The advantages of parallel processing are twofold. Customers can increase the power of a parallel processing system in small increments by adding a few processors, rather than having to purchase expensive mainframe upgrades. Also, because the new IBM parallel systems are based on microprocessor chips, they can be expected to follow similar

price decline and performance improvement trends to those seen in the personal computer and workstation segments of the market.

The most important new offerings from IBM are two parallel computing servers built around chips that emulate the brains of the company's traditional mainframe products. The S/390 parallel transaction server and the S/390 parallel query server can run the same software as IBM's traditional mainframe computers, hiding the complexities of parallel processing from users and software developers.

The transaction server is designed for applications such as credit card processing, ticketing and banking. The query server elicits new information from existing data. A company might, for example, mine its customer database for

clues to the potential of a product.

The new servers can be coupled to existing IBM mainframe computers so that the new and old machines work together like a single computer, automatically balancing the workload and sharing data.

This facility, which IBM calls the parallel sysplex, is "as significant as any technology we have announced since the introduction of the 360 [the first IBM mainframe] 30 years ago", says Ned Donofrio, IBM vice-president and general manager of the large-scale computing division.

The parallel servers give the mainframe a new lease of life, he explains. With the introduction of a new 10-processor mainframe last week, IBM's line of conventional mainframes may have reached its peak. "We are not sure if we can go to 13 or 14, but we are sure that the way we are scaling [the parallel systems] will enable us to move to almost limitless numbers of microprocessors while preserving all of the programming, all of the skill and the infrastructure that our mainframe customers have built," says Donofrio.

"These systems deliver what customers tell me they want: lower cost, more power and protection of their existing \$1 trillion investment in software," he adds.

Indeed, the high prices of mainframe hardware and software, along with the need to link different types of computers in a seamless network, have created strong impetus behind the shift to client/server computing. So by reducing mainframe hardware and software prices IBM might aim to slow the trend away from mainframe computers.

Yet IBM is no longer counting on client/server computing being a temporary fad. Instead, it has designed its new parallel processors to link to networks. The company last week announced a new version of its mainframe computer operating system, MVS, with "open" features that will enable mainframes to run the Unix applications favoured in client/server systems.

IBM also introduced a Unix-based "Powerparallel" system, based on the same microprocessor technology that it uses in its latest workstations. The SP2 is an outgrowth of IBM's massively parallel supercomputer, introduced a year ago. The new computer will run "nearly all" of the 10,000 applications programs available for AIX, IBM's version of Unix.

By applying the latest semiconductor and software technologies to large-scale computers, IBM has created a new perspective on the benefits of client/server computing. Rather than killing off mainframe computers, client/server networks may increasingly incorporate mainframe-like features and some mainframe computers.

Technically Speaking

Costly resistance to telecommuting

By Tom Foremski



Advances in technology make it easier for many companies to convert some of their office staff into telecommuters.

They thereby gain a competitive advantage through lower operating costs and more productive staff.

But while technology such as compact desktop computers, E-mail and fax machines makes fitting telecommuters into the office network relatively easy - and cheap video conferencing systems are just around the corner - management attitudes are still stuck in the past.

Jack Nilles, president of California-based management consultants Jalla International and the person who coined the term telecommuter more than 20 years ago, says many managers do not know how to supervise staff unless they can see them.

In telecommuting (or teleworking) employees come into the office one or two days a week and spend the rest of their time working from home. For companies, there are clear advantages. Supervision of staff is reduced and savings can be made on overheads such as office space and parking space. Happier staff means lower turnover and thus savings from reduced recruitment and training costs. And teleworkers tend to work harder and longer hours when at home. For staff working mainly from home, the benefits are obvious: more productive time with less commuting; lower travelling costs; and control over their own working time.

Companies that can learn to manage teleworkers are thus likely to achieve greater flexibility in their operations. But teleworking should not be seen as simply a more progressive way of working. Moving workers into the home also means transferring the responsibilities of maintaining an office space and certain management functions to the teleworker. Once teleworkers are established, they are just one step nearer the status of independent contractors.

By employing such contractors, companies transfer even more responsibilities to the teleworker - tax payments and, more importantly in the US, individual responsibility for health benefits, a major business cost. Companies also gain greater flexibility in hiring and firing as many teleworking contracts are limited to single projects. Already in the US, temporary workers and independent contractors are the fastest-growing sector of the labour market.

While this growth is mostly among blue-collar jobs, telecommuting technologies are now helping to turn many white-collar and professional workers into independent contractors. Book publishers are a good example of this trend. Many now contract out most of their requirements such as editing, book layout and design to a host of independent contractors.

As the US and Europe lay the foundations for electronic information superhighways, many other companies in different sectors will be able to convert staff roles into independent contractors. Initially, such contractors will be able to earn higher incomes than their office-bound colleagues tied to one employer. But the technology enabling them to work from idyllic countryside locations will result in competition among contractors - and from locations around the world.

In the US, there are several incentives for companies to increase their teleworkers. The recent earthquake in southern California and the damage to its motorways has led to a rise in teleworking in an area that already had a high proportion to begin with.

The US Clean Air Act specifies that companies with more than 100 staff in 11 US states with high air pollution must seek ways of reducing employee car use or face stiff fines. Many companies complain about the increased burden of complying with such regulations. But those that view this as an opportunity to employ more telecommuters will learn valuable lessons on how to manage a mixed workforce. Rival European companies should keep a close eye on what this does to US productivity.

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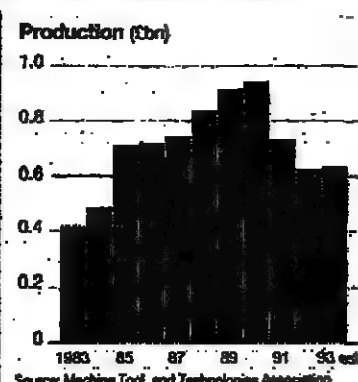
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machine tools: cut down to size



As UK machine tool manufacturers meet this week at the Met-cut '94 exhibition in Birmingham - a show intended to prove that, after two years of decline and three years of recession, the industry is still alive - there will be a noticeable absentee.

Missing will be FMT, the Machine Tool Technology Association in Brighton, Sussex, which since the 1980s has absorbed companies that employed thousands of people. In February it called in its month US competitor, Giddings & Lewis, bought FMT's spare and service business, brand names and intellectual rights - and took on just FMT's employees.

G&L has yet to decide whether to continue making FMT machines. If it is widely expected - it is not - that would mark the end of production of large machining centres - big, multi-function machines which drill and metal components - by UK-owned companies.

Whatever happens, the collapse of FMT is a make a mockery of the "show us strength" slogan chosen by the Machine Tool Technology Association for this week's event. "It's a disaster - a left at the high-tech end of the industry," one observer says.

FMT's demise looks like another example of a UK machine tool company on the way out. Joining names such as Alford Herbert, the Coventry-based company, which was once Europe's largest producer but which closed in 1991.

In 1970s, UK machine tool production has slumped, falling in value from £1.4bn in 1970 to £0.4bn in 1993. Prices, the collapse has been due partly to the decline of UK manufacturing. But it also reflects the loss of overseas machine tool companies, particularly from Germany and Japan: imports have risen to more than 60 per cent

There are ways for machine tool companies to prosper in the UK, says Andrew Baxter

Adapt, rejig and survive

UK machine tool consumption, and the market is fiercely competitive. Typically, British machine tool companies have been severely - or sub-optimally - of foreign companies, such as Bridgeport and Cincinnati Milacron of the US, and Yamazaki of Japan. The industry is scattered around 120 manufacturing sites in the UK.

To survive, many smaller machine tool manufacturers have avoided mass markets dominated by Japanese producers and exploited niches in sophisticated technology such as laser-cutting, or in under-exploited areas such as manual, non-computerised machines.

One of the best examples of the niche approach is Renishaw of Gloucestershire, which last month reported half-year pre-tax profits of £1.1m on sales of £1.1m. It has become a world leader in tiny measurement probes, which are used to machine tools to check they are cutting components correctly.

Larger companies can still compete with foreign competition. For instance, 600 Group this week launches its new CNC (computer numerical control) lathe, aimed at small engineering companies. However, it has gone through a painful restructuring of its lathe manufacturing operation, including the closure in 1993 of its Colchester plant which employed 200 people.

But FMT's different. Though small, it tried to stay in the mainstream, with products competing directly with the large machining centres built by Japanese, continental European and US companies.

FMT's slide into receivership dates from 1990, when Iraq invaded Kuwait and the UK Department of Trade and Industry refused to remove export controls on Iraq, costing the company £1m in lost orders. Then came the 1991 recession, which further weakened its order book.

In response to these pressures, FMT drew up a two-pronged business strategy: moving from Brighton to a more central location and forging joint ventures to exploit growth opportunities in China and India. To succeed financially, the proposals depended on securing planning permission to build the Brighton site for use by the company.

But when in February it was found that there would be delays in getting planning permission, FMT's bank, the Midland, cut the company's borrowing limit.

The loan for the industry is that it is hard to build a machine tool business in the UK. It is a long list of machine tool companies that did not realise soon enough that, in a competitive industry, strategies for survival have to be designed with much precision and thought.

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involved in making large, sophisticated machining centres. Whatever the competitive pressures of FMT, however, machine tool companies - as well as of tanks - would be wrong to be too gloomy about the prospects for companies that have adapted to a harsh trading environment.

According to American Machine magazine, the UK remains the world's eighth-biggest machine tool producer. There are still a "good number" of innovative, reasonably healthy companies around to maintain our market position," says Mr Simon Brown, director general of the Machine Tool Technology Association.

Though many machine tool manufacturers have cut out, there are signs that investment in product development has been spared. For instance, James A Shipman, the Leicester-based grinding machine producer, has developed a line of tools, allowing it to concentrate on designing, assembling and marketing.

At the same time, the UK's relatively low inflation and interest rates, along with relatively low manufacturing costs, have enhanced the industry's competitiveness in overseas markets.

Activity in the machine tool industry has been picked up. "We are experiencing greater demand from markets in the UK, the US and the Far East. People are investing in new machines again," says Mr Mike Colvin, export sales and marketing manager at Cincinnati Milacron UK.

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Joe Rogaly

The prisoner's dilemma



The party that can be won by a "crackdown". This proposition has been argued with increasing confidence over the past year. The mailed fist will be visible before the end of this month as the ANC is led up the crumpled left behind after the celebration of its victory. There will be no doubt about what to do in South Africa in the years of practice at "crackdowns".

A long-unanswered question has been whether the white-led party by another, can only be won by a "crackdown". This proposition has been argued with increasing confidence over the past year. The mailed fist will be visible before the end of this month as the ANC is led up the crumpled left behind after the celebration of its victory.

It is impossible to maintain the fiction that a fairy-tale ending is imminent in South Africa. The ANC is the embodiment of non-racial, liberal, democratic virtue. The South African Communist party, its ally, is the only white-led political organisation that could be wholly relied upon to support the aspirations of the ANC.

It is different today. I share the global admiration for Mr Mandela. The Nobel prize for peace sits comfortably upon his distinguished shoulders. It does, however, look as if he may be destined to crown his lifetime's achievement, the overthrow of apartheid, by slamming political opponents into the very goals from which he was expelled.

Other ANC leaders were recently released. Some politics and murder are intertwined in the pages of South Africa. It may be said to have little option. That does not detract from the bitter irony of what this appears to be in the end.

South Africa afford a provincial view, as in Katanga, Bafra or Angola. The ANC might try harder for a political settlement with Chief Mangosuthu Buthe, chief minister of KwaZulu, but it may be that the best is yet to come. Media will only be won if both sides are ready to agree. But Chief Buthe, the darling of the dew-eyed anti-communist right, is not a man who can easily be won. The ANC clearly has no intention of giving up its struggle.

growing up in Johannesburg the ANC was the embodiment of non-racial, liberal, democratic virtue. The South African Communist party, its ally, is the only white-led political organisation that could be wholly relied upon to support the aspirations of the ANC. Others in the "transition movement", represented by Indians and mixed-race "coloureds". Liberation from apartheid was the goal that united all such groupings. If you believed that that was an overriding necessity, your support for them was unwavering.

It is different today. I share the global admiration for Mr Mandela. The Nobel prize for peace sits comfortably upon his distinguished shoulders. It does, however, look as if he may be destined to crown his lifetime's achievement, the overthrow of apartheid, by slamming political opponents into the very goals from which he was expelled.

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power over all the territory of the republic. The ANC assumption must be that the army, the most powerful in Africa, could quell a rebellion on its home ground. The elephant, as Mr Mandela has taken in calling his party, is in rampant mood.

It would be comforting to stand back from these realities and cry out for justice. The truth is that no clear road to a just settlement exists. South Africa will fail absolutely if there is no economic growth. The economy cannot prosper if there is chaos. The imposition of order by the ANC is thus likely to be a painful prerequisite for a resumption of economic growth.

Only the free market, the proven stimulator of capitalist growth, can ensure the growth is sufficiently rapid to enable the ANC to keep its election promises.

Outsiders can read recent ANC statements to see that the ANC is determined to understand the ANC's National party formerly prospered by creating state-financed jobs for Africans. From it came a private finance. The National party may win as much as a fifth of the vote, perhaps even a quarter. That is not enough to temper the demands of the ANC. It might be sufficient to be useful if Mr Mandela perceives the value of familiar faces in important economic posts.

A post-election alliance with Mr M. Buthe could produce a more powerful prize winners' signatures in the ANC's orders to the military forces to "pacify" trouble spots. Together the old guard and the old prisoner might avert the disintegration of their country. They might also ensure potential investors, Africa's luck turns.

LETTERS TO THE EDITOR

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Gradualism has proved ineffective in Russia

Professor Anders Aslund.

Sir, Remarkable things are happening in the Russian economy. Monthly inflation has fallen from 22 per cent in January to 9 per cent in March. Industrial production fell by 24 per cent in the first quarter of 1994 in comparison with the first quarter of 1993. This is a severe economic shock.

It is caused by policies introduced by Boris Yeltsin, the former Russian minister, last January after the dissolution of the Russian parliament. It abolished subsidised credits and raised the minimum rate to 17.5 per cent a month. This is 562 per cent a year, though it is wrongly cited by the Russian authorities as 210 per cent a year. He kept the budget deficit at 3 per cent of gross domestic product.

A little known fact is that Viktor Chernomyrdin, the prime minister, contrary to his public statements, has maintained Yeltsin's policy. Last month, Russia had a positive real interest rate of 3 per cent a month, or 180 per cent a year, by far the highest in the world. Therefore inflation falls sharply.

However, a macroeconomic stabilisation driven only by monetary policy with a relatively weak budgetary policy is both socially costly and difficult to maintain. Tax revenues are collapsing because of the tough monetary policy.

Therefore, Jeffrey Sachs (Personal view, March 31) is right in arguing that a balanced, effective and humane stabilisation programme with Western support.

Professor Anders Aslund (Letters, April 6) does not understand that the prime minister, Viktor Chernomyrdin, is delivering an extraordinary feat after too much unintended gradualism. Unlike Desai, he has learnt that gradualism has proved ineffective.

Anders Aslund, Stockholm School of Economics, Sweden

Wrong line on wages

From Mr Barry Leathwood.

Sir, Your leader, "The Labour board" (April 5), suggests a substitute mechanism in the Agricultural Wages Board which could be enforced by the National Farmers Union. The NFU has enough trouble keeping its own membership and certainly would be no position to discipline those who do not follow the line.

You also suggest it would be unfair for workers to be paid of deregulation before the farmers have to take medicine and, in doing so, assume there is equity between them.

Thousands of workers and their families live on the edge of poverty, many in cottages in isolated areas, while their employers receive subsidies from the public purse greater than the value of their equity here?

Barry Leathwood, national secretary, Transport and General Workers Union, Transport House, Smith Square, Westminster, London SW1P 3JB

Poor view

From Mr Noel Phillips.

Sir, Your obituary of Noel Phillips (Arts, April 11) was offensively insensitive to the death of a 27-year-old man with a young family. Perhaps it should be made wrong, not as evidence of bad character, but because of what he had created and could have produced.

Mark Phillips, 300 West 15th Street, New York, NY 10011, US

Dominant force in the bond markets

From Mr John Plender.

Sir, John Plender ("Lull before the battle resumes", April 9/10) argues that, if the dollar remains weak, European bond markets will be decoupled from the US Treasury market. This view is based on the proposition that a weak dollar reflects outflows of long-term capital from the US into European markets.

This may be the case, but the valuation of changes in the value of the dollar is the other way and, in the present time, would seem to be the dominant force. When the price of dollar assets falls, everything else equal, the price of non-dollar assets will be forced to fall in line to maintain their relative attractiveness.

A fall in the dollar, however, makes dollar assets look more expensive to non-dollar investors. Hence, if the dollar falls while the price of dollar assets falls, the foreign price of dollar assets remains the same and there is no need for the price of non-dollar assets to change.

In practice, a rising dollar is another way of saying that the decoupling of US and European markets is not warranted by economic fundamentals, say because of changing interest rate differentials. Since the first rise in interest rates in early February, European markets have suffered from the fall-out in the US dollar. The dollar did not rise as was generally expected. In the last couple of weeks, however, the dollar has started to strengthen and some decoupling has taken place.

Mark Brown, head of money and economics, Gavekal Securities, Broadgate, London EC2M 7LE

Where Israel is important to UK's export efforts

From Mr Noel Davis.

Sir, Norman's excellent article on the state of the Israeli economy ("Knocked about but unbowed", April 11) is a welcome contribution to the public debate on the growth of Britain's trade with Israel.

Last year, Britain's visible exports to Israel were £260m, an unprecedented 50 per cent increase over the previous year, making Israel Britain's 24th-largest export market. So far this year, growth in exports has increased by a further 40 per cent and new averages for a month have occurred almost exclusively in capital equipment and manufactured goods, areas where Britain must focus its attention in order to consolidate economic recovery. Israel's sales to Britain are also growing.

Britain is currently its second-largest customer after the US. This year, bilateral trade could reach £2bn. Israel will import \$20bn worth of goods this year and export \$15bn, and Britain's share is a healthy 10 per cent of this market.

The effects of the Arab trade boycott continue to be felt in spite of the fact that British exporters are increasingly taking advantage of this vital and innovative market. Helen Davis, director, Britain Israel Trade Affairs Centre, 21-23 Great Sutton Street, London, EC1V 9HW

Conflicting interests if BAe articles are changed

From Mr Noel Phillips.

Sir, I rejoice in the first flight of the British Eurofighter. I wonder if it will be produced and worry for British Aerospace if it isn't. For there is no fall-back, because of its cost, which is appalling, notwithstanding the Eurofighter's undoubted excellence.

The project was admitted to £33bn, of which £11bn is R&D. That leaves £22bn to build 450 fighters - £49m each, for production only, more if the UK has to go it alone, yet the BAe cuts its order for £1.2bn, a quarter of the public sector borrowing requirement deficit.

Neither the UK, Germany, Italy, or Spain is suited to its construction, so

securing national and international agreement. It must involve a struggle.

Consequently, at this of all junctures, BAe needs the most influential leadership possible. A non-executive American chairman, hired for whatever tiny part of the Bauman's year £50,000 buys, is the opposite of what is essential. Why, in any event, is John Cahill being ousted when, less than halfway through his term and with his incomplete, he has lifted the shares fourfold?

The company's articles require that the chairman be British, for the sound reason that the prime armorer of our nation is privy to our deepest secrets. Yes, America long stood with us

against the Russian hegemony; but the Soviet Union has fragmented and, according to the Younger, "nations have no friends, only interests". Interests that are diverging.

Requirements conflict: obviously, America wants to sell its aeroplanes in preference to BAe's, and vice versa. Mr Bauman would have to be disloyal either to his country or to the organisation he has invited to lead.

I beg shareholders concerned for the security of the nation, and for the future of their company, to require the enabling amendment of its Articles. Noel Falconer, Bramhall Moor Lane, Hazel Grove, Stockport SK7 5JL

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IN BRIEF
Alcatel and Pirelli in Stet sale talks

Alcatel Alsthom, the French telecommunications, energy and transport company, is planning to join forces with Pirelli, the Italian tyres and cables manufacturer, to participate in the privatisation of Stet, Italy's state-owned telecommunications group. Page 22

VW talks over Skoda continue
Talks in Prague between Mr Ferdinand Piëch, Volkswagen chairman, and Mr Vladimir Dlouhy, the Czech minister for trade and industry, failed to resolve differences over the future of Skoda, the carmaker. Page 23

Brazil's float pays off
When investors snapped up shares in BR Distribuidora they were buying into Brazil's largest petrol distributor and a company widely regarded as the best-run subsidiary of Petrobras, the state-controlled oil company. Page 22

NZ meat plants for sale
New Zealand's two most modern meat processing plants - which lie idle following the collapse of the Fortex group - are to be offered for sale on the international market. Page 24

UK groups aim for east success
Hanson is to set up in Hong Kong, Virgin Megastores are to appear in Hong Kong and China, and a host of UK companies have identified the fastest growing economic zones of the 1990s as their primary target for the 1990s. Page 26

Aer Lingus keeps its hopes in the air
Aer Lingus is banking on a new fleet of European Airbus A330 twin-engine widebody airliners to help return its loss-making transatlantic routes to profit this year. Page 27

BJJ gets what everyone wants
The millionaire couple who created What Everyone Wants, the UK discounting chain owned by Amber Day, has come to the rescue of rival Brown & Jackson. Page 28

Copenhagen disappointment
The first trading day of shares in the Copenhagen Airport privatisation issue was a disappointment to investors. The fate of the airport issue was watched with special interest because of the Tele Denmark privatisation issue, which is currently on offer. Back Page

Mixed emotions on Peregrine Investments
If the crash and aggressive merchant banking style of the 1980s survives anywhere, then it is in Hong Kong. And one bank which represents the style best is Peregrine Investments, the brokerage Hong Kong's financial community envies and likes to hate. Page 24

Wood pulp producers push prices
North American and European wood pulp producers are advancing a package of unexpectedly strong price increases to push through another hefty price increase. Page 32

Jefferson Smurfit, one of the US's biggest recycled newspaper and packaging producers, plans an ambitious \$2bn recapitalisation. Page 23

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Chief price changes yesterday

FRANKFURT (DM)		Dr. Peter Bührer	1220	+ 37
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12

London (Pence)

Alcatel	220	Dr. Peter Bührer	1220	+ 37
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12
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Alcatel	220	Dr. Peter Bührer	307	+ 12
Alcatel	220	Dr. Peter Bührer	307	+ 12

International task force tackles issue of disclosing credit risk to regulators in complex markets
Bankers propose derivatives guidelines

By Philip Coggan, Economics Correspondent

A group of leading bankers will shortly produce a framework for the disclosure of credit risk in the derivatives markets. The framework, which should be finalised within two months, will require banks and securities houses to break down their exposure in the derivatives markets by counterparty and by type of instrument. The growth of derivatives products, such as futures and options, has led to a loss of transparency in bank balance sheets and an

aware of the risks involved in dealing in these complex markets. The M&I losses incurred last year by the German oil and metals company Metallgesellschaft in its derivatives dealings heightened fears that such losses might cause a breakdown in the market. Last year, Mr Alexander Lamfalussy, then general manager of the Bank for International Settlements, called for the drawing up of international standards on risk disclosure for banks dealing in derivatives. Mr Lamfalussy said that derivatives had reduced the transparency of bank balance sheets and an

international monetary fund study said derivatives had "made it extremely difficult" for regulators to assess the risk of default in the system. The new proposals have been drawn up by 10 of the world's largest players in the derivatives market. They are members of a task force set up by the Institute of International Finance, a Washington-based research and lobbying group financed by 170-plus member banks from more than 40 countries. The task force, formed last autumn, has already started its work informally with regulators. Mr Charles Dal-

lers, managing director of the institute, said regulators had given "an informal welcome to our efforts and think we are headed in the right direction". Under the proposed framework, regulators will receive quarterly reports from banks and securities houses. It is hoped the system will allow them to spot market banking groups have become more exposed to one particular counterparty. Once the details of the new framework have been agreed by task force members, Mr Dalers will talk to regulators about putting the proposals into practice. While banks will not have a legal

requirement to use the new framework to report their credit risk, it is hoped that, if the leading players use the system, other market participants will fall into line. The proposals, only with credit risk, the danger that a contemporary will fall in line. The topic of market risk - the sharp price moves may undermine the financial position of a market participant - was not examined. However, Mr Dalers said the institute hoped the task force would move on to deal with that question as well.

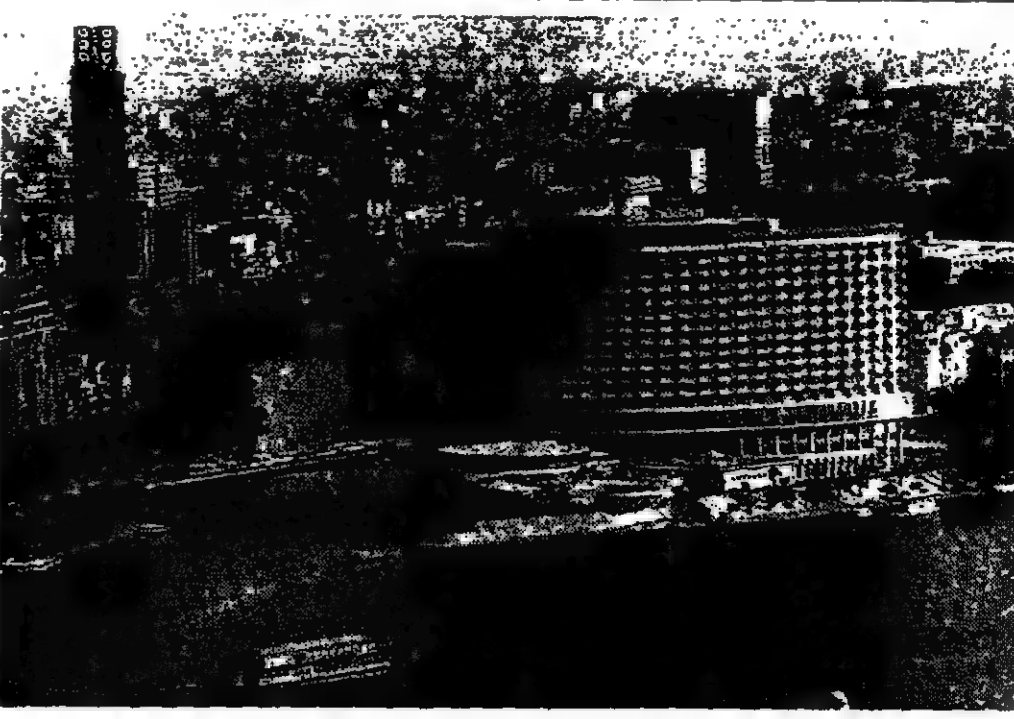
Forte and Accor do battle over Meridien Hotels

By John Riddling in Paris and Michael Slopnick in London

Accor, the French travel group, and Forte, the UK hotels group, are vying for control of the Meridien Hotels chain, owned by Air France, the loss-making state-owned airline. Kempinski, the German group, also expressed interest in acquiring the luxury hotels business.

The offer period for bids for the French hotel group closed last night and a decision is expected to be announced following an Air France board meeting on April 28. Air France, which holds a 57 per cent stake in the Meridien chain, is seeking to sell all or part of its holding in the hotel operation as part of a restructuring package. The airline, which lost an estimated FF7.5bn last year, has debts of about FF3.8bn.

Officials at Air France and the prospective purchasers declined to comment on the terms of their offers. But Forte is thought to have made the highest bid with an offer that values Meridien at about FF1.8bn (\$300m). As it is not yet clear what percentage of Meridien will be sold, the eventual cost of a successful Forte bid could be considerably less. Last year, the airline's bid to acquire the chain failed in its attempt to gain control of Ciga, the Italian luxury hotel group. ITT Sheraton, of the US, topped Forte's \$270m (\$394m) bid for Ciga with an offer of \$400m (\$548m). Accor, which is seeking to merge its luxury Sofitel chain with Meridien's 58 hotels, is thought to have made a cash offer for 40 per cent of the group, which values the whole of Meridien at about FF1.4bn. Industry analysts in Paris said Accor may have to raise new capital to finance such a deal. Accor's proposal is aimed at emphasising the benefits to Air France that could flow from wider chain integration.



Le Meridien in Cairo, part of a 58-hotel chain in which the controlling stake is up for sale

through its travel agency chain, however, that Air France's debts and its need to win approval from the European Commission for a planned FF20bn capital injection from the French state, could give priority to the financial terms of the deal. Kempinski, the third possible bidder, has been linked with Mer-

idien before. In 1992, Lufthansa, the German airline, which then held a 49.5 per cent stake in Kempinski, called off plans to merge the chain with Meridien. Lufthansa subsequently sold part of its stake in Kempinski to Adventa management, a German investment group.

Sabena swings into loss of BFr4.5bn

By Gillian Tett in Brussels

Sabena, Belgium's airline, yesterday showed a swing into the red for 1993, reporting a BFr4.5bn (\$130m) loss compared with a BFr5m consolidated net profit in 1992. The airline, which is 37.5 per cent owned by Air France, said about BFr1bn of the loss was due to one-off restructuring and redundancy charges. It insisted that the results were "in line with the business plan developed in 1993".

The other components of the loss were a BFr1.5bn fall in turnover caused by fewer flights to Africa; a BFr1bn loss related to currency swings; and a BFr1bn drop in revenue due to price wars between European, US and Asian carriers.

Although it admitted that 1994 would be a difficult year, the company insisted that it remained optimistic about the future. The restructuring plan, it said, began to take effect in the second half of 1993, while prices had been stabilising and passenger numbers were rising - a record number was carried last year.

The loss had been widely expected. However, analysts noted that it was likely to raise questions about Sabena's long-term future. They pointed out that although the Belgian government had pursued a fairly aggressive policy towards the national carrier in the past, attempts to provide fresh aid to Sabena were likely to be opposed by the European Commission, which was adopting an increasingly tough line towards state aid.

Commerzbank spells out fund-raising plans

By Christopher Parkes in Frankfurt

Germany's Commerzbank yesterday announced an increase of "around a quarter" in 1993 operating profits, and unveiled plans for a DM400m (\$233m) capital increase as well as the issue of up to DM2bn of convertible bonds and profit-sharing certificates. The last of the big three German banks to report also confirmed a promised DM2 dividend increase to DM12. It said the higher payout signalled its confidence for the current financial year, adding that only half the increase was attributable to a reduction in corporate taxation rates. No figures were given for operating profits after provisions for bad risks, a "sizeable amount" of operating income was made up of non-interest income, which is not subject to tax - domestic loans.

Group net earnings were down sharply at DM587.4m, compared with 1992 earnings had been inflated by extraordinary gains from the consolidation of the group's Berlin business, following the ending of the concessionary tax regime for businesses in the city. Statutory requirements meant all the Berliner Commerzbank's reserves had been counted as profit.

capital-raising moves, which were foreshadowed last autumn, followed a DM500m equity rights issue and a DM600m issue of profit-sharing certificates last year. Both measures would be valid until April 30, 1995, the bank said yesterday. Mr Martin Kohlhaussen, chairman, said last November that the funding was necessary to raise core capital, the basis for future lending growth, from 4.6 to 5 per cent of total assets. Full details of 1993's record results and the bank's performance so far in the current year are due to be released at a press conference on Friday. As in the case of Dresdner Bank and Deutsche Bank, which have already reported operating profits up 15 per cent and 24 per cent respectively, Commerzbank's trading is expected to have returned markedly improved earnings. After 10 months, profits in securities trading more than trebled.

Robert Corzine describes the oil majors' Russian venture
Ice packs form a useful buffer

The need to operate in extreme temperatures in some of the most desolate and isolated areas of the world is an occupational hazard of the international oil industry. Sometimes, however, such isolation has its advantages.

Yesterday three US oil majors, Texaco, Exxon and Amoco, along with Norsk Hydro of Norway, announced a joint venture to assess and develop the oil reserves of the vast Taiman Pechora basin within European Russia's Arctic Circle. Tens of billions of dollars will eventually be needed to develop the reserves, which the companies conservatively put at 2bn barrels and which Russian experts believe exceed 5bn barrels. The venture, which began studying the region in 1990, acknowledged that the project posed an "enormous logistical challenge" in an area that Mr Peter Bijur, senior vice-president, described as "desolate, cold hundra". The proposed sea terminal - the first in arctic Russia - will have to withstand extensive ice packs. The special shuttle tankers that the partners envisage using to get the oil to a warmer trans-shipment point will have to be strong enough to break their way through the ice. But the very isolation of the environment of Taiman may mean that the consortium will be able to avoid many of the political problems which have bedeviled so many western oil projects in Russia. The absence of a well developed oil infrastructure, such as the one in Siberia, means there is



The location of the exploration project in north Russia

control of such a large export project is lessened by the fact that the Russian industry lacks the financial and technological ability to tackle the scheme, which is likely to be in production for up to 50 years. The consortium has not been entirely free from the political uncertainty which surrounds foreign investment in Russia's oil industry. "It has been a tortuous route" to secure the necessary approvals for the project, according to Mr Bijur. Export committees have spent three years reviewing the project, and negotiations are still going on with the Ministry of Fuel and Energy over the details of a production sharing contract. The partners are also seeking approval from the Russian parliament. Meanwhile, assessment work will

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INTERNATIONAL COMPANIES AND FINANCE

Alcatel Alsthom may join with Pirelli for Stet sale

By John Ridding in Paris and Andrew Hill in Milan

Alcatel Alsthom, the French telecommunications, transport and energy company, is planning to join with Pirelli, the Italian tyre and chemicals manufacturer, to participate in the privatisation of Stet, Italy's telecommunications group.

Alcatel said yesterday that it had "responded favourably" to a proposition by Pirelli that they should co-operate in the privatisation, but said no formal alliance had yet been set up. Pirelli declined to comment on Alcatel's declaration.

The privatisation of Stet, which will be held by IRI, the Italian state holding company, is expected to end of the year.

A spokesman for the French

group said Alcatel was keen to expand in Italy, where it is already the second largest supplier of telecommunications equipment. In spite of the current problems in the telecommunications market, it will be up to Italy's new government to finalise the privatisation, likely to be one of the most controversial in the current series of sales by the state.

In August, five of Italy's telecommunications companies will be merged into a single company, Telecom Italia, which will be Stet's principal asset.

However, the more sensitive question is the conditions for the sale of IRI's stake has not yet been set. Last week, Mr Carlo Azeglio Ciampi, outgoing Italian prime minister, suggested that each investor

should be limited to 1 per cent of the shares in the privatised company.

Mr Pierre Suard, Alcatel's chairman, has cited difficult conditions in Italy as a reason for an expected decline in net profits this year. His spokesman said that the downturn was largely the result of economic conditions and that the market retained a strong potential for growth.

An alliance with Pirelli would enhance Alcatel's existing ties with Italian industry. Alcatel holds 1 per cent of the shares in Fiat, which has a corresponding stake in the French group.

Industry observers suggest that the two companies participate with Alcatel in the privatisation, although preliminary offers to IRI have not been made.

Cariplo lifts group net profits to L323bn

By Andrew Hill

Net group profits at Cariplo, Italy's largest savings bank, increased 4.3 per cent in 1993 to L323bn (\$196.95bn), compared with L310bn in 1992.

Group earnings increased 3.1 per cent to L3,375bn, before provisions and adjustments, while total assets grew 1.3 per cent to L150,893bn. Cariplo shareholders yesterday elected the nomination of Mr Sandro Milinetti, the bank's chief executive, as chairman. His predecessor, Mr Roberto Mazzotta, stepped down because he faces charges of corruption relating to property transactions by the bank's pension fund.

Overall deposits in the group rose by 11 per cent in 1993 to L122,536bn, while total loans increased to L124,077bn, a rise of 11 per cent.

Mr Giuseppe Pirelli, the Italian industrialist, has bought his group's stake in Cariplo, the recently privatised Italian bank, to 100 per cent, the maximum allowed. The Pirelli group previously held 100 per cent through Luxembourg-based Franco Thié International.

On Saturday Cariplo's new shareholders will get their first chance to influence the direction of the bank when they elect a board of directors.

Burmah Castrol lifts payout after 18% rise

Pre-tax profits of Burmah Castrol, the UK lubricants, chemicals and fuel group, rose 18 per cent to £118.5m in 1993. Profit after tax and minority interest rose 18 per cent to £102.7m, writes Andrew Bolger in London.

The group recommends a final dividend of 1p, making a total cash dividend of 27.5p against 25.25p in 1992.

Castrol intends to offer a 50 per cent share alternative, at a 50 per cent premium, to alleviate advance corporation tax.

Finland steps up privatisation pace

Sell-off programme enters new phase, writes Christopher Brown-Humes

Finland's privatisation programme has entered a new phase with the announcement that two large industrial groups, Kone and Valmet, listed in Helsinki, will be offered to international investors in the next few weeks. A sell-off programme characterised by caution and hesitancy is expected to gain momentum, as state-owned groups follow their lead.

"The pace of privatisation this year will be faster than it has been," said Mr Valtteri Vuorio, secretary general at the Finnish Ministry of Trade and Industry.

Rautaruukki, Scandinavia's second largest steel producer, is aiming to raise FIM100m (\$145m) and achieve 50 per cent ownership of 10 per cent from 10 per cent through an offer of 16m new shares.

Valmet, one of the world's three biggest producers of paper machinery, hopes to raise more than FIM200m by offering between 10 and 15m shares.

But there are only two of the 11 names on the government's privatisation list, companies which together account for 30 per cent of Finnish exports and 15 per cent of the industrial labour force.

Other candidates include Neste, the oil and petrochemical group; Kemira, the chemicals group; Outokumpu, the mining company; and Enso-Gutzeit, the pulp and paper group.

In all 11 companies, the government has parliamentary authorisation to reduce current state ownership levels sharply.

Privatisation has been the main party because of the general European trend. But the process also recognises that the state cannot afford to finance its siblings, who instead will be encouraged to tap the capital markets for their needs.

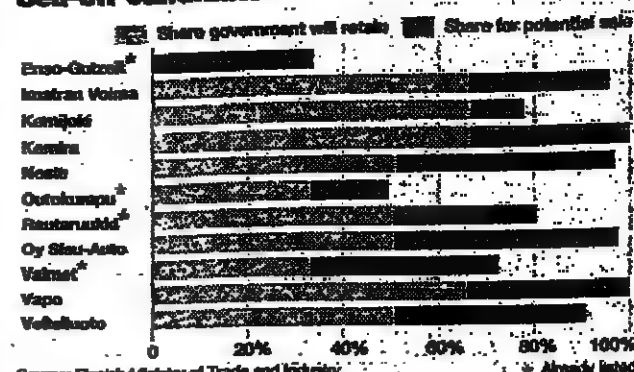
Another of the small names on the list is the Finnish stock exchange, which is taking into account the size of the Finnish stock market.

There are still painful memories of one such failure: a Valmet issue in the late 1980s which crashed from FIM200 to an initial price of FIM120. The limited size of the Finnish market explains why international investors will play a crucial role in the success of the privatisation programme.

Finally, there is undoubtedly a certain political hesitancy, particularly in the case of the opposition Centre Democrats, the Centre Party, which dominated the centre-right coalition government, have also shown limited enthusiasm for the process. Both parties worry about the implications for regional policy and jobs if companies slip out of state control.

This does not mean that there are significant ideological barriers to privatisation. Firms are generally state-owned companies, and their share values are plunging.

Sell-off candidates



Source: Finnish Ministry of Trade and Industry

Encouraged to tap the capital markets for their needs.

Finnish privatisation has significant differences to other European countries.

First, the process is more a widening of ownership than full-scale privatisation, as the state currently intends to keep more than 50 per cent of the companies on the list.

Second, the state is not forcing the proceeds, but rather allowing the companies to decide whether to sell.

Third, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

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Sixth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

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Twenty-fifth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

Twenty-sixth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

Twenty-seventh, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

Twenty-eighth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

Twenty-ninth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

Thirtieth, the process is more a gradual dilution, with companies typically targeting share sales of 10 to 20 per cent.

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roots originate in the post-war period when Finland had to create industrial capacity to pay reparations to the Soviet Union. In the meantime, they have had considerable freedom to develop like private companies.

For many companies, the main worry is timing. Having improved their results strongly last year, and after heavy internal restructuring, they fear that market conditions may move against them.

Helsinki was western Europe's top performing bourse last year, rising 91 per cent, but this year conditions have been more unsettled amid the turbulence which has swept international bond and equity markets.

However, most analysts do not believe that the normal price correction will mean the privatisation programme.

"I am very positive about the prospects," says Mr J. J. Cleve, director of Prospektus, an investment banking group.

He believes that foreigners will continue to be attracted to the Finnish market due to the improving domestic economy and the much stronger financial performance of the country's big exporters. Mr Cleve also notes that domestic interest in equities is high with interest rates at their lowest levels for decades.

Even if privatisation does move faster this year, the programme is unlikely to be concluded before the end of the decade. At the end of the process, the state says it will retain a direct holding in companies on grounds of specific national interest.

The government has already indicated that it will start selling stakes in companies itself - but not before it is satisfied that companies' balance sheets are generally much stronger than they are today.

The state's 10 per cent holding in UAP, which is valued at more than FF26bn (\$4bn), and a capital increase for the company.

However, institutional investors are from today placing orders for shares in UAP, France's biggest

insurance group. The group's employees will also be allowed to buy shares.

The economy ministry has already announced that it plans to sell more than 11 per cent of the shares to "newcomers" or "hard core" shareholders.

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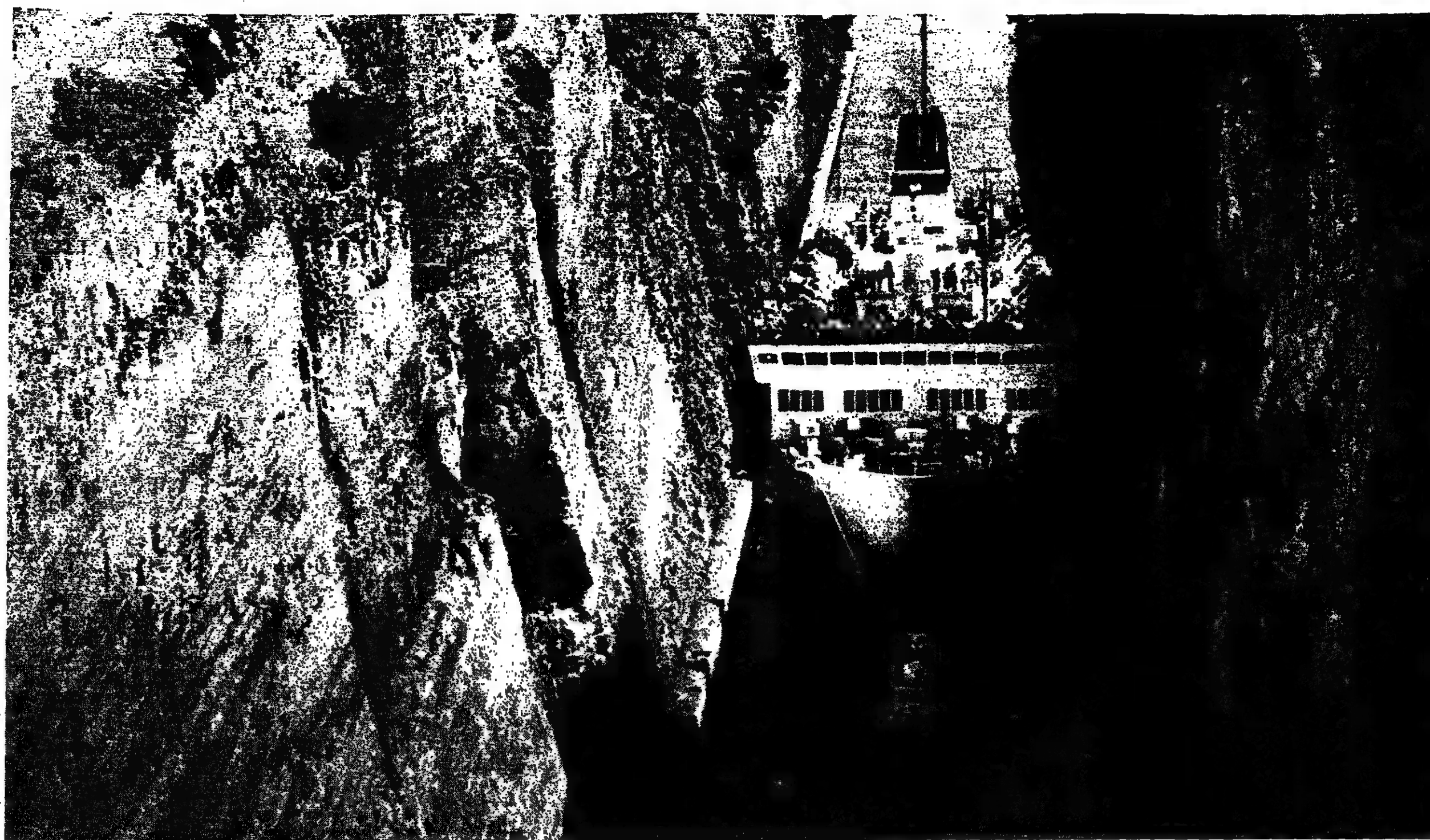
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You're moving ■ \$2 billion portfolio through 11 markets in 11 days. And you have zero room for error.

You've had a lot of experience in managing global portfolios, but when your company merged with two others, they handed you a \$2 billion headache.

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That's why you began by holding ■ competition for the assignment. And hired the firm that did the most unexpected thing.

Instead of coming to you with ■ marketing presentation and ■ troop of people, they brought you ■ solution. A computer-designed model outlining a plan for the entire deal.

Trades broken down into manageable pieces that would float through the markets unnoticed. Hedges in place at every turn. Every transaction accounted for. With no cash balances at the end of each day.

And ■ complete pricing breakdown — for you to sign off on and for them to live up to.

You know they'll come through.

MORGAN STANLEY

Chicago Frankfurt Hong Kong London Los Angeles Luxembourg Madrid Melbourne Milan New York Paris ■ Francisco Seoul Singapore Taipei Tokyo Toronto Zurich

INTERNATIONAL COMPANIES AND FINANCE

Goodyear rally extended with 30% income gain

By Richard Tomkins in New York

Goodyear Tire & Rubber, the US tyre manufacturer that has staged a strong recovery over the past three years, yesterday said it expected to report an increase in first-quarter net income of between 30 per cent and 35 per cent above the previous year's figure.

It also announced it was seeking to enter the Chinese market by setting up a joint venture with a company manufacturing and selling tyres in China.

Mr Stanley Gault, chairman and chief executive, told shareholders at the annual meeting in Akron, Ohio, that net income should be in the \$13m to \$15m range, compared with \$8.7m before accounting for restructuring costs.

Preliminary estimates suggested first-quarter earnings would be 2 per cent ahead of last year's \$2.5m, Mr Gault said.

Earnings per share should be in the 75 to 78 cents range, compared with 60 cents last year.

The Goodyear rally also extended as it had a 10 per cent increase in the dividend to 20 cents from 18 cents for the first quarter. The company's stock rose by 1.5 per cent to \$42.50.

Mr Gault attributed the strong first-quarter results to a combination of new products, cost reductions and efficiency improvements.

The same factors have helped the company's financial performance since Mr Gault took over as chairman and chief executive in 1991.

The same factors have helped the company's financial performance since Mr Gault took over as chairman and chief executive in 1991.

Euro Disney syndicates meet over rescue plan

By Alice Rosesthorpe in Paris

Leaders of the Euro Disney loan syndicates yesterday met to discuss the company's financial problems and to agree on a rescue plan.

The syndicates, which include the Japanese bank group's FF13bn (€1.3bn) rescue package, are expected to agree on a plan to help the company restructure its debt.

Most of the international banks in the Euro Disney syndicates are expected to have agreed in principle to the rescue plan.

But the banks have yet to agree terms for underwriting of the new debt. Japanese banks, including the Industrial Bank of Japan, Sanwa Bank, Tokai-Mitsubishi Bank, Sumitomo Bank and Industrial Bank of Japan, are expected to be involved in the underwriting.

The Japanese banks yesterday pressed BNP and Indosuez for exemption from the underwriting. They also urged that the Caisse des Dépôts et Consignations, which is Euro Disney's largest lender, should play a larger part in the restructuring.

Jefferson Smurfit in \$2bn move to cut debt

By Bernard Simon in Toronto

Jefferson Smurfit, one of the US's biggest recycled paper and packaging producers, plans an ambitious \$2bn recapitalisation, including a public equity offering and refinancing a substantial portion of its debt.

According to a prospectus filed with the Securities and Exchange Commission in Washington, the restructuring is designed to improve the St. Louis, Missouri-based company's operating and financial flexibility by reducing the level and cost of borrowings.

Long-term debt stood at \$2.5bn at the end of last year, and there was a shareholders' deficit of almost \$1bn. The company, with 1993 sales of \$2.9bn, has suffered losses totalling \$100m over the past three years.

The restructuring includes a \$1.5bn global public equity offering and a \$500m debt offering. The company also plans to issue \$500m of new debt.

The bulk of the funds will be used to repay junk facilities and to redeem some of the company's debt.

When the proposals are implemented, the Irish parent's debt will drop to about 10 per cent, while the Morgan Stanley funds will hold a 31 per cent interest. The remaining 59 per cent will be held by public investors, including the public.

Under the plan, long-term debt will be only modestly increased to \$2.4bn, and the company will maintain a large debt-servicing burden over the next five years. The company expects that the plan will generate sufficient cash flow to meet its obligations.

Smurfit is a single-B non-investment grade (or junk) bond rating, although bankers hope an improvement in its financial condition will allow it to reach a double-B rating in the long term. The strengthening US economy has led to a marked improvement in paper prices over the past six months.

Besides the financial restructuring, Smurfit has begun an internal shake-up aimed at reducing costs. The programme, expected to last two to three years, resulted in a \$96m pre-tax charge last September reflecting, among other things, a consolidation of manufacturing facilities.

Lower finance costs lift CPC

By Richard Tomkins

CPC International, the US food company which has been struggling since its takeover by Hellmann's mayonnaise, Knorr sausage and Mott's apple sauce, yesterday reported a 10 per cent increase in net income to \$98.1m for the first quarter, helped by volume gains and lower financing costs.

World-wide earnings rose by 9 per cent, ahead of a third of which came from acquisitions - among them the Pfanni potato products business in Germany.

Unfavourable exchange rates affected the value of sales in dollar terms, but the combination of volume gains and higher prices produced an overall increase of 6 per cent to \$1.74bn.

Food Foods, CPC's North American food business, saw sales growth of 8 per cent on increased volumes of Hellmann's mayonnaise, Knorr oil, Skippy peanut butter, Knorr syrups and Knorr products.

However, specialty baking and Mueller's pasta were down, and higher commodity prices combined with increased spending on marketing and product development left North American operating income flat.

CPC's overall operating income from CPC's international operations - particularly in Latin America, where consumer funds remained a 10 per cent increase.

Mr C.R. Shoemaker, CPC's chairman and chief executive, warned that the Latin American business would be significantly affected by the difficult business environment in Brazil in the second quarter.

Earnings per share rose to 63 cents from 58 cents and the dividend to 34 cents a share, up from 30 cents.

VW fails to settle Skoda differences with Czechs

By Patrick O'Sullivan in Vienna

Talks yesterday in Prague between Ferdinand Piëch, Volkswagen chairman, and Mr Vladimír Dlouhý, the Czech minister for trade and industry, failed to resolve differences between the two sides over the long-term future of Skoda Automobila, in which the German car maker had a 51 per cent stake.

The two partners - the Czech state still owns almost 70 per cent of Skoda - have been at odds over the VW, which was due to invest \$100m over 10 years, but last autumn that was sharply reduced to \$20m as part of its cost-saving drive.

Plans for a new engine plant at the Mlada Boleslav site were also ditched. This angered the Czech government, which argued that as the main shareholder, it should have been consulted about the changes.

In December, both sides agreed to differ, and Mr Piëch promised to keep Prague better informed.

A new protocol covering future investments by VW will be presented at a shareholders' meeting on Friday.

Générale des Eaux ahead at FF3.2bn

By John Riddling in Paris

Compagnie Générale des Eaux, the French construction, utilities and communications group, raised net profits by just over 10 per cent last year to FF3.2bn (€480m), according to estimates announced by the company yesterday.

The increase was achieved in spite of difficult conditions in the construction and water services markets, and is higher than forecasts made by the group at the end of last year when it launched a rights issue for more than FF3.5bn.

The company said it would propose a dividend of FF4.4 per share, against FF4.5 in 1992, and it is planning to split its shares into four to improve liquidity.

Final results are expected at the end of the month, although the company has already announced that sales grew by just under 3 per cent last year to FF14.7bn. About FF3.5bn of the total was generated outside France.

The group said there was a negative impact on profits from its property and cable television activities. It is aiming to expand its activities in the media sector. In February it took joint control of Canal Plus, the pay-TV network, with Havas, the media company, and Société Générale, the banking group.

In a statement issued yesterday, Mr Guy Dejeant, chairman, said cashflow during the year had risen slightly to FF1.1bn.

Investments in 1993 amounted to FF7.8bn as the company sought to expand its presence outside France.

The strategy of reinforcing its international position has been continued this year.

Last month, Générale des Eaux announced that it was raising its stake in Air & Water of the US, from 25 per cent to 40 per cent.

Seagram expands in Australian wine deals

By Robert Gibbons in Montreal

Seagram, one of the world's top four drinks groups, is expanding its wine interests in Australia.

As a first step, Seagram has sold the Saltram Wine Estates, a wine producer and distributor based in Barossa Valley, South Australia, to Rothbury Wines.

Then Seagram bought treasury shares of Rothbury to hold a 10 per cent interest in the company.

Seagram is the largest single stockholder in Rothbury Group. It will have a representative on the Rothbury board.

Seagram would not reveal prices or other financial details. The Australian companies in effect will be merged operationally and expanded.

Seagram has distributed its wine and spirits products in Australia since 1984. It bought Saltram in 1978.

"There are strong synergies between Rothbury and Saltram and joining forces will create a strong dynamic business," Seagram said. "The combined company will offer a broad Australian wine portfolio as well as other Seagram wines."

Analysts said the deal sets Seagram's Asian and global business strategy.

SHL Systemhouse, a fast expanding computer service group, lifted second-quarter net profit to C\$5.4m (US\$3.3m) or 10 cents a share, from C\$1.5m, or 3 cents, a year earlier. Revenues gained 22 per cent to C\$222m.

First-half revenues rose 27 per cent to C\$458m and net profit was C\$10.1m, or 19 cents, against C\$1.6m, or 4 cents.

Balancing safety and performance in institutional fund management calls for considerable discipline.

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Notice of meeting Merlin Gerin

Meeting of undated subordinated floating Rate notes

The holders of the undated Subordinated Floating Rate (TS.D.) Notes of MERLIN GERIN, are hereby given notice that a Meeting of the Holders of the Notes will be held at 38240 Meylan, 2, chemin des Sources, France, on April 1994 at 15h30 p.m.

AGENDA
• Examen et approbation des résultats de l'apport MERLIN GERIN à SCHNEIDER ELECTRIC d'une partie des actifs à passifs avec effet au 1^{er} janvier 1994.
• Acceptation, sous condition de la réalisation définitive de cette opération, de l'emprunt obligataire de 1 milliard de francs émis le 1^{er} mars 1991 par MERLIN GERIN.

Any noteholder may attend or be represented at the meeting. For this purpose, the holders are required to deposit a banker's certificate of custody no later than 22d of April 1994 at the office of MERLIN GERIN, 2, chemin des Sources, Meylan (38240).

The Board of Directors

MERLIN GERIN
Grouping of companies
GROUPE SCHNEIDER



N.V. Koninklijke Nederlandsche Petroleum Maatschappij

(Royal Dutch Petroleum Company) Established at The Hague, The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS

Shareholders are invited to attend the Annual General Meeting of Shareholders on Thursday 19th May, 1994, at 10.30 a.m. in the "Nederlands Congresgebouw", 10 Churchillplein, The Hague, The Netherlands.

AGENDA

1. Annual Report for 1993.
2. Finalization of the 1993 Sheet and the Profit and Loss Account together with the 1993 Declaration and the final 1993 Dividend for 1993.
3. Proposal to amend the Articles of Association and to authorize the Board of Management in accordance with the provisions of Article 2:124, of the Netherlands Civil Code - to make any changes considered necessary by the Minister of Justice.
4. Appointment of a Member of the Supervisory Board.
5. Appointment of a Member of the Supervisory Board owing to retirement by 1993.

The documents referred to under items 1, 2 and 3 and a copy of the proposal to amend the Articles of Association are open for inspection at and may be obtained free of charge from the Company, Shell Oil Company, and the head office of the bank under A.

The address of the Company is: Carel van Bylandtlaan, 100 HR The Hague, Tel.: 31-70-377 3395.

The address of Shell Oil Company is: Transfer Agent, One Shell Plaza, P.O. Box 11711 Houston, Texas 77052-3608, Tel.: 1-713-241-4083.

The proposed amendment of the Articles of Association referred to under item 3 concerns a reduction of the minimum required number of Managing Directors from three to two and the elimination of the requirements in the Articles of Association regarding Netherlands nationality for Managing Directors, Members of the Supervisory Board and Holders of priority shares.

The nomination for the appointment referred to under item 4 is Mr. H. de Ruiter first and Mr. P.W.H. der Laan second. The nomination for the appointment referred to under item 5 lists Mr. J.H. Chouloer first, Mr. H.J. Alkema second. The nominations for the appointments referred to under items 4 and 5 are available for inspection and may be obtained free of charge from the Company and, on the day of the meeting, in the "Congresgebouw".

REGISTRATION

- A. Holders of share certificates may deposit the meeting if their share certificates are deposited against receipt not later than 13th May, 1994, at Barclays Bank PLC, London.

Information about institutions abroad which registration may take place is available from the Company.

- B. Holders of registered shares of The Hague - Amsterdam Registry may attend the meeting if they register with the Company in writing not later than 13th May, 1994. Holders of registered shares of the New York Registry who are of record may attend the meeting if they register with the Company in writing not later than 13th May, 1994.

- C. Usufructuaries and pledgees: what is stated above under A and B regarding registration is correspondingly applicable to usufructuaries and pledgees of bearer shares or registered shares, provided they have voting rights.

POWERS OF ATTORNEY

Those who wish to have themselves represented at the meeting by a proxy must only comply with what is stated above under A, B and C respectively, but must also deposit a power of attorney not later than 13th May, 1994, at the Company, at Shell Oil Company or at the above-mentioned bank. If desired, forms which are obtainable free of charge from the Company, from Shell Oil Company and from this bank may be used for this purpose.

The Hague, 12th April, 1994

The Supervisory Board

Outokumpu

ANNUAL GENERAL MEETING

The Annual General Meeting of the shareholders of Outokumpu Oy will be held in the Tapiola Hall at the Espoo Cultural Centre, Tapiola Kulturikeskus, Espoo, Finland at 10.00 pm on Tuesday 26 April 1994.

Agenda

In addition to the customary items prescribed in paragraph 18 of the Company's Articles of Association (including approval of the 1993 financial accounts), the agenda includes proposals (i) to make amendments to the Company's Articles of Association; (ii) to authorize the Board of Directors to decide on an increase of share capital up to the aggregate nominal value of FIM 300 million through an issue of new shares and/or an issue of convertible shares or of shares with warrants to subscribe for shares (in one or more instalments, and on terms and conditions to be determined by the Board); and (iii) to make up to a maximum of FIM 100 million of debt with warrants to subscribe for shares at the discretion of Outokumpu's management as part of the Company's management motivation scheme.

Copies of the 1993 Annual Report and Accounts and the other documents relating to the meeting are available for inspection by shareholders at the head office of Outokumpu at Lemminkäinenkatu 7, 02101 Espoo, Finland from 15 April 1994. Copies of these documents will also be sent to shareholders on request. (Tel. +358 0 411 4045 or Fax +358 0 421 2021).

Right to participate

All shareholders who have been entered in the shareholders' register maintained by the Central Share Register in Finland by no later than 18 April 1994 are entitled to participate in the Meeting.

Shareholders of record whose names have been transferred to the book-entry system, also have the right to participate in the Annual General Meeting provided that they have been entered in the Company's share register before 11 February 1994. In this case, the shareholder must present his share certificate or other proof that the right of ownership of the shares has not been registered in a book-entry system.

Notice of intention to participate

Shareholders who wish to participate in the Annual General Meeting must notify the Company of their intention to do so, by telephone (Tel. +358 0 421 4045) or by mail, at Outokumpu Oy, Share Register, P.O. Box 280, Lemminkäinenkatu 7, 02101 Espoo, Finland, by no later than 22 April 1994.

Annual Report

The Company's annual report for 1993 will be mailed to all registered shareholders.

Mailing will begin during the week beginning 18 April 1994.

By order of the Supervisory Board of Outokumpu Oy.

Espoo, 11 April 1994.

The Financial Times plans to publish a Survey on International Taxation

The survey will review the taxation system worldwide and examine the challenges it will face in 1994 and the implications for the international business community. The survey will reach an estimated international readership of 1 million.

For an editorial synopsis and information on advertising opportunities please contact MELANIE MILES on Tel: 071 873 4674 Fax: 071 873 4674

FT Surveys

Quarterly profit at Alcoa slips

By Bruce Jacques in Sydney

Directors of Alcoa of Australia, the integrated aluminium producer, have warned that any recovery will be constrained following a 5.6 per cent fall in net profit in the March quarter to A\$76.3m (US\$53.7m) from A\$80.9m a year ago. Revenues were 1 per cent higher at A\$509.8m, against A\$504.7.

Directors said the result reflected lower prices for all products, partially offset by increased volumes of alumina, lower unit production and lower taxes.

"First-quarter results should not be taken as indicative of results for the remainder of 1994," they said. "Conditions in the industry remain difficult, and although a number of producers have communicated they will cut back metal production, inventories remain high and will constrain recovery in the industry."

Tax provision was down to A\$36.4m, against A\$36.7m. Interest expense was down to A\$17.1m, against A\$17.1m.

Suzuki writes off Y8.54bn for Santana

Suzuki Motor, the Japanese carmaker, said it had written off Y8.54bn (\$81.2m) of bad debt from its exposure to the troubled Spanish unit, Santana Motor, in the year to March 31, 1994. Reuters reports from Tokyo.

Santana stopped output two months ago when its labour union went on strike in protest against management restructuring plans which involved reducing the workforce of 1,400 by 60 per cent. Suzuki said the company was standing by its ¥8.54bn provision of parent company profit of Y100bn in 1993-94, down from Y20.48bn in the previous year.

James Hardie to float off HarTec

James Hardie Industries, the Australian building supplies group, has continued to sell non-core businesses, with plans to float its electronic components subsidiary, HarTec, via a public offering.

Hardie announced yesterday it would sell 39.1m shares at A\$1 each in the company, with the issue fully underwritten. With payment of inter-company loans within the week, Hardie will net A\$34.1m from the transaction.

Hardie's managing director, Dr Keith Barton, said the sale was part of the company's strategy of concentrating on core businesses.

About 35 per cent of HarTec's shares will be sold to HarTec shareholders.

CANON INC.

Address has been received from Tokyo that the Board of Directors has declared a payment of DIVIDEND of ¥1.22 per share for the fiscal year ended 31st December 1993.

Holders of EUROPEAN DEPOSITARY RECEIPTS (EDRs) for the shares of Canon Inc. (TSE 5927) should present their EDRs to the office of THE EUROPEAN DEPOSITARY LTD, 25, Abchurch Lane, London EC4N 3DF, where they can be cashed or converted into shares of Canon Inc. (TSE 5927) at the option of the holder.

Payment will be made in US Dollars at the rate of exchange ruling one day after presentation of the EDRs to the office of the Depositary. The declaration of dividend is subject to the approval of the Board of Directors of Canon Inc. and the payment of the dividend is subject to the approval of the Board of Directors of Canon Inc. and the payment of the dividend is subject to the approval of the Board of Directors of Canon Inc.

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Packer network buys Optus stake

Nine Network, the Australian television network controlled by Mr Kerry Packer, has agreed to buy a 15 per cent stake in Optus Communications for A\$318m (US\$211m), agencies report from Sydney.

Optus, which is establishing Australia's second telecommunications carrier and also operates communications satellites, is to raise 265m new shares to fund the investment through bank financing.

Current shareholders in Optus are BellSouth, of the US, and Telstra, of Australia, each of which own 24.5 per cent. The balance is owned by

Australian companies Mayne Nickless, Australian Mutual Provident Society, National Mutual Life Association of Australasia, and AIDC.

The investment by Nine Network increases its Australian shareholding in Optus to more than 58 per cent from 43 per cent. The current shareholders will dilute proportionately their interests to approximately 21.5 per cent.

The Optus group of companies will be restructured by August so that all shareholders have direct equity in Optus Communications.

Currently, some 100 indirect shareholders through a sepa-

rate entity, Optus Pty. "The restructure of the Optus group will facilitate a listing of Optus Communications on the Australian Stock Exchange in due course," said a statement from Optus and Nine Network.

The TV network has entered a strategic alliance with the telecommunications company under which Nine Network will support and participate in the development of multimedia operations at Optus. Nine Network has agreed to maintain its shareholding for at least 10 years and will limit its holding in Optus to a maximum 20 per cent for this period.

Optus, formed in January 1993 as a competitor to the state's Telecom Australia when telecommunications was partly deregulated, spent A\$1.2bn building a telecoms network. It plans to spend another A\$1.2bn over the next four years.

Analysts estimate Optus has 20 per cent of Australia's mobile telephone market and 18 per cent of its long-distance traffic but only 7 per cent of the domestic long-distance calls, or 11 per cent of the A\$4.5bn-a-year market. Telecom retains the local call monopoly.

Nine Network shares closed 10 cents lower at A\$5.20.

Merchant bank is the envy of Hong Kong, writes Simon Holberton

Soaring Peregrine seeks central role in Asian bond market

Mr Gordon Wu's Hopewell.

Like Peregrine was the lead broker in nearly HK\$25.5bn of new issues, rights issues and placements in Asia. It acted as financial adviser to another clutch of deals worth more than HK\$25bn in the region. The company has the lead for companies in South Korea, India and the Philippines, but its vast majority of deals are in Hong Kong, where it dominates the market.

In 1993, Peregrine was responsible for more than 80 per cent of the listings (by value) on the Hong Kong stock exchange; it accounted for about one third of all rights issues and a quarter of placements, again by value. The firm is good. The company made US\$10m from the flotation of Mr Wu's Consolidated Electric Power Asia last autumn.

Says Mr Tose: "We have the ability to do deals quickly in very important... we have no intention of giving up our market share without a fight." Yesterday he forecast that the company's capital base would grow from its present US\$500m to US\$1.5bn in four years. That would make Peregrine a "serious player" on a global scale.

Mr Leung says the idea of a merchant bank like Peregrine began germinating in both executives' minds during 1988. Citicorp was retreating from equity stakes in the region of

the October 1987 stock market crash and Mr Leung thought it was only a matter of time before the bank decided to retrench in Hong Kong.

"I thought about what I did for clients - doing deals, raising money and investing it," he said. "I thought I would do the same for myself. What I had in mind was a corporate finance boutique with a small number of clients to help make deals. Philip wanted to set up a brokerage and said 'why not put them together?'"

Peregrine was born in the autumn of 1988 when Mr Leung severed his ties with Citicorp; by the end of the year Mr Tose had finished with Citicorp as well. Among the company's initial 10 partners were Mr Li Ka-shing, Mr Wu, and Citicorp - today three of Peregrine's most important clients.

Initially Mr Tose and Mr Leung wanted to raise between HK\$100m and HK\$200m in capital, but HK\$800m was eventually raised. "KS Li said we should raise more money," recalls Mr Leung. "He said we had more capital at hand we could live off the interest."

Through a series of transactions - the first of which involved investing HK\$300m in 10 per cent of Kwong Sang Hong, a real estate and property company which Mr Li used to control - Peregrine began to build its stock exchange.

Mr Tose and Mr Leung exercise their control over the com-

pany through Peregrine International, a privately held investment company, which owns 30 per cent of Peregrine's capital and in which they have nearly a 30 per cent stake.

Mr George Soros, the US financier, recently took a near 5 per cent stake in this private company. With the raising of US\$200m last year it has recently been reacquired to finance its long-term China-related investment.

The public company has a clear advantage of historically low interest rates and raised capital in long-term debt. This will be used partly to expand in Asia and to fund Peregrine into Hong Kong's emerging debt market as a trader and originator of debt.

It recently hired a fixed income team from Lehman Brothers in Hong Kong.

Mr Leung is getting into income trading served two purposes. Peregrine was positioning itself for the day when it could participate in the bond markets of Asia, especially China. It will also help smooth the company's earnings profile, as profits from its market and corporate finance are quite volatile.

Where Peregrine comes some eyebrows to be raised, even in Hong Kong, is the pace of taking equity in companies it brings to market. But Mr Leung denies there is a conflict of interest.

"We use our corporate finance network and expertise in spot investment opportunities," he says. "Corporate finance is separate from stock broking. We invest in what we think is good when the market is unlisted; the management of the exit is handled by the trading department and corporate finance does not know what it is."

Talks on NZ meat processing plants fail

By Terry Hall in Wellington

New Zealand's two most modern meat processing plants - which lie in the following the collapse of the Fortex group - are to be sold for sale on the international market. This follows the breakdown of negotiations with a group of New Zealand businessmen who

wanted to lease the plants. Earlier, the Fortex receiver, Mr Alan Isaac, had unsuccessful talks with other New Zealand meat processing companies over leasing the plants. These failed when he refused to give these companies options to buy.

The failure to lease the plants is a further blow to New Zealand's meat processing industry, which has an annual turnover of NZ\$2.2bn (\$1.89bn). Isaac had been considering a world leader in efficient meat processing, and was the pioneer in 24-hour slaughtering.

Fortex, which was involved with leading reform of New Zealand's meat processing industry, was well advanced with plans to open a plant in

technology in UK slaughtering. It had extensive marketing operations in the UK, continental Europe, North America and Asia.

Mr Isaac was appointed receiver last month after the surprise announcement that the company expected to lose NZ\$10m in the six months to February 28 because of intense competition in the industry.

ALCATEL ALSTHOM

Paris, April 6, 1994 - At a meeting chaired by Pierre SUARD, the Board of Directors of Alcatel Alsthom, the Paris based telecommunications, energy and transport equipment group, approved the group's audited financial statements for the year ending December 31, 1993.

1993 Net income: FF 7.1 billion
Dividend set at FF 15.00

Net income was established at FF 7,062 million, compared with FF 7,053 million in 1992.

Income from operations amounted to FF 14,278 million, representing an operating margin of 9.1%, similar to that of the previous year.

Cash flow from operations reached FF 16,613 million, an increase of 8% versus 1992.

Shareholders' equity after appropriation increased to FF 57,884 million compared to FF 49,895 million at December 31, 1992.

Net financial debt amounted to FF 7,249 million compared with FF 20,529 million at December 31, 1992, a decrease of FF 13,280 million.

The Parent Company, Alcatel Alsthom, registered net income of FF 3,402 million, the same as in 1992.

The Board of Directors decided to propose to the Annual General Meeting of Shareholders, to be held on Thursday, June 23, 1994, at 2.00 p.m., at the Palais des Congrès in Paris, a dividend of FF 15.00 (FF 14.50 for fiscal year 1992), corresponding to a total dividend per share of FF 22.50 (FF 21.75 for 1992), including 1992 credit.

Key Financial Data

In FF million (except when otherwise specified)	1993	1992	% change
Key consolidated figures			
Net sales	156,334	161,677	-3.3%
Income from operations after financing	14,278	14,806	-3.6%
Operating margin	9.1%	9.2%	
Net income	7,062	7,053	+0.1%
Cash flow from operations	16,613	15,340	+8.2%
Proposed distribution			
Dividend per share (in French Francs)	15.00	14.50	+3.4%
Total dividend per share (in French Francs) and including tax credit	22.50	21.75	
Dividend distribution	2,152	1,964	+9.6%

The record date is established for June 27, 1994, and the dividend will be payable from July 29, 1994. Shareholders, in prior years, will have the option to receive the dividend in Alcatel Alsthom share form. In accordance with the authorization given at the Annual General Meeting of Shareholders of June 26, 1990, the Board of Directors decided to proceed with the capital increase reserved for the employees of the group. This increase, for which a subscription price has been fixed at FF 565, should take place no later than December 15, 1994 and will represent a maximum issue of 2,000,000 shares. It was decided to offer stock options to senior management of the group, representing 2,000,000 Alcatel Alsthom shares which can be exercised at a price of FF 700 between July 1, 1997 and April 7, 1999.

سكنا من الاعمال

COMPANY NEWS: UK

Weisfelds give Brown Jackson cash injection

By Peggy Hollinger

The millionaire couple who created What Everyone Wants, the discount chain now owned by WFW Group, have injected £25m into the rescue of Brown & Jackson, which has been in talks with potential investors for the last three weeks.

Mr Gerald and Mrs Vera Weisfeld, and a charitable trust which they founded, are injecting £25m to meet immediate working capital needs in return for a 25 per cent stake and two seats on the board.

They will have options on a further 25 per cent share at 75p, which with the 3m shares they already own would bring their holding to 40 per cent for a total ownership of about 55 per cent. Brown's shares closed yesterday 14p higher at 4p.

The investment is the Weisfelds' first business venture since they unexpectedly left Amber Day, an WFW was known then, just eight months after selling WFW to the quoted company for £25m in 1991. Since then, the Weisfelds, who sold their 15 per cent stake in Amber Day for £11m, have invested most of their time in charity work.

Mr Weisfeld said he was confident he and his wife could add value to the Pound-strecher business of Brown & Jackson. "This is where our entrepreneurial flair lies," he said. The couple built their discount chain into a £100m business over 20 years.

The Weisfelds will be appointed non-executive directors.

tors on a salary of £15,000. They will also act as consultants to Brown & Jackson for a daily rate of £500, or a maximum of £25,000. Other changes to the board are expected in the immediate future.

The proposals are subject to the Takeover Panel waiving the requirement for the Weisfelds to make a general offer to shareholders once their stake reaches 25 per cent.

Brown & Jackson has been struggling to recover since the 1991 rescue rights issue which brought in new management in 1991. However, the expected trading at Christmas led to a profits warning in January. Last month the group announced a loss of £12.7m against expectations of a £2m profit. The company now hopes to complete the sale and launch a new group of properties and assets, which will be sold in a series of disposals.

In light of the losses, banks have been reluctant to supply working capital facilities of £10m to fund peak demands in September. Brown & Jackson said in its statement yesterday that trading had improved with like-for-like sales in the 12 weeks to April 1 about 1 per cent ahead. The company now hopes to complete the sale and launch a new group of properties and assets, which will be sold in a series of disposals.

Mr Gray, B&J executive, said Brown & Jackson had been negotiating with several possible investors, including Peppercorn, the South African retailer. However, the deal had to be concluded quickly.

A primary target for the 1990s

Simon Davies on the growing number of companies focusing on Asia

There may be an element of companies offering a relative bright spot amid the Occidental economic gloom, but one of the most notable themes of the recent UK reporting season has been the focus on investment and trade in Asia.

Hanson is to set up in Hong Kong, Virgin Megastores will open in Hong Kong and China, and a host of UK companies have identified the fast-growing economic zones of the 1990s as their primary target for the 1990s.

British exports to Asia (excluding Middle East and Australasia) rose 39 per cent in 1993, while the book value of direct investment in the region rose by 30 per cent to £11.5bn in 1993 - the latest figures available.

Some British companies have long histories in Asia, but Mr Peter Godwin, chairman of the Asia Pacific Advisory group, says this has tended to focus on the old markets of India, Malaysia, Singapore and Hong Kong. These four markets accounted for 94 per cent of exports to Asia last year.

There are many more which have not been able to take advantage of the multiplying sales by this untapped half of the world's population.

Mr Charles Mackay, chief executive of Inchcape, a company with operations in Asia, said: "The big companies have been in Asia for some time, but many of the small and medium-sized British companies have not been there. Now, with the push in Europe, they are saying that they must do something to develop Asian markets."

On his visit to Japan and Malaysia last September, Mr John Major, the prime minister, outlined the government's determination "to give Asia a new place in our priorities". Corporate Britain is responding.

Mr John Fletcher, chairman of Trafalgar House Corporate Development, said: "It is disappointing that there isn't more British involvement in Asia. In some major markets, like Taiwan, you don't see any other major British engineering or construction companies."

Trafalgar House has completed the twin 190m high towers that will support Hong Kong's Tsing Ma suspension bridge. It will be the second longest in the world and a monument to British engineering skill - but Trafalgar admits that it remains a relatively isolated example.

Trafalgar's involvement in Asia began in 1971 when it bought 50 per cent of Jardine Matheson's construction arm, Gammon Construction. By September 1993, Trafalgar had secured contracts in hand in the Asia Pacific, or 54 per cent of its total. Mr Fletcher said: "We need to be in areas where there are big populations and expanding economies. I would like Asia to account for one third of turnover from construction and engineering [the two main businesses] within the next five years."

Tarmac opened an office in Hong Kong last year and other construction companies are following, but Mr Fletcher said competition was predominantly from Japanese, German and local companies, and the British.

Mr Clive Wormald, research director at regional business Equity, argues: "British companies are coming a little late. They also don't seem to be coming with the same level of commitment as the Japanese companies, and they can't build up the same relationships as other Asian companies."

In many cases, however, the timing is excusable. Given the distances involved, companies will be forgiven for avoiding a complex and fragmented marketplace, until it has built up critical mass in terms of spending power. According to Mr John Robinson, chief executive of Smith and Nephew, the healthcare company, the time has now come. "In the healthcare sector, we require markets with a certain level of GNP. Most of these south-east Asian economies are only just getting there," he said.

In 1993, Smith and Nephew's sales to east Asia, including Japan, grew by 30 per cent to £50m, representing 5 per cent of its £948m turnover. Mr Robinson anticipates that it will hit 30 per cent of the total within the next decade.

"The Chinese healthcare market is already the fifth largest in the world, and we don't think it is developed. I would have thought it will be worth between £35m and £50m to us by the end of the decade and it will take off thereafter. At the moment we are selling virtually nothing there."

Smith and Nephew plans to expand by opening up a network of wholly owned sales and marketing offices, rather than taking on joint venture partners. It will also manufacture some basic products. This was its strategy for continental Europe in the 1980s and that market now accounts for 40 per cent of sales.

Other companies have opted to team up with distribution companies. Inchcape - which derives around half its operating profits from Asia - has franchises

to manufacture and sell an enormous variety of western brand name products. Mr Robinson said there had been a marked increase in British companies wanting to sell into Asia.

"British companies have become a lot more competitive in recent years. Four or five years ago, we were selling a handful of Rover cars in Hong Kong. Today, it has become a very successful franchise," he said.

He argued that the Asian economies would achieve average annual growth of about 6 per cent over the next six years, and some, like China, would be much greater. Even in a strong upswing, the western economies were unlikely to achieve half that.

This has been a big motivation. British Petroleum is a substantial investor in oil exploration in Vietnam, Imperial Chemical Industries has opened chemical plants in Japan and China, and GEC, through its joint venture with Alstom, has become a force in power and engineering throughout the region.

Recent threats of discrimination against UK companies by the governments in Malaysia and China have raised some concerns about the downside of investment in Asia. Thus far the only companies likely to be high profile engineering projects, not British brand name products.

Trafalgar is not to lose contracts under tender in Malaysia, but existing contracts should provide on its order book for the next four to five years. Mr Robinson said the John Brown subsidiary is working on a £1.5bn contract to build a petrochemicals complex for Petronas, the state oil company.



Twin towers that will support the Tsing Ma suspension bridge

In China, Trafalgar's 25 per cent ownership of Hong Kong Land - a member of arguably China's most powerful group of companies, Jardine Matheson - might be expected to hamper relations. However, it has just picked up another £100m contract for the steel industry.

Mr Robinson claims there is no evidence of British companies facing discrimination in China and political tensions appear to be softening.

Analysts say that British companies with a technological edge or strong brand names can generally do much better profit margins than in the UK, despite the logistical costs of dealing with a distant continent. The small companies in short-term problems. As one Hong Kong business man said: "In Asia, one doesn't need to have enemies for too long, and one has to take a long-term view of the markets."

Bilton shares fall 39p on downward property valuation

By Simon Davies

Shares in Bilton, the property and construction company, yesterday fell 39p after the company announced an 11 per cent drop in the value of its property investment portfolio.

The downward valuation came in spite of the fact that companies have been reporting a sharp improvement in the UK property investment market.

The announcement accompanied Bilton's results for 1993, with the company reporting pre-tax profits of £17.4m, up from £17.1m in 1992. The mark-down of Bilton's property values was the result of its first annual valuation since 1991. Bilton had announced in the previous three years that its property values were rising.

King Sturge, the company's valuers, valued Bilton's 7m sq ft portfolio at £220m, compared with a valuation of £240m in December 1992. There have been no material changes in the portfolio.

Net asset value per share amounted to 643p (738p). Group turnover from trading activities fell from £14.4m to £8.1m, reflecting competitive market conditions.

Profit on ordinary activities at the trading level fell to £20m from £22m, but net interest payable was reduced to £2.6m from £3.5m. The company did not release its balance sheet yesterday, but gearing is expected to have improved marginally from the 18 per cent recorded in 1992.

Earnings per share emerged at 27.3p and the directors proposed a final dividend of 13.61p, making 17.32p (18.89p) for the year.

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Wakebourne £19m in red

As expected, Wakebourne, the computer support company, suffered a pre-tax loss for 1993 of £19m, largely reflecting the write-off in the Lantek Electronics investment.

The outcome was from turnover of £23.5m (£24.2m), including discontinued activities of £11.5m, and compared with profits of £453,000 for 1992. Losses per share were 3.8p, against 0.1p in 1992.

Directors said that, in the interim, the UK computer support market, which makes up the principal trading activity, remained operating profits during 1993 of £2.6m excluding discontinued activities.

QS optimistic despite reduction to £5.25m

By Peggy Hollinger

QS Holdings, the discount retailer which was plunged by more than 20 per cent following a profits warning last July, was optimistic yesterday in spite of a sharp fall in pre-tax profits from £3.47m to £2.1m. The shares closed 7p lower at 238p.

Mr Marc Walters, chairman, said there had been a strong improvement in national half sales, which was expected to continue into this year.

The firm's margins had been particularly affected by increases in both materials and extremely tight margins.

Margins had declined as a result. Sales rose 14 per cent to £58.1m for the year to January 1994. Some 14 new stores were opened, making a total of 111 including the two launched since the year end. Mr Walters said this had been funded from cash resources, which stood at a net £5.7m at the year-end.

"We will continue to pursue our plan for further expansion," Mr Walters said, "aiming for further growth in retail sales."

The final dividend is 10p, a maintained total of 5.18p. Earnings fell from 14.22p to 8.48p.

Quilligotti acquisition

Quilligotti, the US-based floor covering group, has acquired R Cristofoli, a terrazzo tile maker, from the receiver for £1.1m cash. The company has agreed to terminate finance leases in California with a value of £40,000.

For the year in March 93 Cristofoli had turnover of £1.1m (£5.67m) and profits of £292,000 (£1.1m).

Dividends announced

Dividends shown pence per share net except where otherwise stated. ↑on increased capital, ↓USM stock, *Enhanced share alternative available. †Includes special of 5p.

PERUVIAN INVESTMENT COMPANY

Notice of the Annual General Meeting of Shareholders

The Annual General Meeting of Shareholders of PERUVIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on 21st April, 1994 at 11.00 o'clock for the purpose of considering and voting upon the following matters:

1) To hear and accept:
a) the management report of the directors
b) the report of the auditor

2) To approve the statement of net assets and the statement of operations and changes in net assets for the year ended 31st December, 1993.

3) To discharge the directors with respect to their performance of duties during the year ended 31st December, 1993.

4) To elect the directors and the auditor to serve until the next annual general meeting of shareholders.

5) Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

BRAZILIAN INVESTMENT COMPANY

Notice of the Annual General Meeting of Shareholders

The Annual General Meeting of Shareholders of BRAZILIAN INVESTMENT COMPANY, SICAV will be held at its registered office in Luxembourg, 14, rue Aldringen, on 21st April, 1994 at 12.00 o'clock for the purpose of considering and voting upon the following matters:

1) To hear and accept:
a) the management report of the directors
b) the report of the auditor

2) To approve the statement of net assets and the statement of operations and changes in net assets for the year ended 31st December, 1993.

3) To discharge the directors with respect to their performance of duties during the year ended 31st December, 1993.

4) To elect the directors and the auditor to serve until the next annual general meeting of shareholders.

5) Any other business.

The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken at the majority of the shares present or represented at the meeting.

The Board of Directors

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April 5, 1994

Plotting a recovery course

Paul Betts on Aer Lingus's transatlantic strategy

Aer Lingus is banking on a new fleet of Euro-pan Airbus A330 twin-engine widebody airliners to help return its loss-making transatlantic routes to profit this year.

Mr Bernie Cahill, the Irish national carrier's chairman, also said the group would be back in the black in its financial year to April 1995, after reporting a loss of about £55m (£63m) in the year just ended.

The airline's decision to lease three A330s this year to replace older Boeing 747s is the latest element in its restructuring and recovery strategy, which has involved the shedding of about 1,000 jobs in the airline and associated companies during the past six months.

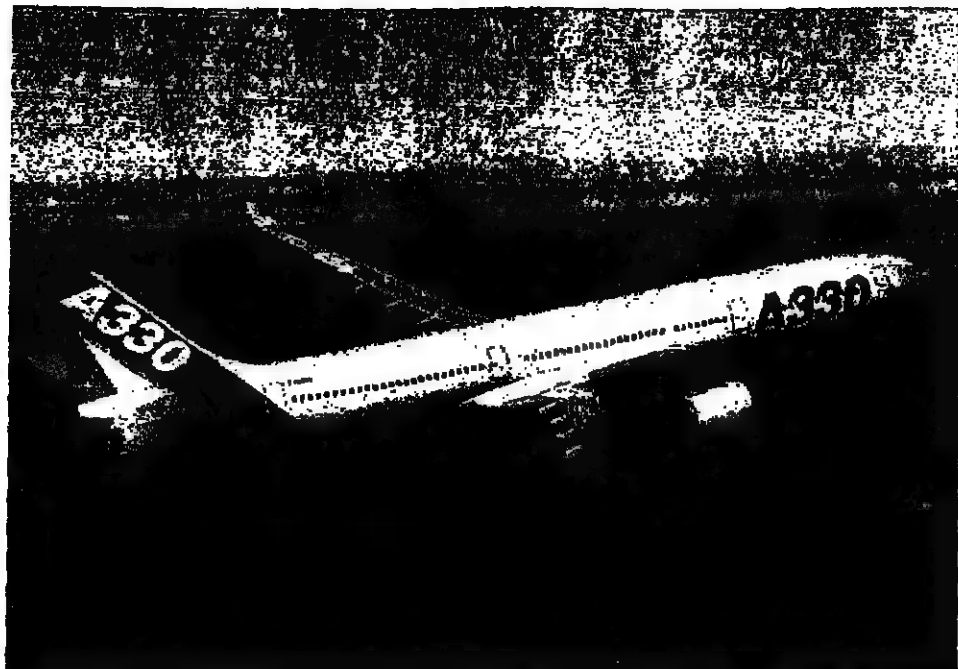
The airline's transatlantic services to New York and Boston have lost some £30m during the past three years.

However, the new aircraft, the recent removal of the obligation for Aer Lingus's transatlantic services from Dublin to stop at Shannon, and new connections from UK regional airports to link up with the airline's new non-stop services to the US, are all expected to help return the transatlantic operation to profit.

Together with the Dublin to London shuttle services, the transatlantic operations are an important revenue earner for Aer Lingus.

They accounted for about £120m of the airline's £500m revenues for the year just ended, according to Mr Bob Challens, the commercial director.

Mr Challens also said the airline would use its new Airbus fleet to develop a fresh corporate image for the carrier, with plans later this year to intro-



The European Airbus 330: expected to return the transatlantic operation to profit

duce a new livery for Aer Lin-

The A330s will also give Aer Lingus greater operating flexibility and efficiency than the older Boeing, he added.

Mr Cahill said his airline had been able to negotiate attractive lease terms for its new A330 fleet from ILFC, the California-based aircraft leasing group.

"It's a perfect time to do a deal, with low interest rates and a lot of aircraft available in the market," he added.

Aer Lingus is also continuing to explore a commercial alliance with Delta Air Lines to strengthen the reach of its transatlantic services into the domestic US market.

However, Mr Challens said he did not expect any agreement soon with Delta, and that

the airline's priority was to make its current operations profitable.

"Our immediate target is to have a healthy balance sheet in two years' time. I think we will achieve that, and we are already ahead of our targets," Mr Cahill said.

As a sign of the improved confidence in the airline's financial fortunes, Mr Cahill said two Irish banks - the Bank of Ireland and Allied Irish Banks - had restored the credit facilities they had withdrawn at the height of the airline's financial crisis.

"Our strategy now is to turn our existing operations into a profitable base, and then we will feel out the next step. We see any future expansion in

co-operation with other carriers," Mr Cahill added.

Aer Lingus recently secured a £115m support package from the Irish government, its shareholder, to back its financial recovery strategy involving an immediate £75m injection and two subsequent injections of £20m over the next two years.

Although this aid package was cleared by the European Commission, Aer Lingus has since been criticised by Ryanair, the smaller Irish competitor, for uncompetitive behaviour.

The Commission is now investigating a complaint by Ryanair against the national carrier, which claims it has no grounds for complaint.

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NEWS DIGEST

Anglo Eastern hits £2.8m

Profits before tax of Anglo-Eastern Plantations, which came under the control of Genton International last year, rose from £1.3m to £2.8m for the year to end-December.

Turnover improved from £4.9m to £5.0m. Crop at the Tasik oil palm estate was 83 per cent higher than in 1992 while rubber and cocoa production was up to expectations.

Earnings jumped to 7.4p (3.4p) and a proposed final dividend of 1.15p makes a 1.85p (1.87p) total.

The board intends to broaden the group's activities in the Asia Pacific region and maintain Anglo-Eastern's London listing.

Last September Chillington Corporation sold a 48.08 per cent stake in Anglo-Eastern to Hong Kong-based Genton which then made a mandatory cash offer for the balance of the shares.

Management buy-in at Ward Sacks

Ward Sacks, the paper sacks and carrier bag maker, has been taken over by a new management in a £3.33m deal.

The new team is led by Mr Trevor Mann, formerly finance director of Usher Walker, who becomes managing director. Mr Brian Sutcliffe, at present managing director of Chilwood, who has been

chairman, and Mr Neil Whatmough who is promoted from general manager to sales director.

The founders, Mr Wards Sacks, Mr John Ward and Mr Robert Ward, retain a minority holding.

Slight pay rise for HSBC chairman

Sir William Purves, chairman of HSBC Holdings, was paid £1.06m last year, a slight increase on the £1.04m he received in 1992. The bank's pre-tax profits for 1993 rose by 94 per cent to £1.7m.

The bank said in its annual accounts that total directors' emoluments rose from £3.8m in 1992 to £4.8m. It added that Sir William's emoluments for part of 1993 included expatriate benefits which formed "a significant portion" of the sum.

Rathbone Bros advances 29%

Rathbone Brothers, the asset management and private banking group, reported profits before tax of £5.25m for the 1993 year.

The outcome, a rise of 29 per cent on the previous year's total of £4.08m, was achieved on turnover of £17.7m (£15m).

A recommended final dividend of 5.5p brings the total to 7.5p (5p). Earnings emerged at 18.5p (16.07p).

Kittle Little

French expansion

Little, the USM-traded designer and maker of con-

sumer goods, has signed a conditional letter of intent to purchase Groupe L'Amie, the largest maker of spectacle frames in France.

The French company, based in Mors, had sales of FF764m (£83.5m) in 1993. No purchase price was disclosed.

Dealings in the shares of Kittle Little, in which Benson Ryecare of the US owns a 26 per cent stake, were suspended at 41p yesterday at the company's own request until the transaction is completed.

Magnolia shows second half deficit

Magnolia Group, the picture frame and reproductions company, showed a small loss in the second half of 1993.

Profit before tax for the full year came through at £73,000, compared with £76,000 in the first six months. The result represented a reduction compared with £24,000 in 1992 and £401,000 the year before.

Earnings per share were lower at 1.06p (1.89p) and the dividend is held at 0.1p.

Chepstow Racecourse ahead

From turnover of £1.93m, against £1.83m, Chepstow Racecourse, which promotes and runs race meetings, lifted pre-tax profits to £288,817 for 1993, compared with a previous £247,069.

Earnings per share were 65.5p (41p) while the single dividend is boosted from 1p to 5p. Directors also propose a special payment of 5p for the year.

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London 1994

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ANNUAL MEETING OF SHAREHOLDERS

The shareholders of San Paolo Bank Spa are called to the Ordinary Shareholders' Meeting to be held at the premises in Piazza San Carlo 158, Torino, on April 29, 1994 at 10.00 a.m., for the first call, and April 30, 1994, at the same time and place, for the second call, to discuss and approve the following:

Agenda

1. Balance Sheet for the financial year ending on December 31, 1993; Directors' and Statutory Auditors' Annual Report; Profit;
2. Adjustment of the compensation to Arthur Andersen & Co. S.p.A., Auditors, following the merger with Banca Provinciale Lombarda and Banco Lariano.

Shareholders will have the right to participate in the Shareholders' Meeting if, at least 5 days before the date of the first call, they have deposited their share certificates at the Head Office in Torino, Piazza San Carlo n. 158, or any other domestic or foreign branch of the Company, or at Banque Sanpaolo - France or Monte Titoli (for shares which it manages).

COMPANY NEWS: UK AND IRELAND

Current trading up to expectations and joint venture formed

Alpha Airports meets target

By Peggy Hollinger

Alpha Airports Group, the airline catering company floated by Forte in February, matched its prospectus forecasts with a 10 per cent increase in operating profits to £20.8m.

Pre-tax profits, struck on pro forma turnover ahead 5 per cent to £423.3m, rose by 18 per cent to £173.5m.

Mr Richard Gold, finance director, said Alpha was optimistic about the current year in light of an expected 4 to 5 per cent increase in the number of airline passengers in the UK. "We have a strong UK market this year," he said. "There has been quite an increase, particularly in the charter market." Current trading was "well up to expectations".

The group also announced the first of two joint ventures promised at the time of flotation. It is joining forces with British Indian Airlines at Trinidad's Piarco airport, paying £200m cash for a 40 per



Richard Gold: expecting an increase in UK airline passengers

Mr Gold said Alpha had opened two new kitchens, in the US and Canada. Capital expenditure during the year came to £12m.

Mr Gold said Alpha hoped to complete a second joint venture within the next three months.

The company also opened two new kitchens, in the US and Canada. Capital expenditure during the year came to £12m.

Mr Gold said Alpha hoped to complete a second joint venture within the next three months.

Gold said gearing should be reduced to between 50 and 60 per cent by the end of this year.

The strongest performance came from the airport retailing business, which increased operating profits by 40 per cent to £3.9m, sales were 3 per cent higher at £23.5m.

Mr Gold said this division would benefit from the expansion plans of airport operators. "We will see quite an abnormal increase over the next 12 months in the UK marketplace."

The airline catering division increased operating profits by 12 per cent to £14.7m on sales ahead 1 per cent to £111.5m.

Notional earnings per share rose 32 per cent on a pro forma basis to 1.05p.

The company warned that the earnings figure related to Alpha as part of Forte and might not reflect the level generated by an independent company.

The first dividend will be paid at the interim stage. Forte received £33.5m in dividends last year.

Fyffes in talks on European purchase

By Tim Coone in Dublin

A significant European acquisition is looming at Fyffes, the fresh fruit and vegetable distributor, which will provide a strong boost to its banana sales in the continental market.

Speaking after the company's annual meeting in Dublin yesterday, Mr Carl McCann, finance director, said that a due diligence process was under way with a European fruit distribution company.

He expected "as much as half" of the group's 1993m turnover to be spent on acquisitions by the end of the year.

The group is aiming to sell 27m boxes of bananas this year, up from 18m in 1993, with 7m of the increase targeted for Europe. If the acquisition were to fall through, however, the company might face difficulties reaching the target.

Two acquisitions last year in Spain and Denmark made £12m. They will increase turnover by £150m in a full year.

London and Manchester sharply ahead to £33.4m

By Alison Smith

London and Manchester, the life assurance and financial services group, announced pre-tax profits of £33.4m, helped by a sharp turnaround in non-core activities.

These non-insurance businesses - covering areas such as consumer finance, mortgage lending and a property agency - contributed £2.5m, against losses of £2.7m last time.

The greatest change was in the insurance business, which achieved trading profits of £346,000 (losses of £3.7m), despite a £200m increase in

£3.7m in provisions for bad and doubtful debts.

Profits from insurance activities, including a transfer of £30.6m from the life revenue account, came to £32m: comparable figures last time were £19.3m and £30.7m. Within this, however, there was a fall of 25 per cent in new industrial branch business, where premiums are collected weekly from customers' homes.

While there was a 40 per cent rise in new regular premium business won by the direct force, which operates from the 37-branch network established in 1992, there was a drop of almost one third in regular premium business

through firms acting as appointed representatives.

Mr Tom Pyne, chief executive, said the reduction was largely because ties had been broken with a number of companies, either because the amount of business generated was not worth the investment by the group, or because the group was not satisfied with the standards of selling. Appointed representatives now number about 200 - against a maximum of 800 - though the group intended to rebuild the total.

A final dividend of 10.56p is recommended, taking the total to 15.66p (14.26p). Earnings per share rose to 20.49p (14.3p).

Exports prompt leap at Dinkie Heel

Pre-tax profits of Dinkie Heel

the footwear component of the group, rose to £201,000 in 1993, from £101,000 in 1992.

Turnover from continuing operations expanded 11 per cent to £2.67m while exports continued to rise with a 10 per cent gain.

Directors pointed out that exports were up by a quarter of total turnover. Sales to the Americas virtually doubled in 1993 and 1994.

now increased the company's largest export market.

Earnings per share were 3.84p, compared with 1.31p, and the dividend was lifted to 1.4p (1.0p) with a final 0.9p.

Sales to the UK benefited from increased sales of the range and of "the more casual styles" of rubber sole units which have been very fashionable.

Trading results for the 1994 first quarter were encouraging, they added.

Trafalgar House sells Dukes Hotel

By Simon Bunting

Trafalgar House has sold the smallest of its three London hotels, the Dukes Hotel in St James Park.

The price was not disclosed, but it is understood to be a small premium to the property's book value of some £10m.

Dukes has been sold to Franklin's Hotels, which already owns the Egerton House and Franklin Hotel in Knightsbridge. The hotel had been up for sale for some time.

It is understood that initial discussions have also taken place for the sale of Trafalgar's Stafford Hotel, but its flagship property, the Ritz, was taken off the market last year, as offers did not come close to "acceptable" levels.

Franklin's acquisition was accompanied by a financial restructuring, with the company's European Ven-

As a result, Hambro will emerge with a 75 per cent stake in the enlarged hotel company, Mr Jeremy Hambro, said. The enlarged Franklin group would have £24m in equity financing (the founders retain 25 per cent).

Leisure behind Gowrings' gain

Gowrings, the motor trading and leisure company, reported a turnaround from losses to profits of £1.1m in the first year.

The result was helped by higher turnover of £11.1m (10.2m) and helped by a lower interest charge of £14,000 (£17,000) and higher exceptional credits of £157,000 (£42,000).

There was continued growth in the leisure division, particularly food services. However, the motor saw severe pressure on margins resulting in lower profits.

Earnings per share were 2.28p (losses 1.4p) and the unchanged final dividend of 1p was proposed for a maintained 1p.

The company is selling a mobile home park in Oxford for £285,100, against a book value of £1.01m. It was originally acquired for £383,000 and in 1993 generated net profits of £6,000.

Reconstruction boosts Orb

Orb's reconstruction of the property formerly known as Ossory House report pre-tax profits of £1.1m in the first year.

The result was helped by an exceptional credit of £10.3m, being the elimination of liabilities in receivership, and the write-back of liabilities to banks.

There were also lower amounts written off properties and investments of £397,000 (£2.74m) and interest charges of £1.1m (£3.94m).

Turnover was £4.04m, against £1.1m, which included £1.1m from discontinued activities.

Operating profits on continuing activities were £1.1m (£1.77m).

The company said full benefits of the reconstruction were still in effect. Court proceedings for the reconstruction of the hotel on the profit and loss account by Orb in 1993 were resolved on February 9. A revaluation of the hotel will take place at the June 30 year end.

Earnings per share were 9.12p (losses 21.82p). Adjusting for the effect of the reconstruction and taking into account the share issue, earnings per share were 0.16p.

NEWS IN BRIEF

AAH has completed divestment of all its supplies interests with the sale of Yorkshire Brick, a self-contained business of AAH Building Supplies, to Marshalls.

Price is £5.75m cash, subject to a maximum adjustment of £1m.

BERKELEY GROUP associate, Berkeley Eastcoast Investments, is part of its commercial investment property portfolio in two separate transactions

for cash. The properties, which were mainly out-of-town retail investments, were acquired at a cost of £1.1m.

BLACK (PETER) Holdings, the supplier of personal care, foot wear and accessories, has sold its 13 factory shops to their existing management for £3.6m. Proceeds will be used to fund the group's continuing investment in core manufacturing businesses.

BURMINE, a mining company, has declared its interim dividend for the UK-listed mining house, unconditional acceptance of £1.1m in shares representing 74 per cent of Europa's issued capital. Burnine also received acceptance in respect of 70 per cent of issued capital of Austin Gold and declared an offer for this Australian mining company unconditional.

This enables the three-way merger to go ahead.

ICI \$10m paint investment

By Daniel Green

Imperial Chemical Industries is spending about £10m (£8.8m) expanding its paint operations.

Through Glidden, its paint affiliate based in Cleveland, Ohio, it is buying California-based Decart from a subsidiary of Total, the French petrochemical group.

The purchase is part of Glidden's plans to expand its traditional home of the

Greenacre's rise to £1.7m helped by purchases

In a year in which its

operations "grew significantly" Greenacre, the USM-traded nursing home operator, reported profits up by a quarter and announced a 20 per cent increase in its annual dividend.

On turnover up from £1.7m to £1.74m, pre-tax profits for the year to end-January rose by £342,500 to £1.7m. The proposed final dividend of 0.18p covers the total to £1.7m.

The purchase is part of Glidden's plans to expand its traditional home of the

The advance was boosted by acquisitions, which added £1.04m to turnover and £369,569 to operating profit.

Almost 100 beds were added during the period - the company now operates 12 homes with a total of 578 beds.

During the year further mortgage borrowings were contracted in the development and acquisitions and borrowings at the year-end were £24.2m, giving gearing of 31 per cent.

BANCA COMMERCIALE ITALIANA

A Joint-Stock Company with Registered Office in Milan, Italy - S. Piazza della Scala - Tel. 02 274 1 in the Register of Companies kept by the Court of Milan - Capital Share L. 1,000,000,000 - Statutory Reserve L. 430,000,000,000 Banca Commerciale Italiana Group (Italian Group of Banking Groups No. 2022)

All Holders of Ordinary Shares of Banca Commerciale Italiana are invited to attend the Ordinary General Meeting at 6 p.m., on 22nd April 1994, in Milan, Piazza della Scala 6 and, if necessary, for a second meeting at 11 a.m., on 23rd April 1994, at the same place, to consider and act upon the following

Agenda

- Resolution upon the number of the members of the Board of Directors and appointment of the Board of Directors, as to their annual emoluments.
- Appointment of the Board of Statutory Auditors (Collegio Sindacale) and of the Chairman, and appointment of the alternates. Resolution as to their annual emoluments.
- Resolution of the External Auditors on the certification of the half-yearly accounts as of June 1993.
- Resolution upon the appointment of a firm to audit and certify BCI's financial statements and consolidated financial statements for the three financial years 1993 through 1997.

Holders of Ordinary Shares entitled to vote may attend the General Meeting provided that they have deposited their shares in any Branch of the Bank or at Monte Titoli SpA at least five days before the date of the General Meeting, in accordance with the provision of Art. 4 of Law No. 1745 of December 1962. This condition also concerns all Shareholders who are already registered in the Bank's books.

Shareholders may arrange to be represented at the Shareholders' Meeting - in compliance with the provisions of art. 2372 of the Civil Code - by means of an ordinary proxy statement with signature authorised by a Member of the Board, a Bank Director or Official, a Notary or a Consular Authority.

The Chairman of the Board of Directors

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DIVIDEND NOTICE

At the Annual General Meeting held on March 17, 1994, it was decided to pay a dividend of US\$ 0.05 (cents) per share on or after April 14, 1994 to shareholders of record on March 24, 1994 and holders of bearer shares upon presentation of coupon no. 8.

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REGISTERED
Luxembourg, March 29, 1994

Dear Shareholder,

We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 19, 1994 at 03.00 p.m., at the registered office of Société Anonyme Putnam Emerging Health Care Trust, 47 Boulevard Royal, Luxembourg with the following agenda:

AGENDA

- Presentation of the reports of the Board of Directors and of the Auditor.
- Approval of the balance sheet, profit and loss account as of December 31, 1993 and the allocation of the net profits.
- Discharge to be granted to the Directors and to the Auditor for the period ended December 31, 1993.
- Action on nomination for the election of Directors and an Auditor for the ensuing year.
- Any other business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A proxy may act as any Meeting by proxy.

Should you not be able to attend this meeting, kindly date, sign and return the enclosed form of proxy by fax and by mail before April 11, 1994 to the attention of Putnam Rux, fax number +352-470304.

By order of the Board of Directors

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Holders of the above bonds are invited to attend the Annual General Meeting of shareholders, which will be held on April 19, 1994 at 03.00 p.m., at the registered office of Société Anonyme Putnam Emerging Health Care Trust, 47 Boulevard Royal, Luxembourg with the following agenda:

"On request by the Bondholders, payments with respect to the Instruments in Coupons may be made in Dollars in Luxembourg through the Fiscal Agent pursuant to the procedures set forth in this paragraph. To exercise this option with respect to and to receive payments on a Payment Date, the Instrument shall be presented and surrendered to the Fiscal Agent at the applicable Payment Date or Coupons shall be presented to the Fiscal Agent at the applicable Payment Date. The Fiscal Agent shall accept such Instruments or Coupons for payments in Dollars in Luxembourg in accordance with the following:

Payments of Instruments or Coupons will be made by the Fiscal Agent on the fifteenth day of each month (or if such day is not a Business Day (as defined with respect to Peso payments), on the next day that is a Business Day) with respect to Instruments or Coupons presented to the Fiscal Agent on or prior to the fifth day of same month. The Fiscal Agent shall make all payments required under this paragraph either by Dollar checks or in accounts maintained by such holders with the Fiscal Agent, as specified by the Instrument at the time of presentation of the Instrument or Coupons.

April 12, 1994

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For the period April 08, 1994 to October 10, 1994, the new rate has been fixed at 7.80083 % P.A.

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Amount: FRF 399.43 for the denomination of FRF 10 000

FRF 3 994.31 for the denomination of FRF 100 000

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FLOATING RATE NOTES
DUE 1998

For the period April 11, 1994 to July 11, 1994 the new rate has been fixed at 6.08203 % P.A.

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Trafalgar
House sells
Dukes Hou

By Simon Davies

Trafalgar House has sold the 14th-century, 64-room, 11th-century tower house in St James's Park, London, for £33.4m. The house was built in the 14th century and was the residence of the Duke of Devonshire. It was sold by the Duke of Devonshire to Trafalgar House. The house is a Grade I listed building and is one of the most important buildings in London. It is a fine example of a 14th-century tower house and is a very important building in London. It is a very important building in London and is a very important building in London.

Mr. James Drnovsek, the prime minister, who heads the broadly-based coalition government, outlines a modest, pragmatic programme for the immediate future. "We will continue without making any spectacular moves, pursuing sound, moderate policies of economic development and stability," he says. While these aims would be little more than a pious wish list for much of eastern and central Europe, they are a practical reality for this scenic Alpine country of 2m inhabitants lying between Italy, Austria, Hungary and Croatia. Politically, the country is striving towards stability. Mr. Milan Kucan, the president, a former communist who led Slovenia's drive for independence, is a popular figure, with his support crossing party lines. At the same time, Mr. Drnovsek has gained ground, widening the distance between his Liberal Democrats and their next challenger, the Christian Dem-

Results have justified government intervention in banking: Page II

FINANCIAL TIMES SURVEY

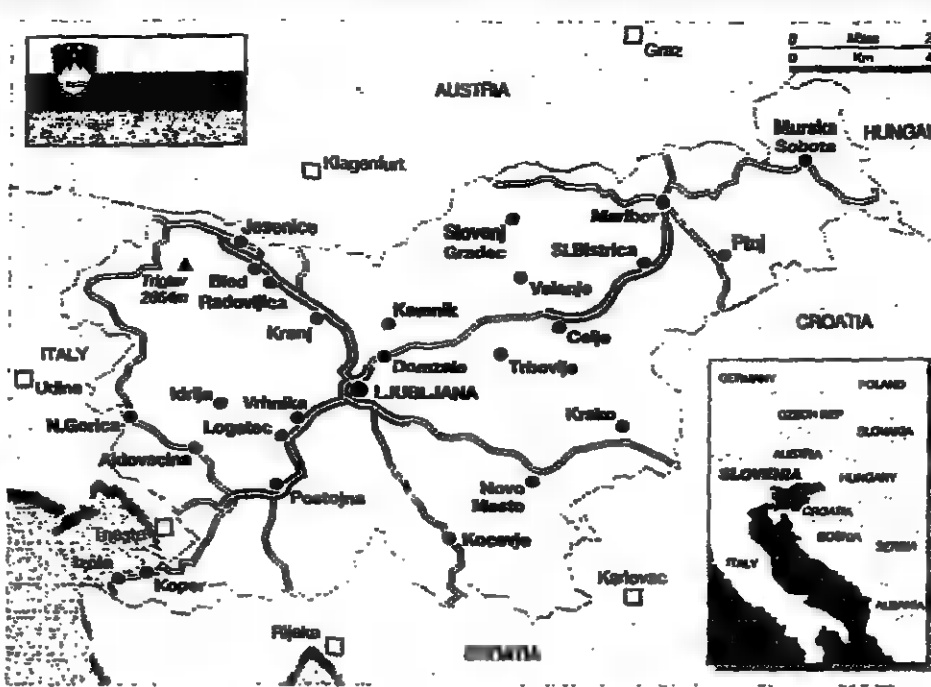
SLOVENIA

Tuesday April 12 1994

Farm tourism ■ a fine way to enjoy beautiful scenery: Page III



Ljubljana is now the capital of an independent central European state



KEY FACTS

Area	20,251 sq km
Population	2.0 million (1993 estimate)
Head of state	President Milan Kucan
Currency	Slovenian Tolar (SLT)
Average exchange rate	1992 \$1=SLT81.3; 25/3/94 \$1=SLT133.5

ECONOMY

	1992	Latest
Total GDP (\$bn)	12.24	
Real GDP growth (%)	-8.0	
GDP per capita (\$)	6,120	
Agriculture as % of GDP	4.7	
Retail prices (% change pa)	201.3	24.0
Ind. production (% change pa)	-13.2	-0.6
Unemployment (% of lab force)	11.6	14.2
Reserves minus gold (\$bn, Dec)	0.72	
Public external debt (\$bn)	1.20	
Current account balance (\$bn)	0.78	
Exports (\$bn)	4.18	
Imports (\$bn)	4.13	
Trade balance (\$bn)	0.05	
Main trading partners (1992, % by value)		
Germany	27.0	22.7
Croatia	14.2	13.9
Italy	13.2	13.7
France	9.2	8.0
Serbia-Montenegro	6.0	4.4
Austria	5.1	8.1
Former USSR	3.4	4.1
EC	54.8	50.1

* = 1993 figures (Retail Prices - Sept; Ind. Prod. - Q2).
 ** = excludes trade with former Yugoslav republics.
 *** = includes most trade with Bosnia-Herzegovina until June 1992.
 Source: Economist Intelligence Unit.

Small, scenic and flexible

The most successful of the former Yugoslav republics is working towards integration into western Europe. Laura Silber reports

The past is another country for the great majority of Slovenes. They feel their country has emerged from seven years as a minor player in the Yugoslav drama to assume its rightful role as an independent, central European state.

Nearly three years after breaking away from the Serb-dominated Yugoslav federation, Slovenia has emerged as a small, scenic and flexible country. It is a country that has emerged from seven years as a minor player in the Yugoslav drama to assume its rightful role as an independent, central European state.

Over the past year, Slovenia has continued on its steady course, joining international financial institutions and signing several free trade agreements. By the end of 1994 it is likely to join the other post-communist states of Europe as an associate member of the European Union, and has signed up to Nato's "partnership for peace".

Mr. James Drnovsek, the prime minister, who heads the broadly-based coalition government, outlines a modest, pragmatic programme for the immediate future. "We will continue without making any spectacular moves, pursuing sound, moderate policies of economic development and stability," he says. While these aims would be little more than a pious wish list for much of eastern and central Europe, they are a practical reality for this scenic Alpine country of 2m inhabitants lying between Italy, Austria, Hungary and Croatia.

Earlier this month his party merged with three smaller left-of-centre parties and now holds one-third of the 90-seat assembly.

In a small country, however, small storms can sometimes take on threatening proportions. Debate has been raging over state security and allegations of wire-tapping, in revelations much trumpeted by Mr. James Drnovsek, the controversial minister of defence who was ousted last month.

Economically, however, there is growing confidence that Slovenia's post-independence re-adjustment is over and Slovenia is set on the road to prosperity. This confidence is borne out by statistics. For the first time since Slovenia declared independence in June 1991, GDP has stopped contracting. Independence was followed by a 10-day war against the Yugoslav People's Army in which a handful of Slovenes, several Turkish truck drivers and some 50 young conscript soldiers died.

After the war, Slovenia lost one-third of its export markets in the other former federal republics. That was a serious shock for an economy where more than 80 per cent of GDP is realised through trade. It led to a determined search for new markets. Last year GDP grew by 1 per cent and similar growth is forecast for 1994. Inflation dropped from 92.9 per cent in 1992 (on an annualised average) to about 30 per cent last year.

"There is a real optimism, because growth means there will be fewer social tensions and Slovenia will be more stable," says Mr. Ali Zerkin, a journalist with Mladina, the independent weekly.

Last year's resumption of growth ended a two-year slump. But consolidating the recovery still depends on measures to reduce public spending and wages. For in spite of a 14 per cent rise in real wages, incomes rose nearly 14 per cent last year, to \$1,100 per head. This is not only higher than the other former Yugoslav states but also well beyond the level of average incomes in post-communist states such as Hungary, the Czech republic and Poland.

But the financial structure is also being over-hauled. Government experts responsible for restructuring of banks agree that there are too many banks, and most of them are under-capitalised. As further restructuring takes place, the authorities would like to see the numbers drastically reduced from the present 32 to about six main banking institutions. They claim progress in cleaning up the balance sheets. On the monetary front, Mr. France Arbat, governor of the central bank, says that Slovenia will continue its highly restrictive monetary policy and keep a strong central bank. "We will continue with our restrictive monetary policies and our balanced budget," the prime minister confirms.

The results are already tangible. The tolar (the national currency introduced in October 1991) has remained stable while hard currency reserves have risen from virtually zero to about \$1.7bn. While the economic picture has brightened, the question of unresolved foreign debt threatens Slovenia's credit rating. Government officials are anxious to settle the allocation of \$1bn debt owed by the former Yugoslavia. They feel, however, that their creditors are expecting Slovenia - the most prosperous country born of the col-

lapsed Federation - to shoulder an inequitable part of the burden. But until the fighting ends in the former Yugoslavia, Slovenia's full potential will remain under-exploited. While nostalgia for Yugoslavia is publicly absent, Slovene businessmen admit that they look back somewhat wistfully to the old days when they had easy access to Serbia's cheap raw materials, easier transport links, and the 2m-strong markets of the former Yugoslav republics. All the latter are now depressed by plummeting incomes, or cut off by war and the UN embargo on trade with Serbia. While still able to trade

and Serbs reconcile their differences, an independent Slovenia physically separates the prosperous European Union from the Balkan imbroglio further south. It sees its future as full integration into the EU and Nato. But Slovenia also worries about the cultural and economic distance of their bigger neighbours, Italy, Austria and Croatia, and how their ethnically homogeneous state will manage to preserve a multi-

and language which survived five centuries of Austro-Hungarian rule. There is some ambivalence and fear over the pace of integration. For some factory managers, for example, foreign investment is still tantamount to foreign rule. But a confident Mr. Drnovsek believes that Slovenia will continue to "develop as a stable European country" as the young state leaves the past behind.

The economy reflects consolidation and steady progress, writes Patrick Blum

Growth is expected to double

Consolidation and steady progress are the hallmarks of the Slovenian economy. The tolar (the national currency introduced in October 1991) has remained stable while hard currency reserves have risen from virtually zero to about \$1.7bn. While the economic picture has brightened, the question of unresolved foreign debt threatens Slovenia's credit rating.

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SLOVENIA II

Privatisations are beginning at last

Goal is efficiency

After two years of prolonged and confusing debate, privatisations are finally getting off the ground.

About 2,500 companies with a book value of \$8.8bn are earmarked for privatisation over the next two years. Many enterprises will be only partially sold under a complicated set of rules which may yet be changed.

Unlike the Czech Republic (where the government opted for a relatively quick transfer to private ownership of all companies as possible), leaving restructuring to the new owners) Slovene companies had to be restructured in the former Yugoslavia. They had to survive, and privatisation was a second place. In Slovenia, the objective and the methods chosen are also different. The country's unique self-management system, which was directly owned by the state as in other communist countries. There are no clear responsibilities and workers. This has given employees a

greater say in the running of the company, but it has also encouraged high wages and the maintenance of the status quo - which discourages change. For these reasons, establishing ownership is an important element in the government's efforts to modernise the economy. The aim is not as much to create a culture of shareholders as to create productivity.

"The ultimate goal is privatisation, but to make the efficiency of companies, and you can't achieve that without restructuring and an active owner," says Mira Puc,

and the agency has an list of 215 projects of which it has approved about 50, but the list is growing every day, says Mr. Jaklin, the agency's deputy manager. Companies have been given until the end of this year to prepare their privatisation project. Failing that, the agency will decide on the method. The process is usually complex, but officials say that allowing companies to decide what to do is politically acceptable and less bureaucratic.

Under the agency's guidelines, companies can choose among several methods of pri-

The Development Fund has already sold about 30 companies - another 50 are facing bankruptcy

managing director of the Agency for Restructuring and Privatisation. The agency is one of two institutions dealing with privatisation. Its role is to supervise and control the process of privatisation, but it does not own companies, unlike the Development Fund, which is more like the Treuhand in Germany. The Fund is currently responsible for restructuring about 100 companies in preparation for privatisation. It has already sold about 30 companies, and another 50 companies are facing bankruptcy.

But the bulk of privatisations will fall under the supervision of the privatisation agency. In its early days, yet,

privatisation. Part of the state can be distributed in various state funds, including the Development Fund, which can buy shares in private investment funds. A company's shares can be sold directly or through public tender and public companies.

Alternatively, managers and employees can opt for an internal buy-out, under which they can acquire up to 60 per cent of the company's shares at preferential terms. This includes the distribution of up to 10 per cent of shares free of charge through ownership certificates - the Slovenian equivalent to privatisation vouchers - and up to 40 per cent through an internal buy-out, in which part of

the shares are bought at a discount. The rest bought over a two-year period. The remaining 40 per cent of shares must be distributed among various state funds.

Depending on size, each Slovenian company will receive ownership certificates worth DM4,000-DM6,000 which can be exchanged for shares. Shares acquired through free distribution or at a discount cannot be resold immediately.

Investment funds are being established; licenses are likely to be issued by May. Some 30 fund management companies have applied to establish about 70 investment funds. These will be similar to those in the Czech Republic but, unlike the Czech funds, there are no limits on the size of the stakes a fund can have in any one company. Individual funds, however, can have no more than 10 per cent of their portfolio in a single company.

So far only six companies have been privatised by internal buy-out, most of them small. Job, the chemical company, is the largest of the group. The agency has also approved public offers for a number of companies, including Lek, a large and successful drug manufacturer whose shares were heavily oversubscribed. Internal buy-outs are more popular, as they give employees the chance to take a share in their own company, says Mr. Puc.

Conditions are different in each country. The political conditions have made it impossible to do it all through the state like in Germany, because all managers here believe they already own the companies," she says.

Patrick Blum

The banking sector

Rehabilitation is only a start

After more than a year of reform, Mr. Miroslav Volc, chairman and chief executive of Ljubljanska Banka (LB), Slovenia's largest and most powerful bank, says he can see a little.

Its rehabilitation - the process by which the balance sheet has been partly cleared of bad debts, and the bank of a long-term programme of modernisation and improvement - has already brought tangible results. The bank, which still dominates Slovenia's banking sector, returned to profits in the middle of last year. It has sharply reduced its share of non-performing loans by exchanging old loans for government bonds, and operating costs have been cut by 15 per cent.

"The results have justified the government's intervention (in the bank). Ljubljanska Banka has reduced its share of non-performing loans from 15 per cent to 10 per cent, and the bank's productivity is on the rise. When the authorities judge that the process is right, the bank will be privatised."

Most bankers would agree, although few may share Mr. Volc's optimism. Rehabilitation is only the first stage in official efforts to reform banking as a central economic and profit basis. The process is likely to be painful, and accompanied by mergers and closures among the smaller banks. "It's a long-term project



The Bank of Ljubljana: rehabilitation reduced the threat of a crisis

which will last eight to 10 years," says Mr. Jamko Dezenc, managing director of the Bank of Slovenia (BRS) responsible for cleaning up balance sheets and setting banks on the path of reform.

New regulations coming into force in January 1995 will increase competition and, it is hoped, efficiency. The central bank will make sure that banks adopt western standards of capital adequacy and risk assessment. Monopoly practices and cosy cartel arrangements to maintain high margins will no longer be tolerated. From January 1995, a full banking licence will require a minimum DM50m in capital - double the current DM25m. All banks will have to sharpen up.

From today's 30 banks, it is also expected to lead to a significant reduction in the number of institutions. Almost everyone agrees that Slovenia has too many banks, and that productivity is low. When the authorities judge that the process is right, the bank will be privatised. Several foreign banks have shown interest. Austria's Creditanstalt and Bank Austria, and Societe Generale of France have already submitted bids. But the bank is waiting for the rehabilitation process to be completed before entering the market.

"We can't have one huge bank which controls everything. In the future, we expect that we'll have five or seven banks with a general licence, and the other banking institutions operating mainly as savings and co-operatives," says Mr. Dezenc.

Daughter banks of the LB group are being hived off. Kreditna Banka Maribor, based in eastern Slovakia, and Komercijalna Banka Nova Gorica, near the Italian border, are undergoing rehabilitation.

Public debt and bank loans in the Slovenian banking system have been estimated at about DM30bn, of which more than DM10bn are in the banking system, and DM20bn in foreign exchange deposits with the former central bank of Yugoslavia. There are also claims on foreign banks in Croatia. Deposits with the former central bank of Yugoslavia are unlikely to be recovered.

Domestic debt remains a big problem. Mr. Dezenc says that while the BRS can help the banks to restructure portfolios, it will be up to them to improve performance. "We can solve the solvency issue, but there will still be problems of cash flow and liquidity."

Privatisation and foreign investment will help, although Mr. Volc sees only a limited role for foreign investors. "I don't see Slovenian banks being dominated by foreign investors. My own preference is (foreign investment) of up to 10 per cent," he says. In February the European Bank for Reconstruction and Development (EBRD) signed a DM50m loan agreement with SKB Bank, to be used in funding SKB's loans for capital investment projects, start-up working capital and acquisition of shares in companies being privatised.

But in an open market the weight of foreign banks will depend on the domestic banks' ability to remain competitive. This will not be easy, says Mr. Volc. "Companies and individuals are becoming increasingly choosy. If they can get what they want elsewhere, they can go elsewhere, or abroad. We have to modernise."

Patrick Blum

Trade

Exports pick up

Exports declined by 9 per cent from \$8.52bn in 1993 to \$7.75bn last year, writes Patrick Blum. Imports were almost 5 per cent higher, rising from \$6.14bn to \$6.48bn last year, causing a \$1.31bn trade deficit.

Mr. Vojka Ravbar, state secretary for foreign economic relations, says exports were about 10 per cent higher than the dollar value suggests because of exchange rate fluctuations. "We hope they will pick up again this year. Germany was Slovenia's largest trading partner, accounting for 29.5 per cent of exports, followed by Italy, Croatia, France and Austria."

There has been a big shift in exports in the last year from eastern Europe and the former

Yugoslavia, with the European Union now accounting for more than half of Slovenian trade. The war in Bosnia and United Nations sanctions have caused a fall in trade with the rump Yugoslavia, except for medicines and some foods. Trade with Croatia has become insignificant. Trade with Croatia and Macedonia has declined considerably.

The sudden loss of more than a third of its export markets caused thousands of jobs in Slovenia to disappear, particularly among the large traditional industries in the western parts of the country and around the capital. Many of these companies had a captive market of almost 24m people; they await an end to the fighting in Bosnia with hope that they might at least win back some of their former markets in Serbia and Montenegro, as well as in the rest of the former Yugoslavia. Slovenia has also lost ground to western competitors in traditional markets in central and eastern Europe. The

former system of guaranteed markets through government agreements has ended with communism, and producers are rising competition from low cost eastern European producers and aggressive western companies.

Slovenia is close to the EU. A co-operation agreement was signed last year, giving tariff-free access to the EU for about 10 per cent of Slovenian industrial products, and Ljubljana hopes to conclude an association agreement with the EU this year. The government also hopes to sign a free trade agreement with EFTA this year. It hopes that this will allow Slovenian exporters to enter to EFTA's market before fully opening up Slovenia's own market. The trade agreements have been signed with the Czech Republic, Slovakia and Hungary, opening up a market of more than 10m people. There are discussions with Poland for a similar agreement.

Economic growth is expected to double

Continued from Page 1

This year's budget has yet to be discussed and approved by parliament, but it has already faced considerable opposition from ministers because of tough expenditure constraints. Mr. Gaspari foresees a 1994 deficit of 1.7bn, representing about 0.5 per cent of GDP. "We want to keep the deficit low. There will be no important changes in our orientation," he says. But the tax system is being modernised and streamlined; there are new taxes on tobacco and alcohol; and value added tax will be introduced in 1995-96. Tax collection will be improved and simplified.

Nevertheless, Mr. Gaspari is cautious about prospects. "All the figures we have do not yet point to a sustained growth pattern. Domestic production alone is not enough to sustain growth and it is not certain that we can continue with a restrictive wage policy." There is strong

political opposition to cuts in real wages and living standards, and private consumption has remained high, rising by 8.8 per cent in 1993.

This is obvious in Ljubljana's commercial and shopping districts. It bustles with activity. Popular pizzerias are full of students who spend more money on their lunch than students in most other former

compensated for by higher productivity, better telecommunications and more developed infrastructure. Productivity is estimated to have risen 3.7 per cent last year, and is expected to rise by another 2 per cent in 1994.

"Productivity in Slovenia is the highest among the main group of reforming countries in central and eastern

Europe," says a senior executive with a large joint venture in eastern Slovenia. The government felt compelled to introduce measures in 1993 and may re-introduce them this year. The prime minister worries that "high wages are a problem which can endanger the competitiveness of our companies."

Such prosperity is reflected in the region's highest labour costs, although this is partly

With per capita GDP at about \$8,000 a year, the Slovene standard of living is almost double that of Hungary and more than twice the Czech Republic's.

Slovenia has the highest standard of living in the former Yugoslavia. With per capita GDP at about \$8,000 a year, it is almost double that of Hungary and more than twice that of the Czech Republic, whose living standards are the highest among the former Soviet bloc reforming economies.

Such prosperity is reflected in the region's highest labour costs, although this is partly

But with real interest rates at about 18 per cent for prime commercial, and 18 per cent for others, companies say they cannot afford to borrow and invest. Government efforts to limit interest rates down more rapidly failed, as the banks fought to hold on to their margins, but rates are now falling very gradually.

Meanwhile, foreign investment is being officially courted, although there is still considerable public resistance to selling Slovene companies to foreigners. There are more than 3,000 joint ventures with foreign partners, and more than \$1bn of foreign capital has been invested since 1990.

Mr. Arhar, governor of the central bank, says the charge against popular banks of foreign investment. "A small minority must have an open market for capital movements, goods and services. This is a precondition if we want to maintain or increase production."

Privatisation and foreign investment are essential to modernise the process of restructuring, which until now, critics say, has consisted mainly of cutting jobs rather than modernising production to meet higher market requirements. With domestic demand expected to stagnate this year, growth prospects continue to depend mainly on higher exports and recovery in Europe.

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SLOVENIA III

Foreign policy has its back to the Balkans, reports Laura Silber

Two-pronged strategy

Describing Slovenia's foreign policy, Mr. Ljiljana Peterle, the foreign minister, outlines a two-pronged strategy aimed at reinforcing regional integration within the post-communist central European states and the European Union. "Slovenia will become an associated member of the EU by the end of 1994," he predicts, noting that the EU accounts for 70 per cent of Slovene trade.

In an effort to enhance regional co-operation, Slovenia has joined the Central European Initiative and the Visegrad group, which includes the Czech Republic, Hungary, Slovakia and Poland. Following their lead, Slovenia joined Nato's "partnership for peace" in March, described by Mr. Peterle as a "very important step in easing our worries about security" after nearly three years of war in former Yugoslavia.

It is also clear that membership will work if Slovenia remains subject to the UN's embargo, applied to all Yugoslav republics. Mr. James Jansa, the defence minister, insisted that the embargo be lifted as soon as the UN can co-operate with the Nato programme. "During this

last year we accomplished everything we wished. The only problems were the embargo and the question of succession in former Yugoslavia," explains Mr. Peterle. Slovene politicians say that the question of succession - dividing up the former federal republic's assets and liabilities - may take time to resolve, and a risk of claims.

While Slovenia talks continue in Geneva, Slovenia will not grant diplomatic recognition to the rump Yugoslavia, says Mr. Peterle. But he hopes for the rapid stabilisation of the region - especially for an end to the war in Bosnia.

Slovenia has described Serbian aggression. Last autumn, senior Slovene officials were implicated in arms smuggling operations to Bosnia. Officials (speaking anonymously) claim that the operations were a bid to help Croatia and Serbia against the Serbs, but sceptics say the motive was profit. Mr. Peterle dismisses the scandal as a "transitional period" in Slovenia's recent history as an independent state.

Convinced that European integration depends on resolving disputes with its neighbours, Slovenia has remained on improving its relations with Croatia. Peterle, against domination by Belgrade, they are locked in a quarrel over a tiny stretch of frontier.

Over the past few months Slovenia and Croatia have signed six agreements (including fishing and river) and working groups to deal with remaining points of difference. "They have a hot-cold relationship," says a Western diplomat. However, according to recent reports, polls conducted in both capitals, there remains a high degree of mutual suspicion.

Althaus lies the question of financing Krsko, the jointly-owned nuclear power plant which supplies energy-starved Croatia. Zagreb has agreed to pay one-third of the cost owed to the plant, and the rest by Althaus.

The Bay of Piran, in the

Adriatic, is another problem. Croatia wants to divide the bay in half; Slovenia insists that the bay was under Slovene police jurisdiction while the two countries were part of Yugoslavia.

With Italy, on the other hand, have improved considerably. Italy has riled Slovenia from time to time, by demanding the restitution of property rights to Italians who, after the second world war, were displaced from Istria, a strip of the Adriatic coast which belongs mostly to Croatia.

Slovenia has called for reciprocal representation for its minority in the Slovene parliament. Peterle, "Slovenia should have the same rights."

Like most Slovenes, Mr. Peterle has adopted a pragmatic approach. Slovenia, he explains, must push forward with European integration. "We will start negotiations this spring. We have a lot to do. Hundreds of laws have to be changed - and in the meantime we will forge closer co-operation with central Europe."

Slovenia wants reciprocal representation for its minority in Italy

The tourist industry wants Slovenia reinstated as a holiday destination

Lunch on the family farm

Swimming pools, horseback riding, tennis courts - all more than 100 farms open to holiday-makers in Slovenia, writes Laura Silber.

Take, for example, the Vrhovca family farm, tucked into a hillside in Ivancna Gorica, in the heart of Slovenia. The farm boasts scenic walks, horse-drawn carriage rides, or a visit to the nearby 12th century Stična monastery, in the dining room, served by a porcelain stove, young Ms. Damjana Vrhovca offers her guests home-made wine and schnapps before her mother, Majda, finishes cooking lunch.

Farm tourism has been popular for years. "We can give visitors whatever they want - single guests, city families, or even a large group," says Vrhovca. "We learn about life on a farm, elderly couples who have been married for 50 years, and even food," says Mr. Gregor Bogataj, representative for Vas, a co-operative tourist agency based in Trieste.

Farm tourism has varied countryside, which stretches down from the Julian Alps to the valleys and plains to the Adriatic coast. Gorenjska, the Alpine region, with glacial lakes and evergreen forest,

offers outdoor pursuits from mountaineering to golf. Stajerska, in the east, is renowned for wine, beer, and its rejuvenating thermal springs. Primorska, along the Adriatic coastline, has haunting karst limestone caves.

But in spite of the magnificent scenery, there is a problem in the tourist industry: Slovenia is no longer part of former Yugoslavia. And even our average rate is below the European average.

In spite of these difficulties, tourism in 1993 earned \$800m in hard currency - the largest single source (taking into account private transactions). Foreigners accounted for \$1.6m out of 5.3m nights last year, a 20 per cent increase over 1992. Mr. Rogansek says: "It is slowly changing the better. Foreign guests who come to realise that it is nothing unusual - no war, no soldiers, no refugees. They are on holiday in a normal European country." His job is to reassure tour operators that Slovenia is a high quality product offering good value. "Initial tour oper-

ators have promised to come back. They say it is a question of improving the product - they are waiting for their clients to be ready to come."

Meanwhile, plans are under consideration to establish a tourist hotel in Ljubljana, the capital, which is built on the ruins of the Roman city of Emona, where the river Ljubljanica flows past baroque spires. Adria, the national carrier, has resumed daily flights from London.

"Tourist officials also smile delightedly at Slovenia's medal-winning performances at the winter Olympics in Lillehammer. They regard them as the best promotion for Slovenia's winter sports, where tourists can choose between the unspoiled Alps, the birch forest of the southern Karst region and Ljubljana, the village where the famous Lippizaner horses were originally bred.

But if foreigners really want to enjoy Slovenia, the best holiday is on a farm. The Vrhovca family and others will be waiting to offer warm plates of *struži* (a Slovene crepe, prepared in about 70 different ways) and savoury ways, and warm beds with linens of local-made wool.

"Unfortunately geography is not most people's strong subject"

Gavin Gray profiles Henkel Zlatorog, the cosmetics company

Costs cut at all levels

On the face of it, Slovenia looks one of the most promising countries in central and eastern Europe for consumer goods producers. Average wages and production costs are the highest in the region, and, with a population of only 2m, the country's domestic market is smaller than many cities in Europe.

Things seemed very different in May 1990, when Tovarna Zlatorog, the soap and cosmetics factory in Maribor, signed a joint venture agreement with Henkel, the German personal care products company. The two companies had been working together since 1988, both informally and through trade agreements. They hoped that setting up a joint venture would cement their relationship and help the factory lift its market share in the 25m strong Yugoslav market.

"The aim of the joint venture was to cover all of the former Yugoslav market,"

says Mr. Ernst Hackel, a member of the board of Henkel Austria. "During the first year we ran into difficulties because we couldn't trade with Yugoslavia. After 1991, Henkel Zlatorog faced many problems."

Instead of pulling out after the break up of Yugoslavia, Henkel pressed ahead with the venture. In March this year it lifted its stake in the company to 51 per cent and it has invested DM20m so far, including DM10m for washing powder production. While new equipment has improved efficiency, the size of the workforce has shrunk from 1,284 when the joint venture was signed, to 581 today.

"The whole process of production has been changed to cut costs at all levels," adds Mr. Andrej Mesarič, general director of Henkel Zlatorog. "Our western partner brought knowledge of production and the way a company should be run. Henkel not only cut the number of employees but also

cut production costs, leading to a rise in productivity."

The factory is now producing cosmetics for Henkel Austria and is also exporting cosmetics to Romania. Even so, turnover is still down sharply, having fallen from DM300m in 1990 to DM110m in 1993. "With-out Henkel we would have had considerable difficulties in surviving," says Mr. Mesarič.

Henkel Zlatorog's managers are looking forward to the revival of their old markets in other former Yugoslav republics. In 1993, about 10 to 15 per cent of its sales were in Croatia and a further 3 per cent were in Macedonia.

Mr. Hackel says: "If these trends continue, our market will rise in the next two to three years, from the present 2m in Slovenia to 10m people when these other former Yugoslav republics are taken into account."

Foreign investment is needed - and controversial, writes Patrick Blum

Legislation follows the EU line

Foreign investment has proved almost as controversial as privatisation, although both have a prominent role in the government's strategy to modernise the economy. Selling Slovene companies to foreigners is not popular, but officials are convinced it is only a question of time before more people recognise the benefits.

"People are not very keen on foreign investment, but (their attitude) is changing. Many people want to buy their own company, but when they see the company cannot survive (without new capital and technology) they'll accept foreign investment," says Ms. Mira Puc, managing director for the privatisation agency.

Foreign investment in Slovenia has been relatively small during the past 25 years, representing less than 5 per cent of aggregate gross domestic product, or 0.3 per cent of average annual GDP, according to the Vienna Institute for Comparative Economic Studies.

One of the reasons was the restrictive investment regime which limited foreign investment to contractual joint ventures in which the foreign partner could participate in the management of the company and share in the profits, but had no ownership rights. These contractual joint ventures were essentially quasi-credit

arrangements making possible duty-free imports of machinery and equipment.

Regulations were substantially relaxed in 1992, leading to more foreign investment. Slovenia, with less than 8 per cent of the population, received more than 25 per cent of total foreign investment in the former Yugoslavia between 1988 and 1991. Since 1988, more than 3,000 investment projects were realised with foreign investment of about DM1.5bn.

Over the years, the largest share of foreign ownership, although there are still restrictions limiting investment in sensitive sectors such as defence, aviation, telecommunications and the media. Foreigners cannot own land, although a joint venture with a foreign partner can.

The law acted as an incentive, but the break up of Yugoslavia and the onset of war frightened off many investors. Now the prospect of peace in Bosnia and, at some stage, of an end to UN sanctions against Serbia, is also encouraging investors to look again at Slovenia.

According to a recent Slovene government survey, most investors are attracted to Slovenia by the prospects of higher profits; building or expanding their markets in the region - including those in the much larger former Yugoslavia; the availability of a skilled labour force and low production costs compared with western Europe.

A stable legal framework for investors is gradually being put into place and this should also help. A new company law based on German company law was passed last June, bringing legislation into line with that in the European Union. Corporate taxation at 30 per cent is low, and new companies are exempt from tax in their first year.

The biggest investor has been Germany, with DM721m in investment at the end of September 1993

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SAB The South African Breweries, Ltd. Acquisition of a majority stake in Köbányai Brewery Hungary	WIENERBERGER Construction Materials Acquisition of a strategic stake in Jihočeské Cihelny a.s. Czech Republic	ZWACK Beverage Initial Public Offering to domestic and international investors Hungary
SIEMENS through its subsidiary OEK Acquisition of a majority stake in The Hungarian Cable Works Hungary	NOVOKER Tiles Sale of a majority stake to Cevap Slovakia s.r.o. Slovakia	ferembal Packaging Acquisition of a majority stake in Obalex a.s. Czech Republic
AMYLUM Acquisition of a majority stake in Malva Products Razgrad Bulgaria	OLMEX Sale of 70% to Unilever N.V. Poland	AMF AUSTRIA MILCH Acquisition of 100% of Milax a.s. Slovakia

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COMMODITIES AND AGRICULTURE

Opec stresses discipline as Market forces leave UK research in limbo

production rise reported

Funding cuts have left a yawning gulf between pure and applied agricultural science

By Robert Corzine

The Organisation of Petroleum Exporting Countries (Opec) yesterday reminded members of the importance of production discipline amid reports that its output in March exceeded the 24.52m-barrel-a-day ceiling.

Dr Subroto, secretary general, said "the most important thing now is production discipline". He thought prices in the second quarter, usually the weakest period for demand, would "not be too bad" if discipline was maintained.

He said final Opec production figures for March had not been compiled, although he acknowledged that they were likely to show a slight increase. Yesterday the Middle East Economic Survey reported that Opec output was 24.59m b/d last month, up from 24.58m b/d in February.

Dr Subroto, in London to attend a conference on Opec's future, said the lack of cohesion among some of the producers was one of the

causes of the present problems. Sheikh Ahmed Zaki Yamani, the former Saudi oil minister, told the conference Opec was divided into two camps. The interests of big producers with spare capacity - Saudi Arabia, Kuwait and Iraq - it is believed to resume exports - lay in "high volumes, low prices and expanding markets". Most of the other nine members, however, had little spare capacity and were mainly concerned in price increases.

Norwegian forecast increased

By Karen Fosell in Oslo

A fresh assessment of Norwegian oil and natural gas liquids prospects for 1994-2000 that output will peak in 1996 at 2.5m barrels a day, about 10 per cent above the 1993 level.

According to a study made by Wood MacKenzie, the Edinburgh-based consultancy, Norway will retain its number one ranking among European oil producers throughout the period.

WoodMac says the level of capital expenditure for Norwegian offshore development is significantly higher than in 1993, when it was thought that capital expenditure would decline steadily through the 1990s. It is about 10 per cent above the 1993 level, and is expected to rise to 1.5m b/d by 1998, and shooting up to 2.5m b/d in 1999 and 2.6m b/d in 2000.

Annual Norwegian production is expected to reach 2.5m b/d throughout the 1990s. This will be achieved mainly by extended peak contributions from overall output by the existing Statfjord, Gullfaks, Oseberg and Snorre fields.

The consultant sees comparable UK production being maintained at a steady level of 2.4m b/d during the 1990s, while Norway's output will go from strength to strength, rising from 2.4m b/d in 1993 to 2.5m b/d in 1998, and shooting up to 2.5m b/d in 1999 and 2.6m b/d in 2000.

WoodMac forecast earlier this year that production would peak at a daily level of 2.5m barrels and that Britain might be the second European oil producer. But the

The name of John Innes will always be associated chiefly with garden compost. But an equally important contribution to agriculture came from the founder of the firm that originated plant nutrient analysis for that growing medium was his understanding of the relationship between the soil and the plant.

FARMER'S VIEWPOINT



By David Richardson

rape to become one of the most versatile plant species in the world.

Stated on the outskirts of Norwich, the centre is now a powerhouse of basic, strategic research into all aspects of agriculture and the associated co-operation closely with the Sugar and Food Research Institute and University of East Anglia, which share the same science park.

Last Friday Mrs Gillian Sheppard, the Minister of Agriculture, visited the centre to review some of the work. In particular she looked at pioneering plant breeding methods that may enable oilseed

development the technology. And he conceded that the ministry was funding this basic research to the tune of £1.4m. Having developed the technology, however, under the terms of its remit the centre is forced to rely on industry to exploit and commercialise the science.

In the case of new oilseed rape varieties there is no shortage of commercial interests ready to take on the exploitation. But when new technology fails to indicate almost immediate economic opportunities, or when a promising product is so new that there is no immediate market for it, the work is not always developed to full potential.

Services, which previously assessed and disseminated scientific developments to both farmers and the wider agricultural industry.

Ministry expenditure on agricultural research remains substantial at £120m a year. But many scientists and farmers now believe that the virtual removal of the applied research from government funding has left a yawning gulf between the ivory towers, like the John Innes Centre, and the people on the ground who could benefit from their work.

Attempts are being made to bridge that gulf by farmer-funded research that concentrates on applying research. Farmers, for instance, contribute to such work via a statutory levy on all grain sold; and many beet growers fund the vast majority of research on that crop through a long-standing R & D levy.

This week milk producers will be asked to pay for a levy on all milk sold to the Milk Marketing Board. The levy, which is likely to be fixed in the first instance at 0.04p per litre, would raise some £1.5m per year for research and

market development and fund a new Milk Development Council.

There can be no doubt that the new body is necessary and it is almost inconceivable that milk producers will not have grown used to free access to research over the years and it now offends them to have to pay. Such feelings are exacerbated by the fact that even ADAS, the government's advisory service for farmers, has now gone commercial. Even to have the right in telephone an advisory officer, who, a few years ago, would have given his full management or agronomic services free of charge, now costs an annual subscription of £225.

That, of course, is the reality of market forces and undoubtedly farmers will have to get used to the change of culture. Nevertheless, it is a probable, valuable and expensive research is failing to be applied because of the lack of a co-ordinated approach it may be necessary for the ministry to make some of the "near market" research.

Wood pulp prices go higher still

By Bernard Simon in Helsinki

North American and European wood pulp producers are taking advantage of unexpectedly strong paper markets to push through another hefty price increase.

Several companies have notified customers of a 10 per cent increase in the price of their two-tiered pulp, the industry's staple product, bringing the price to \$500 a tonne.

The latest increase means that pulp prices have soared by more than 40 per cent since the market first came to life last autumn, but they remain far below the peak of \$940 a tonne reached in the late 1980s.

Mr Roger Wright, a pulp and paper consultant,

said there was "a 50-50 chance" of prices rising to \$600 a tonne by the end of the year. Last week's price increase was predicted by Mr Timo Poranen, chief executive of Metsä-Serla, the Finnish forest-products group, forecast a price of about \$550 at the end of 1994. Mr Poranen said that the pulp market had undergone an important structural change in recent years, as a widening variety of grades had been added to total stock requirements.

Demand for paper is especially strong in Europe, where prices for printing and writing grades rose by 10 per cent in the first quarter and are expected to climb by a similar margin over the next three months. Mr Wright said that

delivery times had lengthened from two weeks last autumn to six weeks now. Pulp prices have also responded to disruptions in wood supplies from Russia and Finland, and higher prices for eucalyptus woodlot owners in Spain and Portugal.

Pressure on timber stocks has been heightened by fears of a strike at the Columbia pulp mills later this year.

Many of these factors could prove temporary, with wood and pulp supplies rising sharply later in the year. Mr Wright said that pulp producers "shoot themselves in the foot when they're in a strong position".

MARKET REPORT

Coffee at fresh peaks

COFFEE futures surged in late trading yesterday as markets on both sides of the Atlantic moved into a fresh peak.

At the London Commodity Exchange (LCE) July position closed at \$1.468 a tonne, up \$1 on the day, after earlier dipping to \$1.423. "There's still a lot of anticipation of a correction," one trader said. Another noted that the market was looking relatively comfortable at these prices, reflecting tight roasting supplies.

London-based Exchange COPPER and ALUMINUM prices moved higher in tandem towards the end of the day. COPPER "kerb" session, with the latter looking for a fresh peak.

short-term gains, dealers said. Aluminium recovered from a midday slip below \$1,330 a tonne, for three months metal, and with buyers prepared to defend \$1,320 from Friday's kerb close.

The GOLD price slipped rapidly in the afternoon at the London Bullion Market to fix at its lowest level since March 10, as dealers reacted to fresh selling, mainly of silver, in the New York Commodity Exchange.

By the close it was at \$345.15 a troy ounce, down \$5.45 on the day. Silver was down 7 cents at \$4.42 an ounce. Compiled from Reuters.

Labour shortage delays rubber tapping

About 540,000 hectares of rubber trees in Malaysian smallholdings are untapped, mainly because of a shortage of workers, the Rubber Industry Smallholders Development Authority said, reports Reuters from Kuala Lumpur.

Mr Shahabuddin Shafie, the authority's director-general, was quoted by a local newspaper as saying that the figure accounted for 30 per cent of the 1.8m rubber trees in Malaysia.

"The industry is facing a serious shortage and that is why the trees have been left untapped," he said. "People prefer to work in the rubber smallholdings and if it is not checked [this] will affect the rubber output."

Malaysia's rubber output fell to 1.07m tonnes in 1993 from 1.17m tonnes in 1992. The country's central bank, in its 1993 annual report, said that production in the small-

holding sectors, which contributed 70 per cent of the country's output, declined by 0.3 per cent in 1993 to 851,800 tonnes.

The authority is looking into ways of curbing the labour shortage in the country's rubber industry. "This will include increasing the wages of rubber tappers to be competitive as those in the construction or industrial sectors," Mr Shahabuddin said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)			
ALUMINIUM, 99.7 PURITY (5 per tonne)			
Close	1299.5-1300.5	1324-4.5	
Previous	1294.5-5.5		
High/Low	1335/1284		
AM Official	1300-6	1329.5-30	
Kerb close		1329-30	
Open int.	266,886		
Total daily turnover	48,264		
ALUMINIUM ALLOY (5 per tonne)			
Close	1300-05	1313-5	
Previous	1290-5	1303-5	
High/Low	1320-5	1330-15	
AM Official	1317-20	1325-6	
Kerb close		1317-18	
Open int.	4,726		
Total daily turnover	884		
LEAD (5 per tonne)			
Close	443-4	457-6	
Previous	438-5	452-5-3.0	
High/Low	441-440	459-453	
AM Official	440.5-1.0	453-5	
Kerb close		455-5.5	
Open int.	34,016		
Total daily turnover	1,081		
NICKEL (5 per tonne)			
Close	8450-80	8510-20	
Previous	8425-75	8530-35	
High/Low	8439/8438	8540/8470	
AM Official		8507-09	
Kerb close		8530-35	
Open int.			
Total	11,079		
TIN (5 per tonne)			
Close	5440-50	5485-50	
Previous	5468-80	5512-15	
High/Low	5445-50	5520/5480	
AM Official		5520-25	
Kerb close			
Open int.	19,555		
Total daily turnover	4,299		
ZINC, special high grade (5 per tonne)			
Close	930-1	952-3	
Previous	929.5-30.5	950-1	
High/Low	927.5-8.5	947.5-8.5	
AM Official		953-4	
Kerb close			
Open int.	105,515		
Total daily turnover	26,264		
LME AM Official C/S rate: 1.4757			
LME Closing S/S rate: 1.4725			
Spot: 1.4715 1 mth: 1.4685 6 mth: 1.4635			
GRADE COPPER (5 per tonne)			
Close	87.35	87.45	85.30
Previous	87.35	87.45	85.30
High/Low	87.35	87.45	85.30
AM Official			
Kerb close			
Open int.			
Total			

Precious Metals continued

GOLD COMEX (100 Troy oz.; \$/Troy oz.)			
Sett. price	377.9	377.9	1,428
High	378.5		
Low	377.5		
Open	378.5		
Close	378.5		
Previous	378.5		
High/Low	378.5		
AM Official			
Kerb close			
Open int.			
Total			
PLATINUM NYMEX (50 Troy oz.; \$/Troy oz.)			
Sett. price	404.5	397.5	14
High	404.5		
Low	404.5		
Open	404.5		
Close	404.5		
Previous	404.5		
High/Low	404.5		
AM Official			
Kerb close			
Open int.			
Total			
SILVER COMEX (100 Troy oz.; \$/Troy oz.)			
Sett. price	13.5	13.5	428
High	13.5		
Low	13.5		
Open	13.5		
Close	13.5		
Previous	13.5		
High/Low	13.5		
AM Official			
Kerb close			
Open int.			
Total			

ENERGY

CRUDE OIL, NYMEX (42,000 US gal.; \$/barrel)			
Sett. price	18.77	18.77	18.77
High	18.77		
Low	18.77		
Open	18.77		
Close	18.77		
Previous	18.77		
High/Low	18.77		
AM Official			
Kerb close			
Open int.			
Total			
HEATING OIL, NYMEX (42,000 US gal.; \$/barrel)			
Sett. price	18.77	18.77	18.77
High	18.77		
Low	18.77		
Open	18.77		
Close	18.77		
Previous	18.77		
High/Low	18.77		
AM Official			
Kerb close			
Open int.			
Total			
GAS OIL, NYMEX (42,000 US gal.; \$/barrel)			
Sett. price	18.77	18.77	18.77
High	18.77		
Low	18.77		
Open	18.77		
Close	18.77		
Previous	18.77		
High/Low	18.77		
AM Official			
Kerb close			
Open int.			
Total			

GRAINS AND OIL SEEDS

WHEAT LCE (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
WHEAT CBT (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
BARLEY LCE (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			

SOFTS

COCOA LCE (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
COCOA CBT (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
COFFEE (C) (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			

MEAT AND LIVESTOCK

LIVE CATTLE CME (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
LIVE HOGS CME (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			
Open int.			
Total			
PORK BELT CME (\$/cwt)			
Sett. price	113.15	113.15	1,428
High	113.15		
Low	113.15		
Open	113.15		
Close	113.15		
Previous	113.15		
High/Low	113.15		
AM Official			
Kerb close			

LONDON SHAFER SERVICE

INVESTMENT TRUSTS - CONT.

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صبيكنا من الراحل

INVESTMENT TRUSTS - Cont.

Trust	Price	Change	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	6
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صبرنا عن الاكل

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MARKETS REPORT

Political fears boost yen

Bullish predictions about the outlook for the currency and concern about a political vacuum in Japan have helped the yen to appreciate on foreign exchanges yesterday, writes Philip Gannell.

The Japanese currency finished in London at ¥103.325 against the dollar, compared with ¥104.50 where it started the day. The trigger for selling was a dollar from the US economist, Mr Fred Bergsten, who said the dollar could fall to a level of ¥90-100 if Japan failed to stimulate its economy.

This forecast played on the nerves of a market already nervous about the implications of the resignation last Friday of prime minister Mr Morihiro Hosokawa.

In Europe the lira continued its rise as further evidence emerged over the lack of co-operation between the various coalition partners in the elections. After touching a high of L948 against the D-Mark, the lira ground to a halt at L950.3, compared with Friday's close of L945.

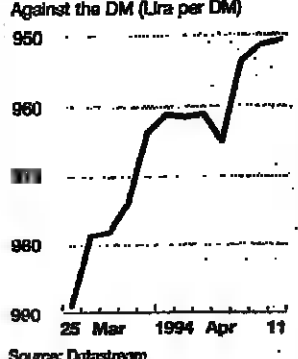
Mr David Barrett, proprietary trader at Natwest Markets, said the market had recently been fickle towards the yen and Mr Bergsten's forecast provided the excuse it needed to buy the currency. Although not part of government, he is seen reflecting the views of the Clinton administration on the dollar/yen rate.

Another reason for yen strength is the view that the yen may find Mr Hosokawa's less than its liking. Mr Barrett said the question the market is asking itself is "Will it (the resignation) accelerate the trade war?" He predicts that the dollar will remain soft until there is clarity about a new prime minister and cabinet.

Mr Adrian Cunningham, senior currency economist at Citibank in London, said he would not discount the dollar falling below ¥103 and testing record lows against the yen.

Lira

Against the DM (Lira per DM)



Source: Datastream

Against the D-Mark, the dollar was slightly weaker, closing at DM1.708 from DM1.713.

The D-Mark had a mixed performance in Europe. It closed slightly lower against the French franc at FF136.427 on Friday, it was lower against the lira and the escudo, but was unchanged against the peseta and up against the Danish krone.

It eased in German money markets with call money falling to 5.75/5.85 per cent on Friday. The repo rate, currently at 6.5 per cent, is expected to fall further this week. Sentiment about the future prospects was slightly more positive in the futures market. The June futures for the basis point fell to 94.56 from 94.55.

Elsewhere in Europe, the lira was on the back of comments from Mr Umberto Bossi, leader of the Northern League, indicating his backing for a government led by Mr Silvio Berlusconi, the Forza Italia leader.

The escudo was firm at Esc101.8 following comments from Mr Eduardo Cerezo, finance minister, that the exchange rate was correct. Although the government seems to have arrested the currency's recent weakness, Mr Cunningham said there remained concern about

whether there would be any demand for the currency when the government started to lower interest rates to boost growth.

Sterling was quiet yesterday ahead of important trade and retail price data later in the week. The trade weighted index closed at 101.1 from its previous close of 101.0. The UK currency finished at DM2.517 against the D-Mark, down from DM2.525. It was slightly weaker against the dollar, closing at \$1.4745.

The interest rate futures has continued its recovery from recent lows. The June short sterling contract closed yesterday at 94.56 (the same as the June euromark contract) from 94.51 on Friday. The Bank of England yesterday offered \$450m in sterling, the discount window, forecasting a \$550m shortage.

Yesterday saw the first sign of pre-election jitters in South African financial markets. The financial rand (financial investment currency) fell by 1.5 per cent to close in London at R5.635 against the dollar, the lowest level in six years, from Friday's close of R5.025. The currency, regarded as a barometer of foreign investment, touched a low during the day at R5.72.

Mr Tom Chenoweth, chief economist at Standard Bank in London, said trading had been "horrible", with panic selling the main theme of the day. He said the market had been spooked by reports in the London Sunday press quoting senior ANC officials saying they would "wipe Inkatha out" when they came to power.

The financial rand market is small and highly volatile, but by the end of the day yesterday's move was exceptional. The day's widely traded commercial rand also weakened, closing at R5.625 from Friday's close of R5.556.

OTHER CURRENCIES

Currency	Unit	Rate
Belgium (Bfr)	100/100	16.65
Denmark (DKr)	100/100	8.75
France (FFr)	100/100	2.78
Germany (DM)	100/100	1.71
Italy (Lit)	100/100	2.00
Netherlands (Gld)	100/100	2.00
Norway (Kor)	100/100	2.00
Portugal (Esc)	100/100	2.00
Spain (Pta)	100/100	2.00
Sweden (Kor)	100/100	2.00
Switzerland (Sfr)	100/100	2.00
UK (£)	100/100	2.00
US (\$)	100/100	2.00
Japan (Yen)	100/100	2.00
South Korea (Won)	100/100	2.00
India (Rupee)	100/100	2.00
Malaysia (Ringgit)	100/100	2.00
Singapore (Dollar)	100/100	2.00
Philippines (Peso)	100/100	2.00
Thailand (Baht)	100/100	2.00
Indonesia (Rupiah)	100/100	2.00
Brunei (Dollar)	100/100	2.00
Maldives (Rufiyaa)	100/100	2.00
Myanmar (Kyat)	100/100	2.00
Nepal (Rupee)	100/100	2.00
Pakistan (Rupee)	100/100	2.00
Sri Lanka (Rupee)	100/100	2.00
Tanzania (Shilling)	100/100	2.00
Zambia (Kwacha)	100/100	2.00
Zimbabwe (Dollar)	100/100	2.00

CROSS-RATE AND DERIVATIVES

EXCHANGE CROSS RATES

Currency	Unit	Rate
Belgium (Bfr)	100/100	16.65
Denmark (DKr)	100/100	8.75
France (FFr)	100/100	2.78
Germany (DM)	100/100	1.71
Italy (Lit)	100/100	2.00
Netherlands (Gld)	100/100	2.00
Norway (Kor)	100/100	2.00
Portugal (Esc)	100/100	2.00
Spain (Pta)	100/100	2.00
Sweden (Kor)	100/100	2.00
Switzerland (Sfr)	100/100	2.00
UK (£)	100/100	2.00
US (\$)	100/100	2.00
Japan (Yen)	100/100	2.00
South Korea (Won)	100/100	2.00
India (Rupee)	100/100	2.00
Malaysia (Ringgit)	100/100	2.00
Singapore (Dollar)	100/100	2.00
Philippines (Peso)	100/100	2.00
Thailand (Baht)	100/100	2.00
Indonesia (Rupiah)	100/100	2.00
Brunei (Dollar)	100/100	2.00
Maldives (Rufiyaa)	100/100	2.00
Myanmar (Kyat)	100/100	2.00
Nepal (Rupee)	100/100	2.00
Pakistan (Rupee)	100/100	2.00
Sri Lanka (Rupee)	100/100	2.00
Tanzania (Shilling)	100/100	2.00
Zambia (Kwacha)	100/100	2.00
Zimbabwe (Dollar)	100/100	2.00

Yen per 1,000, Danish Kroner, French Franc, Norwegian Kroner and Swedish Kroner per 100, Belgian Franc, British Pound and Pounds per 100.

D-MARK FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

SWISS FRANC FUTURES (MM) 125,000 per Sfr

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

WORLD INTEREST RATES

Currency	Rate
Belgium (Bfr)	100/100
Denmark (DKr)	100/100
France (FFr)	100/100
Germany (DM)	100/100
Italy (Lit)	100/100
Netherlands (Gld)	100/100
Norway (Kor)	100/100
Portugal (Esc)	100/100
Spain (Pta)	100/100
Sweden (Kor)	100/100
Switzerland (Sfr)	100/100
UK (£)	100/100
US (\$)	100/100
Japan (Yen)	100/100
South Korea (Won)	100/100
India (Rupee)	100/100
Malaysia (Ringgit)	100/100
Singapore (Dollar)	100/100
Philippines (Peso)	100/100
Thailand (Baht)	100/100
Indonesia (Rupiah)	100/100
Brunei (Dollar)	100/100
Maldives (Rufiyaa)	100/100
Myanmar (Kyat)	100/100
Nepal (Rupee)	100/100
Pakistan (Rupee)	100/100
Sri Lanka (Rupee)	100/100
Tanzania (Shilling)	100/100
Zambia (Kwacha)	100/100
Zimbabwe (Dollar)	100/100

EURO CURRENCY INTEREST RATES

Currency	Rate
Belgium (Bfr)	100/100
Denmark (DKr)	100/100
France (FFr)	100/100
Germany (DM)	100/100
Italy (Lit)	100/100
Netherlands (Gld)	100/100
Norway (Kor)	100/100
Portugal (Esc)	100/100
Spain (Pta)	100/100
Sweden (Kor)	100/100
Switzerland (Sfr)	100/100
UK (£)	100/100
US (\$)	100/100
Japan (Yen)	100/100
South Korea (Won)	100/100
India (Rupee)	100/100
Malaysia (Ringgit)	100/100
Singapore (Dollar)	100/100
Philippines (Peso)	100/100
Thailand (Baht)	100/100
Indonesia (Rupiah)	100/100
Brunei (Dollar)	100/100
Maldives (Rufiyaa)	100/100
Myanmar (Kyat)	100/100
Nepal (Rupee)	100/100
Pakistan (Rupee)	100/100
Sri Lanka (Rupee)	100/100
Tanzania (Shilling)	100/100
Zambia (Kwacha)	100/100
Zimbabwe (Dollar)	100/100

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per Sfr

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

POUND SPOT FORWARD AGAINST THE POUND

Currency	Unit	Rate
Belgium (Bfr)	100/100	16.65
Denmark (DKr)	100/100	8.75
France (FFr)	100/100	2.78
Germany (DM)	100/100	1.71
Italy (Lit)	100/100	2.00
Netherlands (Gld)	100/100	2.00
Norway (Kor)	100/100	2.00
Portugal (Esc)	100/100	2.00
Spain (Pta)	100/100	2.00
Sweden (Kor)	100/100	2.00
Switzerland (Sfr)	100/100	2.00
UK (£)	100/100	2.00
US (\$)	100/100	2.00
Japan (Yen)	100/100	2.00
South Korea (Won)	100/100	2.00
India (Rupee)	100/100	2.00
Malaysia (Ringgit)	100/100	2.00
Singapore (Dollar)	100/100	2.00
Philippines (Peso)	100/100	2.00
Thailand (Baht)	100/100	2.00
Indonesia (Rupiah)	100/100	2.00
Brunei (Dollar)	100/100	2.00
Maldives (Rufiyaa)	100/100	2.00
Myanmar (Kyat)	100/100	2.00
Nepal (Rupee)	100/100	2.00
Pakistan (Rupee)	100/100	2.00
Sri Lanka (Rupee)	100/100	2.00
Tanzania (Shilling)	100/100	2.00
Zambia (Kwacha)	100/100	2.00
Zimbabwe (Dollar)	100/100	2.00

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Currency	Unit	Rate
Belgium (Bfr)	100/100	16.65
Denmark (DKr)	100/100	8.75
France (FFr)	100/100	2.78
Germany (DM)	100/100	1.71
Italy (Lit)	100/100	2.00
Netherlands (Gld)	100/100	2.00
Norway (Kor)	100/100	2.00
Portugal (Esc)	100/100	2.00
Spain (Pta)	100/100	2.00
Sweden (Kor)	100/100	2.00
Switzerland (Sfr)	100/100	2.00
UK (£)	100/100	2.00
US (\$)	100/100	2.00
Japan (Yen)	100/100	2.00
South Korea (Won)	100/100	2.00
India (Rupee)	100/100	2.00
Malaysia (Ringgit)	100/100	2.00
Singapore (Dollar)	100/100	2.00
Philippines (Peso)	100/100	2.00
Thailand (Baht)	100/100	2.00
Indonesia (Rupiah)	100/100	2.00
Brunei (Dollar)	100/100	2.00
Maldives (Rufiyaa)	100/100	2.00
Myanmar (Kyat)	100/100	2.00
Nepal (Rupee)	100/100	2.00
Pakistan (Rupee)	100/100	2.00
Sri Lanka (Rupee)	100/100	2.00
Tanzania (Shilling)	100/100	2.00
Zambia (Kwacha)	100/100	2.00
Zimbabwe (Dollar)	100/100	2.00

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per Sfr

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per Sfr

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per Sfr

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

THREE MONTH EURO FUTURES (MM) 125,000 per DM

Month	Open	High	Low	Close
Jun	95.825	95.835	95.825	95.825
Sep	95.825	95.835	95.825	95.825
Dec	95.825	95.835	95.825	95.825

WORLD STOCK MARKETS

EUROPE (Apr 11/94)				MIDDLE EAST (Apr 11/94)				ASIA (Apr 11/94)				AFRICA (Apr 11/94)			
Index	High	Low	Prev	Index	High	Low	Prev	Index	High	Low	Prev	Index	High	Low	Prev
FTSE 100	4,125.00	4,110.00	4,120.00	TSE 100	1,250.00	1,240.00	1,245.00	Nikkei 225	15,200.00	15,150.00	15,180.00	ALX 30	1,200.00	1,190.00	1,195.00
DAX 30	2,350.00	2,340.00	2,345.00	ASE	1,100.00	1,090.00	1,095.00	Hang Seng	8,500.00	8,450.00	8,480.00	FTSE Africa	1,100.00	1,090.00	1,095.00
CAC 40	3,200.00	3,190.00	3,195.00	BSE 30	1,100.00	1,090.00	1,095.00	Shanghai	3,500.00	3,450.00	3,480.00	FTSE Asia	1,100.00	1,090.00	1,095.00
IBEX 35	2,100.00	2,090.00	2,095.00	ISX 100	1,100.00	1,090.00	1,095.00	Chongqing	1,500.00	1,450.00	1,480.00	FTSE Europe	1,100.00	1,090.00	1,095.00
PSX 100	1,500.00	1,490.00	1,495.00	SET 100	1,100.00	1,090.00	1,095.00	Beijing	2,500.00	2,450.00	2,480.00	FTSE Americas	1,100.00	1,090.00	1,095.00
ATX 20	1,200.00	1,190.00	1,195.00	BOVESPA	1,100.00	1,090.00	1,095.00	Taipei	1,500.00	1,450.00	1,480.00	FTSE Oceania	1,100.00	1,090.00	1,095.00
VLSE 100	1,200.00	1,190.00	1,195.00	WSE 30	1,100.00	1,090.00	1,095.00	Manila	1,500.00	1,450.00	1,480.00	FTSE Global	1,100.00	1,090.00	1,095.00
STSE 100	1,200.00	1,190.00	1,195.00	NYSE	1,100.00	1,090.00	1,095.00	Seoul	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
FTSE 100	4,125.00	4,110.00	4,120.00	NYSE	1,100.00	1,090.00	1,095.00	Osaka	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
DAX 30	2,350.00	2,340.00	2,345.00	NYSE	1,100.00	1,090.00	1,095.00	London	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
CAC 40	3,200.00	3,190.00	3,195.00	NYSE	1,100.00	1,090.00	1,095.00	Paris	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
IBEX 35	2,100.00	2,090.00	2,095.00	NYSE	1,100.00	1,090.00	1,095.00	Madrid	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
PSX 100	1,500.00	1,490.00	1,495.00	NYSE	1,100.00	1,090.00	1,095.00	Rome	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
ATX 20	1,200.00	1,190.00	1,195.00	NYSE	1,100.00	1,090.00	1,095.00	Berlin	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
VLSE 100	1,200.00	1,190.00	1,195.00	NYSE	1,100.00	1,090.00	1,095.00	Stockholm	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00
STSE 100	1,200.00	1,190.00	1,195.00	NYSE	1,100.00	1,090.00	1,095.00	Lisbon	1,500.00	1,450.00	1,480.00	FTSE 100	1,100.00	1,090.00	1,095.00

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Continued on next page

AMERICA

Dow climbs as end is seen to correction

Wall Street

Share prices were mostly higher yesterday morning as the stock market started a week packed with important economic statistics in an upbeat fashion, writes *Harverson* in New York.

By 1 p.m. the Dow Jones Industrial Average was up 19.33 at 4,411.06. The more broadly based Standard & Poor's 500 was also higher at the halfway mark, up 14.45, while the American Stock Exchange composite was down 0.16 at 441.05 and the Nasdaq composite 0.15 easier at 748.56. Trading volume on the NYSE was 1.1 billion shares by 1 p.m. and rises outpaced declines by 1,024,930.

Although share prices opened the firmer, it was not until late in the morning that blue chip stocks began to post anything more than modest gains. Analysts said that the market was not particularly inspired by the buying. They attributed the gains to a growing feeling among investors that the market's correction - which saw the Dow lose 10 per cent of its value over two months - was over.

Market sentiment was also seen as positive in the week's crucial inflation data. The March producer prices index is due out today, and is expected to show only a slight increase in prices, while the equally modest rise is forecast for the March consumer prices index, which will be released tomorrow. Investors are confident that the prices data will be in line with the market's inflation is not getting out of hand, in spite of the recent sharp spike in economic growth.

Although the market has been unnerved in recent weeks by political developments overseas, traders said the rally by US fighters on Serbian military positions in Bosnia-Herzegovina overnight and again yesterday.

terday morning had little impact on trading.

Among individual stocks, automobile manufacturers were all higher, buoyed by reports that analysts believe that rising demand will not undermine the strong recovery in car sales. Chrysler climbed 1 1/4 to \$62 3/4 in volume of 2m shares, Ford added 3/4 to \$59 1/4, and General Motors firmed 1/2 to \$54 1/2.

Bank stocks were in demand as Wall Street anticipated another strong quarterly report from the sector. BankAmerica rose 1 1/4 to \$42, Chemical added 1/2 to \$41, Citicorp appreciated 1/2 to \$51 1/2, and JPMorgan put on \$1 1/2 to \$51 1/2.

On the Nasdaq market, leading technology stocks were softer. Intel softened 3/4 to \$33 1/2, Microsoft 3/4 to \$33 1/2, and Apple 1/2 to \$33 1/2.

Canada

Toronto slipped at noon in dull conditions, along with the Canadian dollar and bonds, as the market awaited further indications of the outlook for the US economy.

The TSX 300 composite index was down 1.1 at 4,316.61 at midday in volume of 21.38m shares.

Brazil

Brokers in São Paulo said that a 5.4 per cent rise in share prices reflected a thin market, and buying in square portfolios ahead of the futures market and options market tomorrow and Monday. The Bovespa index was higher at 16,208 at local time.

SOUTH AFRICA

Currency factors dominated trading on the financial market. The Rand weakened sharply. The overall index advanced 37 to 6,009 and industrials put on 24 to 5,756. The gold index rose to 2,010. The Rand strengthened to 10.10 to the dollar.

EUROPE

Paris worries over decline in turnover

but the day was less exciting than it looked, writes *Our Paris Staff*.

PARIS added 1.4 per cent with many investors looking ahead to Thursday's Bundesbank meeting, hoping that this might trigger a further round of European-wide rate cuts. The CAC-40 index put on 11.11 to 2,145.23.

However, professionals were worried by the relative lack of activity as turnover remained at a modest 17,000. UBS said that after a strong daily turnover of 20,000 in January and February, the figure had slipped to a daily average of 17,000 for the last month. The Paris bank credit was a steady stream of rights issues, inflated last week by Cap Gemini Segef and Ceres and with further issues expected soon from Euro Leasing and Eurochem.

Peugeot climbed 1/2 to 24 1/2, Renault 1/2 to 24 1/2, and PSA 1/2 to 24 1/2. Peugeot's revised estimates upwards. Kleinwort Benson, which recently bought a buy note, firmed outperformance based on a new buy note, and Renault's new models and benefits arising from restructuring.

FRANKFURT led on the global switch to cyclical, leading the market up with a DM17 rise to DM878 as the Dax index rose 21.99 to 1,231.11.

Turnover eased from DM10.2bn to DM9.1bn. Daimler led the active stocks list in DM1.2bn after the bank said that the new government might introduce incentives to boost car sales, like those recently announced by the Spanish and French governments. But the bank's profits dropped in 1993. The bank announced a DM400m capital increase.

Back among the cyclical, Siemens closed the session up

FT-SE: Actuaries Share Indices

THE EUROPEAN										
Apr 11	Open	10.50	11.00	12.00	13.00	14.00	15.00			
FTSE European 100	1444.60	1478.07	1478.20	1480.62	1479.04	1478.70	1478.00	1478.00	1478.00	1478.00
FTSE European 200	1487.79	1480.76	1481.50	1482.22	1481.57	1481.29	1480.27	1480.27	1480.27	1480.27

Japan moves closer to early election

Coalition parties are wooing the opposition, writes William Dawkins

Japan's political upheavals over the past few days have seen the emergence of two broad groups, on the right and left wings of the seven-party ruling coalition.

Both sides are wooing potential defectors from the opposition Liberal Democratic party, in an attempt to create the core of a future coalition government.

If they succeed in dislodging one or two LDP factions, this will be another, possibly terminal blow, to the LDP's chance of returning to power after being ousted last summer for the first time in 38 years.

The lower house has 511 seats, so any new alliance will need to muster 256 for a clear majority.

The main players have lined up roughly as follows (with the number of party seats in brackets):

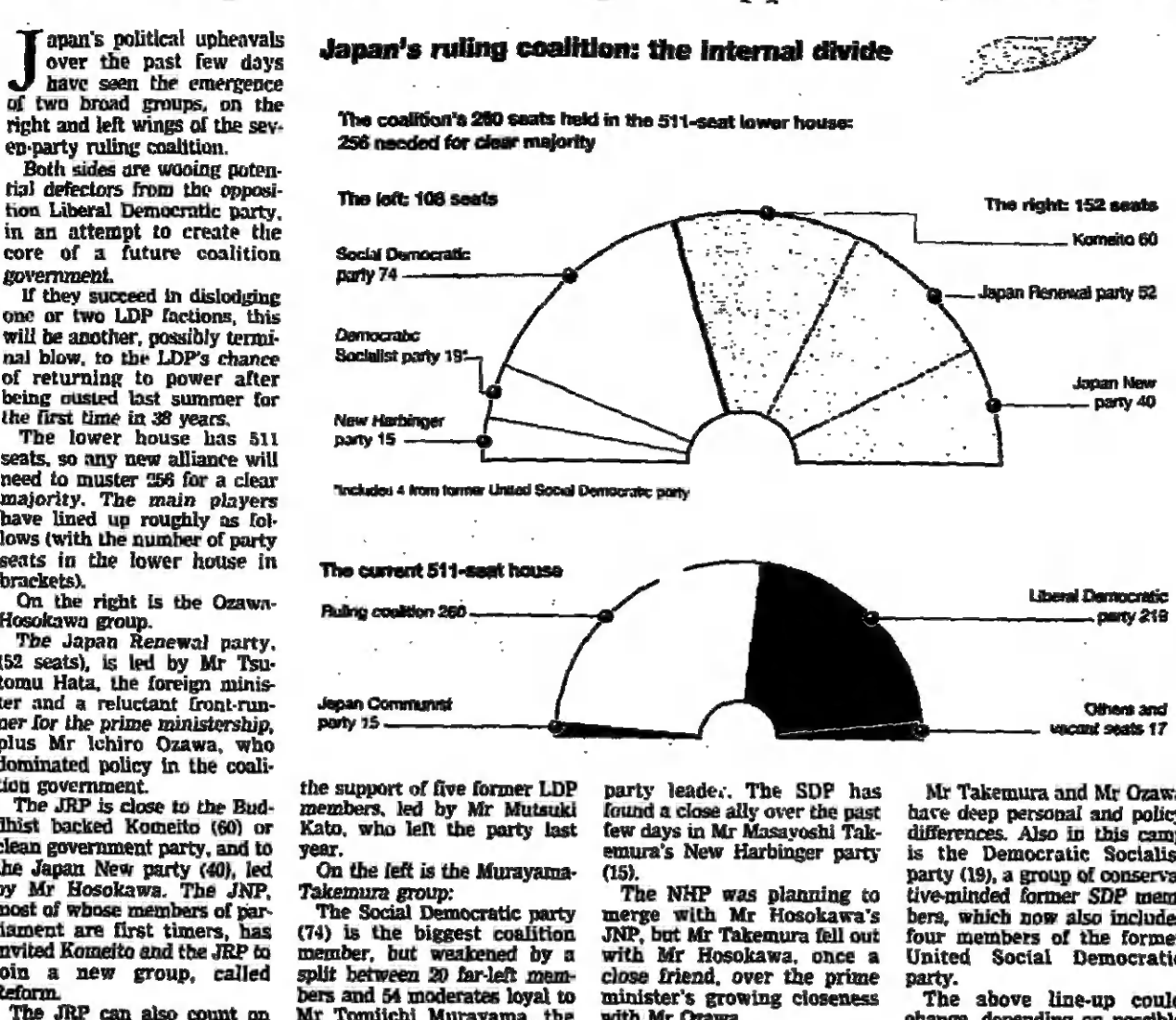
On the right is the Ozawa-Hosokawa group. The Japan Renewal party, led by Mr Tsutomu Hata, the foreign minister and a reluctant front-runner for the prime ministership, plus Mr Ichiro Ozawa, who dominated policy in the coalition government.

The JRP is close to the Buddhist-backed Komeito (60) and clean government party, and to the Japan New party (40), led by Mr Hosokawa. The JNP, most of whose members of parliament are first timers, has invited Komeito and the JRP to join a new group, called Reform.

The JRP can also count on the support of five former LDP members, led by Mr Mutsuki Kato, who left the party last year.

On the left is the Murayama-Takemura group.

The Social Democratic party (74) is the biggest coalition member, but weakened by a split between 20 far-left members and 54 moderates loyal to Mr Tomiichi Murayama, the



defections from the LDP (219), still the largest party in the lower house, which has so far refrained from putting forward a rival prime ministerial candidate.

One main potential defector is the Watanabe faction (45), led by Mr Michio Watanabe, a former foreign minister who has said he might join the Ozawa-Hosokawa group if a "comfortable" number of supporters follow.

He would also be in the running for the post of prime minister.

Also in the market for a partner is Mr Toshiki Kaifu, a reform-minded former prime minister.

He has no formal faction, but has around 50 LDP supporters, and is being wooed by Mr Murayama of the SDP.

The Miyazawa faction (54), led by Mr Kiichi Miyazawa, a reform-minded former prime minister, is also said to be working loose.

Mr Miyazawa is unlikely to work with Mr Hata and Mr Ozawa, who between them destroyed his government last year by staging a rebellion, so could be a candidate for the Socialist-led group.

Finally, there is the isolated Japan Communist party (15), which is not in the coalition.

However, it could be joined by the 20 SDP hardliners, if they leave in protest at an SDP alliance with a former LDP faction.

Independents and vacant seats (12) are excluded.

Warning as China executes fraudster

China, stepping up its drive against corruption by officials, yesterday executed the businessman who masterminded one of the country's largest frauds, Reuter reports from Beijing.

Shen Taifu, the 39-year-old founder of the Changcheng machinery and electronics company, was executed by order of the Supreme People's Court after his appeal against conviction was rejected, the official Xinhua news agency said.

The court also upheld a guilty verdict against Li Xiaoshi, a former vice-minister, who was sentenced to 20 years in prison for bribery in connection with the case, Xinhua said.

Liu Jiachen, vice-president of the Supreme People's Court, urged all officials, "especially those with power", to learn proper lessons from the Changcheng scandal.

Shen's execution, and the government's lengthy case against him, were prominent items on the national radio and television news yesterday, reflecting Beijing's hopes that its tough line will bolster its anti-corruption image.

The Changcheng scandal broke last year after officials revealed the company was really a pyramid-style scam which sucked up Yuan 1bn (\$144m) from unsuspecting small investors through temptations such as offers of 24 per cent interest.

After a period of tension, during which thousands of Changcheng investors fanned out for their savings, Beijing announced that most had recouped most of their money. It denied using state funds to bail them out.

Li Xiaoshi's involvement in the case had been rumoured from the beginning. Changcheng was launched amid praise from a number of well-known political personalities.

Li was found guilty of accepting Yuan 5,000 in bribes and pocketing Yuan 40,000 in public money while in office.

The former vice-minister's 20-year term marks a departure from China's traditional way of dealing with errant members of the Communist party elite, who usually get retired or transferred.

But anger at government corruption during economic reforms is rising. Li has become one of the highest-level officials ever publicly brought down on corruption charges.

Shen had no such status to protect him and a death sentence was widely expected as soon as he was taken into custody.

Shen's wife and accomplice, Sun Jinhong, formerly head of accounting at Changcheng, was given 15 years.

Failure of Natal peace talks sends currency to record low

Rand hit by poll uncertainty

By Mark Gossman in Johannesburg

The South African rand plunged yesterday after the failure of last Friday's peace summit between the government, the African National Congress and Zulu leaders over the strife in Natal province which threatens to disrupt the country's first all-race elections, a fortnight away.

The volatile financial rand, a currency used in non-resident investment or disinvestment, and designed to protect the country's foreign reserves, crashed to a record low of R5.655 to the dollar in London, down 61.85 cents on the day. Dealers reported heavy selling all day from both Europe and America. "It was one-way traffic," said Mr Willie Fogelster, assistant general manager for foreign exchange at Standard Bank in Johannesburg. "Once the fall started, panic selling set in."

Because the financial rand is thinly traded, relatively small movements can cause large swings in its value. It is regarded as the best barometer of international business sentiment about South Africa.

Given the uncertain political climate, most analysts believe that the currency will remain highly volatile until after the election. "I can't see the situation stabilising for a while," said Mr Ray Davies, director of Smith New Court Securities.

The commercial rand, the country's trading currency, also hit a new low, closing 4.8 cents down at R3.5825 to the dollar after falling for most of last week. Figures released over the weekend by the South African Reserve Bank show that this has been caused in part by heavy capital flight from the country, which resumed in March after having slowed significantly over the first two months of the year. According to the bank, the country's foreign reserves declined by R867m to R7.9bn.

Mr Nick Barnard, economist at stockbroker Ed Bern Rudolph, said there was no sign that the reserve bank was intervening in the markets to protect the rand. "There is unlikely to be significant reserve bank involvement until after the election, when the political situation becomes clearer," he noted. Although share prices on the Johannesburg Stock Exchange were stronger yesterday, the currency's collapse followed a bearish trend in international investor sentiment in South African bond and equity markets.

Hawke attacks media head

By Emma Tagaza in Melbourne

Mr Conrad Black, the Canadian media owner, has been accused by Mr Bob Hawke, former Australian prime minister, of not telling the truth about his claim that the government had encouraged him to lift his stake in the Fairfax publishing group to 35 per cent.

Mr Hawke, testifying before a Senate inquiry into foreign ownership of Australian newspapers, said: "The simple fact is that Conrad Black does not tell the truth."

The inquiry, which started in December, is investigating Mr Black's claim that Mr Paul Keating, Mr Hawke's successor, had told him he would be allowed to buy a 35 per cent share in Fairfax in exchange for "balanced coverage" by the group's publications during the election in March last year. It aims to establish whether Mr Keating had sought to influence the decision of the Foreign Investment Review Board.

Kuwait boosts defence budget

The Emir of Kuwait has signed into law a KD3.5bn (\$11.7bn) supplementary defence budget for weapons procurement and military training, Reuter reports from Kuwait.

The announcement signals the end of an eight-month informal freeze on a 1992-2004 rearmament programme aimed at restoring the defences of the emirate occupied by Iraq in 1990-91.

Diplomats say Kuwait is considering the possible purchase in coming years of 16 attack helicopters, eight fast patrol boats, six missile attack boats, 24 self-propelled howitzers, a multi-rocket-launch system and some general purpose helicopters.

The law, passed by parliament on March 22, also consolidates the hitherto secret supplementary allocations into the main defence budget - a move that gives the national assembly authority for the first time to examine and debate them.

The consolidation is to take effect from the 1994-95 fiscal year. Kuwait's fiscal year starts on July 1. Large weapons purchases for the Gulf oil state's 13,000-strong military force have hitherto been off-budget.

Legislative oversight was a main demand of opposition MPs campaigning for increased fiscal accountability and open government. They had attacked the procurement process as extravagant, secretive and corrupt. Diplomats say it is doubtful the assembly will be able to block spending outright. But MPs say they will be able to demand detailed plans on questionable purchases.

The supplementary budget for KD3.5bn between fiscal years 1992-93 and 2004-05 requires the government to submit to parliament each year broad plans stating how much of the total it plans to use.

Parliament, reviewing all decree laws issued following its 1986 dissolution, last year asked its financial committee to review a 1992 decree law that set aside the KD3.5bn for weapons purchases between 1992-2004.

'Comrade Joe' is no Stalin

Michael Holman on campaign trail with S African communist Slovo



Black South Africans literally sing his praises. Many of their white compatriots would like to kill him. In Cape Town's Gugulethu township he is a hero.

Former guerrilla chief, avowed communist and, according to opinion polls, the second most popular man in South Africa, Mr Joe Slovo is on the campaign trail in the country's first all-race election.

The reception for "Comrade Joe" at the Gugulethu rally is rapturous. The crowd's tangible warmth takes a tired man into the crowd's embrace and visibly revives him.

A roar of approval greets the entry of Mr Slovo, South African Communist party chairman, into the township's dusty stadium, the last appointment on a 36-hour whistle-stop tour of Cape Town and its coloured and black suburbs.

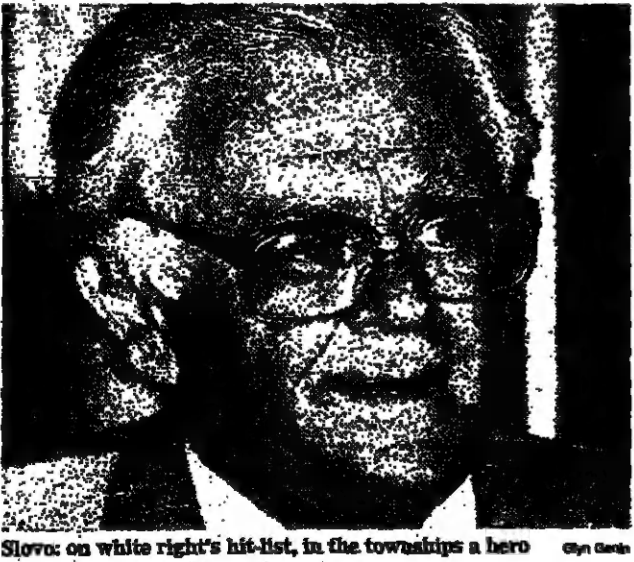
He mounts the platform, soaking in the acclaim, clenched fist aloft.

"Amandla! [power]. De Klerk must go. De Klerk must go. De Klerk must go."

En route to Gugulethu Mr Slovo, who is on the extreme right of the hit-list, is squeezed between two security guards, a raincoat-draped rifle placed upright between the occupants. Two-way radios crackle as the fleet of cars careen through townships that could house hit-men, body guards sprint ahead as car doors open, and the tension that underlies Mr Slovo's life every day is brought home.

He gives no outward sign of strain. Tanned silver hair, face turning slightly pink, Mr Slovo perspires under the autumn sun. He has a sharp tongue and the debating skills of the barrister he once was.

Indeed, there is a touch of the Rumpole about him, that fictional barrister, shrewd in court, wise in the ways of the world, and on the side of the underdog almost since he arrived in South Africa in 1936.



Slovo on white right's hit-list, in the townships a hero

are rapturously received, but the ANC, near certain overall victor in the poll this month, is in trouble in the western Cape. The region is home to most of the country's "coloured" (mixed race) community. With the 658,000 white voters divided between Mr de Klerk's National party and the Liberal Democratic party, and the 427,000 black voters (almost certainly an under-estimate) overwhelmingly ANC, the 1.3m coloured electors will determine the outcome in the region.

With the coloured disowned by the race that shared in their creation, disenfranchised in the 1960s, and evicted in the 1980s from their historical home known as District Six in the heart of Cape Town, Mr Nelson Mandela might seem their natural choice.

But the ANC made a tactical error in appointing as ANC regional leader Mr Alan Boesak. Although coloured and with a brave record of opposition to apartheid, his troubled private life and radical reputation both an essentially conservative community, also fearful of ANC dominance of the new government.

Not least of their concerns is Mr Slovo himself, sent as much to set these fears at rest as rally the ANC vote. In private

house meetings and in city halls he canvasses support of white professionals and coloured community leaders, helped by Mr Franklin Sonn, a respected coloured academic drafted late into the campaign.

The night before the Gugulethu rally, Mr Slovo tried to lay to rest the communist bogey before an audience in Cape Town university's medical school of doctors and medical workers, mostly white.

The influence of the SACP is reflected in the candidates. Of the top 200 names on the ANC list for the 400-member National Assembly, Mr Slovo is fourth, after Mr Mandela, Mr Cyril Ramaphosa, the ANC secretary general, and Mr Thabo Mbeki, the "shadow" foreign minister. Another 35 people on the list are acknowledged SACP members; a further five are former members.

But, says Mr Slovo, what you see and hear is what you get: "No hidden agenda," he tells the audience, pointedly comparing the open stance of the SACP to the secretive Broderbund, the elite group of Afrikaners that in his heyday ran the National party and South Africa.

He concedes there has been a "murky side" to the SACP past, "locked into horrific Stalinist distortions".

The response, whether at the University of Cape Town, at a meeting of the Jewish community the next day, or in the coloured homes, is difficult to gauge - polite, but sceptical for the most part.

Gugulethu is the highlight of the day: the crowd is black and ANC to the core. But preaching to the converted in front of the television cameras may not win floating voters.

Once a heavily fortified outpost of apartheid, in Gugulethu posters urging citizens to know their rights adorn the walls. On the dashboard of a taxi a National party sticker, with a beaming President de Klerk, reveals the coloured driver's preference.

Despite Mr Slovo's best efforts, he says, the National party, not the ANC, will run the province after the election.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS											
Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.											
UNITED STATES				JAPAN				GERMANY			
Year	Exports	Imports	Current balance	Year	Exports	Imports	Current balance	Year	Exports	Imports	Current balance
1985	279.8	-174.2	-104.4	1985	200.8	78.0	122.8	1985	242.8	33.2	210.0
1986	290.9	-140.6	-150.3	1986	211.1	60.2	150.9	1986	248.6	63.3	185.3
1987	292.5	-131.8	-160.7	1987	251.1	75.3	175.8	1987	259.3	62.6	196.7
1988	272.5	-100.2	-172.3	1988	219.8	80.7	139.1	1988	272.6	67.5	205.1
1989	300.2	-89.3	-210.9	1989	245.2	70.5	174.7	1989	310.2	65.3	244.9
1990	320.0	-79.3	-240.7	1990	282.0	72.3	209.7	1990	323.9	61.5	262.4
1991	340.5	-64.1	-404.6	1991	247.4	81.1	166.3	1991	327.1	51.2	275.9
1992	345.9	-64.1	-410.0	1992	254.4	101.8	152.6	1992	330.6	56.8	273.8
1993	397.2	-88.8	-486.0	1993	300.4	110.3	190.1	1993	310.0	50.0	260.0
1st qtr 1993	95.1	-21.8	-116.9	1st qtr 1993	72.6	28.8	43.8	1st qtr 1993	78.9	4.5	74.4
2nd qtr 1993	98.5	-24.4	-122.9	2nd qtr 1993	78.4	28.4	50.0	2nd qtr 1993	75.1	7.6	67.5
3rd qtr 1993	97.7	-27.2	-124.9	3rd qtr 1993	79.7	31.8	47.9	3rd qtr 1993	78.8	8.1	70.7
4th qtr 1993	107.6	-34.5	-142.1	4th qtr 1993	75.0	29.8	45.2	4th qtr 1993	81.6	11.8	69.8
March 1993	30.0	-9.9	-39.9	March 1993	25.5	10.4	15.1	March 1993	24.0	1.7	22.3
April	31.5	-8.3	-39.8	April	24.8	10.0	14.8	April	25.5	2.0	23.5
May	32.0	-8.9	-40.9	May	25.4	10.7	14.7	May	24.6	2.8	21.8
June	31.8	-10.2	-41.6	June	25.3	8.8	16.5	June	25.1	2.6	22.5
July	32.7	-6.2	-38.5	July	26.6	11.4	15.2	July	24.1	2.2	21.9
August	33.5	-6.9	-40.4	August	26.4	8.8	17.6	August	25.5	2.1	23.4
September	33.2	-9.1	-42.3	September	26.8	10.9	15.9	September	26.7	1.9	24.8
October	34.8	-8.4	-43.2	October	24.7	9.0	15.7	October	27.4	4.2	23.2
November	35.7	-8.6	-44.3	November	24.5	9.5	15.0	November	27.4	3.7	23.7
December	37.4	-8.5	-45.9	December	25.7	10.5	15.2	December	28.7	3.8	24.9
January 1994	35.5	-8.8	-44.3	January 1994	27.0	11.4	15.6	January 1994	28.0	-0.4	28.4
February				February	26.8	11.3	15.5	February			
FRANCE				ITALY				UNITED KINGDOM			
Year	Exports	Imports	Current balance	Year	Exports	Imports	Current balance	Year	Exports	Imports	Current balance
1985	180.4	-3.8	-176.6	1985	103.7	-16.0	-87.7	1985	132.4	-4.7	-127.7
1986	127.1	0.0	-127.1	1986	98.4	-2.5	-100.9	1986	108.3	-1.2	-107.1
1987	128.5	-4.8	-133.3	1987	100.7	7.5	93.2	1987	112.3	-1.8	-114.1
1988	141.9	-3.8	-138.1	1988	108.8	-8.9	-117.7	1988	120.9	-3.3	-117.6
1989	162.9	-6.3	-156.6	1989	127.8	-11.3	-116.5	1989	137.0	-3.7	-140.7
1990	170.1	-7.2	-167.3	1990	133.6	-9.3	-124.3	1990	142.3	-26.3	-168.6
1991	175.4	-4.2	-179.6	1991	137.0	-17.7	-154.7	1991	147.7	-14.7	-162.4
1992	182.6	-4.6	-178.0	1992	137.9	-20.5	-158.4	1992	145.5	-18.2	-163.7
1993	177.6	-12.9	-164.7	1993	137.9	-20.5	-158.4	1993	145.5	-18.2	-163.7
1st qtr 1993	43.0	2.2	40.8	1st qtr 1993	32.4	0.8	31.6	1st qtr 1993	37.5	-4.2	41.7
2nd qtr 1993	44.3	3.2	41.1	2nd qtr 1993	36.8	3.8	33.0	2nd qtr 1993	37.9	-4.1	42.0
3rd qtr 1993	44.7	3.4	41.3	3rd qtr 1993	34.2	6.1	28.1	3rd qtr 1993	40.5	-4.0	44.5
4th qtr 1993	45.5	4.2	41.3	4th qtr 1993	34.2	6.1	28.1	4th qtr 1993	39.8	-5.0	44.8
March 1993	14.5	0.7	13.8	March 1993	11.7	-0.1	11.6	March 1993	12.8	-1.3	14.1
April	14.6	0.6	14.0	April	11.8	1.1	10.7	April	12.4	-1.8	14.2
May	15.2	1.5	13.7	May	12.5	1.2	11.3	May	12.5	-1.4	13.9
June	14.8	0.9	13.9	June	12.5	1.5	11.0	June	13.0	-1.2	14.2
July	15.2	1.8	13.4	July	14.7	4.4	10.3	July	13.3	-1.8	15.1
August	14.4	0.9	13.5	August	7.8	0.8	7.0	August	14.0	-0.6	14.6
September	15.1	1.2	13.9	September	12.0	0.9	11.1	September	13.3	-1.8	15.1
October	14.7	1.2	13.5	October	12.2	0.9	11.3	October	13.3	-1.8	15.1
November	15.0	1.2	13.8	November	12.2	0.9	11.3	November	13.3	-1.8	15.1
December	15.7	2.0	13.7	December	12.4	1.7	10.7	December	13.1	-2.1	15.2
January 1994	14.7	0.4	14.1	January 1994	12.2	1.7	10.5	January 1994	13.1	-2.1	15.2
February				February				February			

Major tries to calm Tory jitters amid campaign row

By Kevin Brown,
Political Correspondent

Mr John Major was embroiled in a damaging row over Conservative election advertising yesterday amid signs of continuing unease among backbench MPs and growing nervousness among the party's high command.

On a morale-boosting visit to Birmingham, Britain's second city, the prime minister's attempt to boost the local Conservative campaign was undermined by widespread unease about the aggressive tone of a Conservative broadcast attacking the city's Labour council.

In an attempt to limit the electoral damage in Birmingham - the only major city where the Conservatives have a realistic hope of overturning Labour control - Mr Major delivered an upbeat economic message, claiming that the economy was growing "rapidly" at a time of increasing economic difficulties for Britain's industrial competitors.

Meanwhile, party officials were backing away from a weekend admission by Sir Norman Fowler, party chairman, that the prime minister's future could depend on the results of the May 5 local elections.

Mr Gerry Malone, deputy chairman of the party, told journalists: "This is not a referendum on John Major in any possible sense."

However, Conservative MPs returning to London for the summer parliamentary session, which begins today, told a different story. "There is a lot of unhappiness in the constituencies with the prime minister's leadership," a backbench supporter of Mr Major said gloomily.

There were also indications that the government may seek to avoid holding the by-

election in the vacant Conservative-held seat of Eastleigh, Hampshire, before the June 9 elections to the European parliament.

Mr Major and senior cabinet ministers will decide today whether to stick to earlier plans to hold the by-election on the same day as the local council elections.

Both the main parties fear that a Liberal Democrat by-election victory before June 9 would give the party a strong platform for the European elections.

The main opposition Labour party, launching its European election campaign in London yesterday, attacked the "Tory myth of a blunderbuss bureaucracy in Brussels".

Ms Pauline Green, leader of Britain's Labour MEPs, accused the Conservatives of "distortions and lies", denying claims that Labour wanted to abolish Britain's national veto in Europe, introduce a maximum 35-hour working week, and introduce a single European currency immediately.

She also rejected claims that the government was leading the initiative against fraud in the EU, accelerating EU enlargement and fighting for "a decentralised Europe of nation states".

A Mori poll published in The Times today suggests that Labour could win 55 of the 54 seats in Great Britain (excluding Northern Ireland), compared with 15 for the Conservatives and three for the Liberal Democrats.

However, a breakdown of regional voting intentions suggests that the Conservatives could be reduced to eight seats from 32, while the Liberal Democrats, who have no seats in the current parliament, would win 10. Labour, which holds 45 seats, would still win 68.

Britain in brief



Milk market plan rejected by processors

The dairy sector was plunged into fresh uncertainty when the Dairy Trade Federation announced that it had fundamental objections to the Milk Marketing Board's revised plans for opening the £3.3bn milk market to competition.

The DTF, which represents dairy processing companies, said the amended proposals were "unacceptable" and would not create a free market. Its objections centre on the board's proposed auction system for selling milk. It proposed instead the creation of a "milk forum" representing Milk Marque and prospective buyers under an independent chairmanship.

Mr Andrew Dare, the board's chief executive, rejected the proposal and said it was unlikely to meet EU competition laws or be accepted by the government. "It doesn't open the market up, it's not necessary and it's just an excuse for buyers to be able to continue buying as a cartel," he said. The liberalisation of the milk market in England and Wales has already been put back from this month to November 1 because of government and trade concerns that the board's initial scheme would prove anti-competitive.

Tax 'fails to stem upturn'

Tentative evidence that the pace of UK economic recovery is being maintained in spite of tax rises emerged with figures showing increased consumer borrowing in February.

Further good news for the economy also came with the publication of the most optimistic forecast for construction output since 1989. It had been feared that lending, which fell in January from December's high levels, would continue to decline as the April deadline for the tax rises approached.

The Central Statistical Office said that net lending to consumers rose to a seasonally-adjusted £277m from £235m in January. The February figure was higher than the £250m pre-

dicted by economists. It was due mainly to an increase in net lending by finance houses, largely responsible for hire-purchase agreements, to £283m from £255 in January.

The National Council of Building Material Producers, representing companies with a combined annual turnover of more than £30bn, predicted annual rises in the value of UK construction output, measured in constant 1990 prices, of 2 per cent this year and 2.5 per cent in 1995 and also in 1996, led by private-sector housebuilding and better than expected commercial construction.

SES plan for new satellite

SES, the Luxembourg company that owns the Astra television satellite system, said in London that it planned to have 14 more conventional television channels on air by the end of this year.

The new channels will become available if the launch of the fourth Astra satellite scheduled for September or October this year is successful. This will bring the total number of satellite channels available all over Europe on the system to 64.

Painting sale put on hold

British art galleries and museums have until May 31st to raise the £400,000 needed to keep the painting of "St Sebastian succoured by Two Angels" by the 17th century Italian artist Guercino in the UK. The National Heritage Minister Mr Iain Sproat yesterday deferred an export licence on the painting until that date.

The most important work awaiting export is The Three Graces, the marble statue by Canova, bought by the Getty Museum in Malibu California for £7.6m. London's Victoria & Albert Museum has until August 5th to raise the money to keep it in the UK.

Age proof for video rentals

The government is expected to announce that it plans to require children to produce evidence of age before being able to hire videos from rental shops. It is expected to tighten up the conditions under which young children might be able to gain access to videos aimed at those over 15 or 18. At the moment the issue of age tends to be left to shop staff.

Conservatives face up to stern election test

Philip Stephens looks at the importance to John Major's government of the next eight weeks of intense local and national campaigning

For Mr John Major it may well be life or death. The next eight weeks, starting with the run-up to local council elections on May 5 and culminating in the European elections on June 9, will provide the most comprehensive test of the national mood since the British prime minister's 1992 general election victory. Five parliamentary by-elections - the most important in Conservative-held Eastleigh - will complete the picture.

There are important tests also for Mr John Smith's Labour party and for Mr Paddy Ashdown's Liberal Democrats.

Mr Smith has profited greatly from the Tory disarray. But there are many even in his own party who have yet to be convinced that he has crafted a credible programme for an alternative government.

The voters who now profess support for Labour show little real enthusiasm for the party's agenda. Many a protest vote against the Conservatives this summer will not prevent them returning to the Tory fold at the next general election.

For his part, Mr Ashdown cannot claim that the rise in support for the Liberal Demo-

crats since 1992 represents much more than the traditional mid-term influx of disaffected Tories.

The Liberal Democrats remain a local (and in some areas a regional) rather than a national party. They will do well in the forthcoming elections but rebuilding the belief that British politics has room for a powerful third force will require much more than simply good results.

In the short term the opposition parties' tactics are straightforward: to maximise mid-term discontent with higher taxes, rising crime rates, poor public services and irresolute leadership.

The opinion polls are on their side. While the Labour party is anywhere between 20 and 25 points ahead of the Conservatives, Mr Major's personal standing is lower than that of any modern political leader.

On nearly every issue - from the economy to law and order and the health and education services - his government is judged incompetent.

In short, Mr Major is in a worse position than that faced by his predecessor Lady Thatcher in the months before her demise in November 1990. About 90 Tory backbenchers would lose their seats at a general election as a result of a modest 5 per cent swing against the Conservatives.

Compare that to the swing of 35 per cent at last autumn's Christchurch by-election. It should be no surprise then that Conservative MPs are promoting Mr Michael Heseltine and Mr Kenneth Clarke as alternative candidates for the leadership.

Nor following his decision to play a high-profile personal role in both the local and European campaigns can the prime

minister credibly deflect opposition attempts to frame the elections as referendum on his leadership.

But among the few things on Mr Major's side are expectations. With most Tory MPs at Westminster discounting any real results, an outcome that was merely bad might yet be projected as a relative triumph.

The local elections were last fought in 1990 at the height of the poll tax revolt. The Conservatives were trounced. So it is perfectly possible that the losses this time will be relatively small.

The Eastleigh by-election and the European elections will provide the much tougher test for Mr Major. Tory strategists believe Eastleigh is all but lost to the Liberal Democrats. The European elections evoke the nightmare of renewed infighting between those who cling to the Conser-

vatives' public commitment to a positive role in the European Union and those who want the party to retreat to a nationalist redoubt.

Nor is there any comfort for Mr Major in the likelihood that the outcome of the June 9th poll will be decided on national rather than on European issues. Voters remain unconvinced still of the strength of economic recovery. Elections to the European Parliament provide the ideal vehicle for disgruntled Conservatives to register a mid-term protest.

Few British voters care who represents them in Strasbourg. On current projections anything between 10 and 20 of the Tories' 32 seats in the Assembly are vulnerable - mainly but not exclusively to the Liberal Democrats.

If the actual losses are at the more optimistic end of that spectrum, Mr Major's battered premiership may survive the shock waves. But a result at the pessimistic end of the scale could well see an irresistible challenge to his leadership.

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German hitch in rescue of Lancer Boss

By Andrew Baxter and
Andrew Jack in London,
and Christopher Parkes
in Frankfurt

Accounts highlight challenges facing future owners

The receiver of Lancer Boss, the last major UK-owned producer of lift trucks, warned yesterday that efforts to sell the group as a going concern could be delayed if he cannot get control of the company's important German operations.

Mr Allan Griffiths, a partner in Grant Thornton, the accountants, said two prospective UK purchasers of Lancer Boss had already contacted him, but expressed his concern that Steinbock Boss, the UK company's struggling German unit, was in the hands of a German administrator.

Mr Griffiths and Mr Scott Barnes, his colleague, were appointed administrative receivers for Lancer Boss Group, the UK holding company, and certain UK subsidiaries on Friday. This followed a decision by German banks to withdraw support for Steinbock Boss after a disagreement with Lancer Boss over the future direction of the group.

Grant Thornton is now urgently seeking to establish links with the Munich lawyer who has been named as German administrator to establish what powers he has to sell Steinbock Boss. A senior Grant Thornton official was due to fly out last night to meet the

Lancer Boss Group is already more than two months late in filing its 1993 accounts, according to documents filed with Companies House, writes Andrew Jack.

The latest financial information available with the government's corporate information agency dates from the year-end to March 31 1992.

However, the 1992 accounts highlight some of the difficulties facing the company and the challenges that will be faced by its receivers.

They show the group made losses of

£3.1m, against pre-tax profits of £4.4m in the previous year. Operating profits declined substantially from £9.9m to £2.1m in the same period.

Total borrowings at the balance sheet date in 1992 were £32m. However, the proportionately high interest costs of £5.9m suggest borrowings may have been at considerably higher levels earlier during the year.

The chairman's statement says that "a large part" of the company's investments are in DM, while Germany also accounts for a large share of its operations. The

German subsidiary's pension fund was only 89 per cent funded during the year, suggesting that the current estimated costs of pensions cannot be covered.

The accounting policies on leasing are confused, while the note on turnover policy is unusual and may allow for considerable flexibility. Turnover is recognised when "final arrangements have been made for shipments."

Sir Neville Bowman Shaw, the chairman, was paid £455,000. All the shares are held by him, his family and trustees on their behalf.

Steinbock for some time.

In an usually forthright statement for a German company it said it was "astonished" that the British group had not responded to its proposals and that the insolvency of Steinbock had been "accepted".

Jungheinrich indicated that it hoped to reach an agreement for the acquisition of Steinbock Boss from the liquidators some time this week. This would thwart Mr Griffiths' plan to sell the group in one piece.

The German company was also interested in an Austrian subsidiary of Lancer Boss's Moosburg-based operations.

The decision of the German banks was also criticised by National Westminster, one of Lancer Boss' UK banks. "We very much regret the failure of these old customers," it said. "We have given every assistance to the group, but the withdrawal of facilities by their German bankers has left the group with little alternative but to cease to trade."



Waiting for a lift: Lancer Boss machinery at work

Clash of insolvency procedures looming

By Andrew Jack

The insolvency procedures in which Lancer Boss has become enmeshed have proved confusing and will present challenges to the unravelling of the group.

The administrative receivers to the company at accountants Grant Thornton in the UK yesterday expressed uncertainty about the exact procedure applying to its German subsidiary. In the UK, they are currently preparing a detailed analysis of the company and will then report back to creditors.

Although the subsidiary is only part of the group and is wholly owned by it, German law will apply in clash with English insolvency procedures. This will prove particularly

difficult in any attempt to sell the entire group as a single entity given conflicting interests of accountants, lawyers, creditors and legal procedures.

The German procedure will make full control of the company from the UK impossible. Mr Tony Houghton, insolvency partner with accountants Touche Ross, said yesterday of the situation: "Each jurisdiction looks after its own. Any assets in Germany will be subject to local law. In our experience the German courts are very suspicious of any sort of interference."

Under the German pre-bankruptcy procedure - known as Verpfändung - the receiver will have to provide a minimum dividend to creditors of 35 per cent within a year or risk passing into bankruptcy.

Receiver hopes for amicable German link

Receivers love to be in control. Unfortunately, Mr Allan Griffiths and Mr Scott Barnes have yet to gain full control of Lancer Boss, the UK lift truck company for which they were named administrative receivers on Friday.

Andrew Baxter hears a tale of conflicting insolvency laws

That is because a few hours before the partners at Grant Thornton were named receivers for the group and certain UK subsidiaries a German lawyer was appointed as an administrator to Steinbock Boss, the German subsidiary.

As more details emerged of the circumstances behind the Lancer Boss receivership, an extraordinary tale of conflicting insolvency laws between UK and Germany, and of two separate banking groups with very different priorities, is unfolding.

At a press conference Mr Griffiths revealed little of Lancer Boss' financial position yesterday, but some of the puzzles behind the receivership of one of the UK's largest private manufacturing groups are becoming clearer.

Jungheinrich, the large German lift truck producer, revealed earlier yesterday that it had been holding negotiations with Lancer Boss on the future of Steinbock, which has been badly hit by the recession.

It is believed that, originally, negotiations were based on a full-scale link-up between Jungheinrich and Lancer Boss. But, so the receivers believe, it emerged that Jungheinrich wanted only to buy Steinbock.

The German banks were keen to pursue a domestic solution for Steinbock's troubles, and strongly backed the deal.

But Steinbock's directors and Sir Neville Bowman Shaw, Lancer Boss chairman, found such a deal totally unacceptable because it would involve the break-up of the group. In response the German banking group withdrew its support from Steinbock, which had been trading within its banking limits, and the administrator was called in.

This left directors of Lancer Boss in a difficult position, because of what Mr Griffiths called the "interconnectedness" of the UK and German

operations. Large sums of money were flowing between Germany and the UK, he said, and there was considerable interchange of products and reciprocal supplies of components.

For this reason, Sir Neville and directors of Lancer Boss decided to ask banks to appoint administrative receivers for the UK operations - to maintain stability while the German administration was sorted out, said Mr Griffiths.

Mr Griffiths is now keen to maintain the links between the UK and German operations because he believes the group would be worth more if both parts were sold in one piece.

He has already received two approaches from potential purchasers in the UK, he said: "To a purchaser, the attraction is to buy both the UK and German operations. In isolation, they are not worth so much."

The problem for Mr Griffiths is that he does not have control of the German operation, and is urgently trying to establish what powers the German administrator has to sell Steinbock. He hopes that Grant Thornton can persuade its German counterpart to co-operate. No inquiries have yet been received from foreign companies, but they are expected.

Meanwhile Mr Griffiths and his team have moved quickly to secure the support of the 770 workers in the UK businesses. Flanked by union representatives at yesterday's press conference, he revealed that he has already announced 19 redundancies, and could not give any guarantees to the remainder.

But he stressed his first concern was to sell Lancer Boss as a going concern with as many jobs preserved as possible. Only if that fails would he consider "Stage Two" - selling the product range without the manufacturing operations in Leighton Buzzard, Bedfordshire, north of London.

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MANAGEMENT: THE GROWING BUSINESS

Richard Gourlay looks at how franchising can help companies grow

Bring on the clones

Next weekend thousands of potential businessmen and women will flock to the Spring National Franchise Exhibition at London's Olympia. For many the exhibition may be the first step towards running their own business, be it a fast food franchise, a printing company or a pawnbroker.

But it is also a first step for some of the companies selling franchises. Nearly 50 years after franchising started in the US, there are signs that large and small companies alike recognise its potential for accelerating growth.

The success of chains like McDonald's, Burger King and Holiday Inn is plain to see. Holiday Inn has grown from nowhere to more than 1,500 hotels in 20 years, a growth rate that would have been impossible if all the hotels had been financed by the group.

In the UK franchising has had a slower start. But moves by Securicor Pony Express, the same-day parcel delivery service, Yule Catto, the chemicals company, and a host of smaller companies, demonstrate how franchising is catching on.

Securicor Pony Express leads the

same-day market through the 35 branches which it owns; it is also about to sell a similar number of franchises. Tony Mundella, national franchising manager, says Securicor was impressed by the way franchising worked for other parcel delivery groups like Business Post, Amtrak and Interlink Express.

Like many companies attracted to franchising, Securicor wants to involve people who would be more highly motivated than employed managers. An equally powerful motive is the realisation that customers need and demand constantly improving levels of service. "The general feeling is that the well-run franchise will deliver higher degrees of service than an operator-owned outlet," says Sinclair Beecham, managing director of Prêt à Manger, the London sandwich chain that has just begun selling franchises.

Yule Catto became a franchisor for a similar reason. Three years ago its Neilsen car care line was becoming a tired brand. Sales were stagnating, despite extra marketing effort, and the customers were demanding more of a just-in-time service - smaller quantities deliv-

ered more frequently. Yule Catto decided it was too expensive to meet this customer demand with its managed sales force and started converting to a franchised sales team. Each franchisee will buy stock from Yule Catto and sell from seven-tonne trucks, or mobile showrooms, in 75 territories around the UK.

Chris Gater, franchising manager, says Yule Catto had to have deep pockets because converting to franchising is a long-term investment. In the transition, profits have been hit by the continuing overhead of the old sales team, a fall in the value of sales (to give franchisees their margin) and the cost of setting up the franchise infrastructure.

But despite the distractions Neilson has responded with a 20 per cent increase in sales volume. "It is not easy and it is expensive," he says. "But it will work."

Converting part of the company to franchising is not a decision to be taken lightly. "Franchising is not the easiest way of running a business," says Brian Smart, director of the British Franchising Association. For one reason, franchising can create a culture clash. Holland &



Two that have taken the franchising plunge: Signs Express of Norwich; and Sinclair Beecham and Julian Metcalfe of Prêt à Manger, the London-based sandwich chain

Barrett, the health food chain, took the franchising route in the 1980s but abruptly stopped in 1987. The group is widely seen to have had trouble handling independent franchisees within a culture established to manage corporate-owned shops.

The Rack, which has had a mixed franchising record, had similar problems. "When it works it works very well because you have a highly motivated group," says Nigel McGinley, chief executive. But the group could not always control its franchisees and now prefers to open new stores in the UK under its own management.

Such well-documented cases explain why many new franchisors are making only cautious forays into franchising. Prêt à Manger,

which owns 17 sandwich shops in London, has decided to roll out its brand across the country, but is testing the formula initially in only four franchises.

"We are holding at that level till we understand the difference between a business managing its own shops and one managing a franchisee," says Beecham, who opened the first shop with chairman Julian Metcalfe in 1988.

Some companies that set out with the intention of building a franchising network from scratch make an equally cautious start. Franchising, which started 20 years ago and has 260 high street copier shops, took three years establishing its system and reputation before selling franchises.

Signs Express, a Norwich-based

sign maker, followed a similar route. David Corbett, managing director, says the company shunned it out for three years from one shop against 59 local competitors before selling the first franchise last year. He sold 11 franchises by the end of the second year, wants 40 at the end of this year and plans on 70 by the end of the fourth year.

Marks and Spencer, which has 74 franchises overseas, uses the system as a way of testing new markets. But for smaller companies, the main reason for becoming a franchisor is to finance a faster rate of growth.

As such the growing company does not have to buy or lease new outlets or finance inventory. It also gains from bulk buying of products, services and advertising, and has

lower head office overheads; it needs no distribution system and has no sales force to manage.

Martin Mendelsohn, partner at solicitors Jacques & Lewis, believes many more companies could consider franchising. "As a rule of thumb any business that has the potential of being run under management has the potential of being run as a franchise," he says.

The reason more do not follow this route is a lack of understanding of how to set up a franchise infrastructure, Mendelsohn suggests. "You are asking the franchisee to set up a business as an independent business but you are asking them to run it within a controlled environment. It is a conflict situation." Visitors to Olympia would do well to remember that message.

Seeking credibility for quality standards

Is the process of certifying companies with the UK's BS5750 quality assurance standard and its international equivalent, ISO9000, losing its credibility?

The European Commission is concerned that too many companies see certification as an end in itself rather than a step towards improving quality and is seeking support for the idea that improving competitiveness, not awarding certificates, is what matters. Brussels' interest will be welcomed by many smaller companies.

In little over a decade, BS5750 has been adopted by more than 28,000 companies. Over 30 bodies are now qualified to issue certificates, including the British Standards Institution which drew up the standard. Countless consultants help companies to prepare and maintain their

certification. Yet despite being designed to improve British industrial competitiveness, the standard has become a nightmare for many small and medium-sized enterprises.

Critics say it is expensive, bureaucratic, and difficult to set up and maintain. Some complain that while it was designed for manufacturers, the standard lacks relevance for many smaller companies which are providers of services.

This said, there are many companies that have adopted the standards and successfully used the certification structure as part of a quality improvement programme. For them certification is a step towards Total Quality

Management, the approach that focuses all an organisation's efforts on what the customer wants.

But the critics say there are many other companies which have been peddled an inappropriate standard by self-interested consultants and certification bodies. Others, they say, have bought into certification solely to avoid being dropped from a supplier's preferred list or so they can claim to be "quality" companies for marketing purposes.

Jacques McMillan, head of the Commission unit in Directorate-General 111 in charge of quality policy and certification, says: "There are many enterprises going bust where the flag as they go under is their certificate."

I am trying to put it back in perspective so those companies that actually need it should go for it and those that don't shouldn't. It should not be thrust down the throats of small and medium-sized companies."

These forthright views appear to have been sanitised in the paper called Elements of Community Quality Policy, now circulating member states. But McMillan hopes ministers late this year will look at the issue again in the context of examining ways to increase Europe's competitiveness.

The Commission's move has received a guarded welcome from the Brussels-based European Foundation for Quality Management, set up six years ago

by 14 captains of European industry, including Sir Iain Vallance, chairman of BT. "I welcome the Commission coming out with the beginnings of a quality strategy for Europe," said John King, EFQM director-general.

"But the major challenge is getting the message to the senior management of European businesses that they have to be committed to quality policies and not simply satisfied with product certification as represented by BS5750 and ISO9000," he said.

Critics say that quality assurance standards offer too little more than document existing procedures against which the company is subsequently checked. A uniformity of process is achieved,

but one that might be leading to uniformly poor quality products. Only if management decides to focus on quality issues is there any chance they will improve.

Certification has been abused - or mistrusted - by some larger companies as well. McMillan says there are cases where large manufacturers are demanding certification from suppliers but continue to insist on doing their own quality audits, too.

Some companies use certification as an arbitrary way of cutting down their supplier lists. This also undermines the value of the certificates awarded to companies that are genuinely seeking to improve their competitiveness through better quality.

Some US companies that have reluctantly adopted the ISO9000 standard have done so because they feel that without certification they will be barred entry to European Union markets.

Faced with uncertainty about who should seek certification, some companies may have fallen prey to certification salesmen. "They [companies] are not being helped by the certification environment," says McMillan.

"It is a lucrative environment for consultants and certifiers. If there is no coherent policy it is difficult for some to know what to do because they are hearing so many different voices."

In the UK there is some hope of a helping hand through the maze. The ISI will this week unveil a scheme it says will make BS5750 registration simpler and cheaper.

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